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NEWS SUMMARY

Two die as icy weather grips UK

Arctic weather tightened its paralysing grip on Britain yesterday as weathermen warned they could see no immediate improvement in the worst winter conditions since 1963.

More snow is forecast for the East Coast and South Wales today and the whole country will continue to shiver in below-freezing temperatures.

Early yesterday the lowest temperature ever recorded in the British Isles—minus 2°C—was equalled at Braemar in the Cairngorms.

The intense cold offered little relief from the chaos caused by widespread blizzards on Friday and Saturday.

Many towns and villages were still isolated by snow drifts up to 12 feet deep. Road travel was impossible in many areas.

The cold claimed at least two lives. Farmer William Harris, 73, was found dead after trying to feed his sheep in South Shropshire. Police in Derbyshire, searching for 71-year-old Christina Unwin,

GENERAL

10 Italian terrorist suspects held

Police hunting for a U.S. general kidnapped by Italy's Red Brigades arrested 10 suspected guerrillas, including an alleged leader, in Rome. Page 2

Tatchell backed
Bermondsey Labour Party again endorsed Peter Tatchell as its parliamentary candidate on the eve of today's key Labour conference meeting.

Singapore arrests
Ten people, including four opposition politicians, have been detained in Singapore on charges of plotting to overthrow the Government.

Minister in crash
Malaysian Foreign Minister Tan Sri Ghazali Sharif is feared dead after his light plane crashed in thick jungle near Kuala Lumpur.

Blasphemy law
The Archbishop of Canterbury says the blasphemy law should be reformed and extended to other religions in response to a Law Commission proposal it be abolished.

Assassination bid
The brother of Iranian President Hojaeslam Ali Khamenei was shot and wounded in Tehran. His two bodyguards were killed.

50 found shot
The bodies of 50 people showing signs of torture were found in Guatemala, San Marcos province. All the victims had been shot.

Police chief stays
Supporters of Loyalist leader Ian Paisley suffered a setback when Ulster police federation chief Alan Wright withdrew his resignation. Page 4

Holidays Bill
A Bill to protect tourists against inaccurate descriptions of holidays offered by travel agents will be introduced in the Commons this month.

Briefly . . .

Fivemen saved three young sisters from their blazing Keighley home.

British protectorate of Brunei introduced the death penalty for drug trafficking.

Guard at the PLO's Rome office was badly wounded when his gun went off accidentally.

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Monopoly report on Royal Bank rejects both bids

BY DAVID CHURCHILL AND WILLIAM HALL

THE MONOPOLIES and Mergers Commission has rejected the two £500m takeover bids for the Royal Bank of Scotland group.

The Commission has ruled that the proposed merger with either the Standard Chartered Bank or the Hongkong and Shanghai Banking Corporation would be against the public interest in a confidential report sent to the Government last month.

The report is now in the hands of Mr John Biffen, the Trade Secretary, who still has the power under the 1973 Fair Trading Act to overrule the commission's decision.

It would be most unusual for Mr Biffen to reverse the report's findings, but it seems likely that the affair will be on the agenda of Thursday's Cabinet meeting.

The commission's findings are likely to annoy several ministers and run counter to the Government's commitment in greater competition in the financial sector.

The Foreign Office is anxious that no decision be taken which could jeopardise Britain's relations with Hong Kong and China, while the Bank of England has supported the

Standard Chartered bid as

against that by the Hongkong Bank.

If accepted, the report could lead to curbs by foreign governments on UK banks' overseas expansion.

The nine-month-long investigation has been among the most complex tasks given the commission. From an early stage, it was clear that there were no competitive grounds for banning either bid.

However, the move raised important questions about the legitimacy of the Bank of England's powers to control takeovers in the UK banking system and also touched on important regional issues.

In particular, there were widespread fears in Scotland that a takeover of the Royal Bank of Scotland group—which owns Scotland's largest clearing bank and England's fifth-biggest clearing bank, Williams and Glyn's—would affect the Scottish economy.

The commission has considerable freedom in determining what could jeopardise Britain's relations with Hong Kong and China, while the Bank of England has supported the

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The commission has previously demonstrated its belief in the continued independence of Scottish business. In August 1980, it ruled against the acquisition of the Highland Distillery Company by a Canadian company and the Scottish regional issue appears again to have swayed its thinking in the bank's case.

Although there has been considerable uncertainty about the outcome, the majority of City analysts had felt that both bids would be allowed to proceed.

The price of Royal Bank shares rose from 87p before the bids last spring to a peak of 202p. But in recent days they have slipped back to 182p.

The commission's findings are likely to cause the Royal Bank of Scotland considerable embarrassment at its annual meeting on Thursday.

The group board has said it should be allowed to merge with Standard Chartered Bank, the partner of its choice. Several influential voices in Scotland have argued that the bank's board has failed Scotland in seeking a merger. There could be calls for directors to resign.

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Action in U.S. on steel imports angers EEC

BY GILES MERRITT AND ALAN PIKE

EMERGENCY MEASURES to help protect the EEC steel industry against the effects of U.S. anti-dumping suits will be presented to member governments by the EEC Commission soon.

The Commission reacted sharply at the weekend to the U.S. administration's announcement that anti-dumping and countervailing duties law suits by American steel producers against West European companies will go ahead.

Viscount Etienne Davignon, the Industry Commissioner, deplored the decision and emphasised that EEC steel exports to the U.S. were not responsible for the difficulties of the American industry.

There is an acute danger that the proposed law suits against producers in seven EEC countries will severely curtail European exports to the U.S.—which at the end of last year were running at an annual rate of 6m tonnes and jeopardise the General Agreement on Tariffs and Trade.

The American decision to go to war coincides with the introduction of price increases averaging 12½ per cent in the

EEC steel industry—the latest move in a drive to improve profitability and remove government subsidies.

EEC industry Ministers will have their first opportunity to consider the crisis at a meeting in Brussels on Wednesday. They are expected to discuss what measures can be taken to protect the EEC industry. There were hints at the week-end that the EEC might retaliate against the U.S. through action under the General Agreement on Tariffs and Trade.

Although Britain is one of the EEC countries named in the U.S. law suits, BSC is satisfied that it is innocent of any dumping allegations. The corporation has recently concentrated on supplying relatively high value products like rail track equipment and tubes, for which there is a shortage of capacity in the U.S.

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Whitehall hits at Tory law and order critics, Page 3

Unions may launch drive to spell out Labour objectives

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EEC steel industry—the latest move in a drive to improve profitability and remove government subsidies.

A sharp reduction in exports to the U.S. would lead to EEC steel-makers seeking alternative markets within Europe. It would put restructuring efforts at risk. This could have particularly serious consequences for the British Steel Corporation's attempts to return to profitability in the 1982-83 financial year.

The cautious agreement between the partners on the allocation of parliamentary seats will be tested in the next few days when crucial talks are due around London in the North-West and in Devon and Cornwall.

SDP leaders will be looking for signs the Liberal leadership is willing to support last Thursday's understanding. This was that while Liberals can fight the 50 seats where they have performed best in the past, including the 12 where there are Liberal MPs, the SDP will

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Whitehall hits at Tory law and order critics, Page 3

Unions may launch drive to spell out Labour objectives

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Jenkins intends to stand at Hillhead

By Peter Riddell, Political Editor

MR ROY JENKINS intends to stand in the Glasgow Hillhead by-election. The latest opinion polls suggest he is the favourite.

Barring any last-minute hiccups in the local Liberal Party's internal procedures Mr Jenkins will put his name forward formally as Social Democratic-Liberal Alliance candidate in the next few days and will travel to Scotland for an adoption meeting.

Last night Mr Jenkins met

Mr Chick Brodie, prospective Liberal candidate for Hillhead, and Mr Ken Wardrop, the local Liberal chairman, to discuss the prospects. Mr Brodie will be withdrawn before Mr Jenkins can stand.

The evidence is that Mr Jenkins has a good chance of winning the seat, held by the late Sir Thomas Galbraith for the Tories with a 2,002 majority in the May 1979 general election.

But a major success for the authorities came on Saturday when Archbishop Josef Glemp, head of the Roman Catholic Church in Poland, met general Wojciech Jaruzelski, head of the military council.

This indicates that the Archbishop has decided to give the military authorities the benefit of the doubt and assumes official assurances that reforms will continue and martial law will be lifted are still valid.

Given the deep measure of mistrust and anger that many people feel towards the authorities at the cutting of basic freedoms and at the suppression of the Solidarity free trade union, there is a risk that the Church's reputation will suffer as a result of the meeting.

On the other hand, it can be assumed that before the Church leader agreed to the meeting, he received assurances that action would be taken to alleviate the rigours of martial law and that a return to civilian rule would be arranged.

The Church is sticking to its demand that the authorities start talks with Solidarity and that Mr Lech Wałęsa, the unions' leader who is still being held by the authorities, be permitted to meet members of the union's legally elected Praesidium.

Few details of the Archbishop's meeting have emerged. The bland tone of the communiqué suggests to observers that it did not resolve the main differences.

The Archbishop took a conciliatory line in a major sermon last week when he came out against violent resistance to the authorities and counselled patience. The assumption is

that General Jaruzelski and the politicians grouped around him want a return to normal conditions and will work to this end as long as they can show they are not making concessions under pressure.

Meanwhile, life in the cities became easier yesterday when the authorities restored local telephone communications.

The authorities are also permitting a gradual return to work

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OVERSEAS NEWS

Poland's military regime shows growing confidence

BY OUR FOREIGN STAFF

The POLISH Government now appears confident enough to allow a temporary relaxation of martial law, although there is no sign that Solidarity's suspension will be lifted or its leading activists released.

But western journalists were yesterday allowed in despatch uncensored reports to the West. Communication within Warsaw and all other provincial cities has been restored, although it is not yet known whether telephone lines between cities will be open to the general public. The authorities made it clear that lines would be tapped.

Flights between Polish cities and to the West are resuming. Restrictions on travel both for Poles and foreigners within each of the country's 49 provinces are also to be eased, but permits still have to be obtained to cross provincial boundaries. Cars are being stopped and searched less frequently, but there is still a total ban on private motorists acquiring petrol.

Tanks and armoured cars are less in evidence in Warsaw than during the first two weeks of martial law. From January 15

theatres, art galleries, cinemas, clubs and cultural centres will reopen, but the curfew from 11 pm until 5 am will continue.

Church opposition seems to be hardening and Sunday mass was not allowed to be broadcast although the war of origin of 21 demands of the Gdańsk strikers in August 1980.

The Government has said that internees are being gradually released but fresh reports reaching the West conflict with the figures of detainees disclosed recently by the authorities.

Mr Boguslaw Stachura, a deputy Interior Minister, said on Friday that 5,067 people were in detention. A provincial military paper, however, quoted a colonel in the southwest city of Wroclaw as saying there were 921 internments there alone. Church officials have said there are 49 camps and prisons altogether. Another independent informant said that 2,000 workers were arrested in the town of Radom, which has been sealed off.

Parliament is expected to meet on January 20 to discuss martial law and other issues.

Pope attacks 'violation of conscience'

VATICAN CITY—Breaking a nine-day silence on the crisis in his homeland, the Pope said yesterday that Poles were being forced to sign declarations which went against their conscience under the threat of losing their jobs.

The Pope was addressing 30,000 people in St Peter's Square four weeks after martial law was declared in Warsaw. He said he was quoting from a sermon made in the Polish capital on January 6 by Archbishop Józef Glemp, the Polish Primate.

"One of the most fundamental rights of man is being violated: the right to liberty of conscience and conviction," he quoted the sermon as saying.

Floods added to Poland's difficulties yesterday as the River Vistula overflowed its banks forcing thousands to evacuate their homes. Reuter

Foreign Minister arrives for talks with Gromyko

BY OUR MOSCOW CORRESPONDENT

MRI JOZEF CZYREK, the Polish Foreign Minister, arrived in Moscow last night for talks in which he will give details of the past month of military rule to the Kremlin leadership.

The role of the battered Polish Communist Party is likely to figure large in the talks.

Mr Czyrek was met at Moscow's Vnukovo Airport by Mr Andrei Gromyko, the Soviet Foreign Minister, with whom he will have three days of talks. It was not known whether Mr Czyrek would meet President Brezhnev.

Mr Czyrek is the first high-ranking member of the Polish Government to call on the Kremlin since the imposition of martial law in his country on December 13 last year.

Though the Soviet side is likely publicly to treat the talks as routine consultations among

Eastern bloc allies, it is clear that Mr Czyrek will be expected to give an account of what the Polish leadership believes it has achieved in the past month.

As a member of the Communist Party politburo, he will be expected to outline what future the party structure may have. Reports from Warsaw suggest that the party has been eclipsed by recent events and now has little claim to a leading role.

Moscow has indicated that it favours a purged party, streamlined of reformist and liberal elements which can re-establish its authority and eventually take power from the military.

Although Mr Czyrek is not a member of the Polish Military Council, he will be expected to outline the military leaders' plans. He may assess how long military rule is likely to last.

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WORLD TRADE NEWS

U.S., Japan begin talks to end air routes dispute

BY CHARLES SMITH, FAR EAST EDITOR IN TOKYO

THE U.S. AND JAPAN are to hold four days' talks in Tokyo from today aimed at breaking the deadlock on how trans-Pacific air services between the two countries should be operated.

The talks follow imposition by the U.S. in mid-December of sanctions against Japan Air Lines (JAL) (including a requirement that JAL file information on its existing and proposed flight schedules to the U.S. Civil Aeronautics Board). Japan responded with "counter sanctions" just after Christmas and is said to be ready to take more measures if necessary.

The immediate issue at stake is Japan's refusal—which it claims is legitimate under terms of the present U.S.-Japan air transport agreement—to grant approval to an application by United Airlines to start a trans-Pacific air service between Seattle and Tokyo. More fundamental is a profound difference of view between the two governments over the distribution of flying rights between American

and Japanese airlines—with Japan claiming that the existing 1952 arrangement is biased in favour of the U.S.

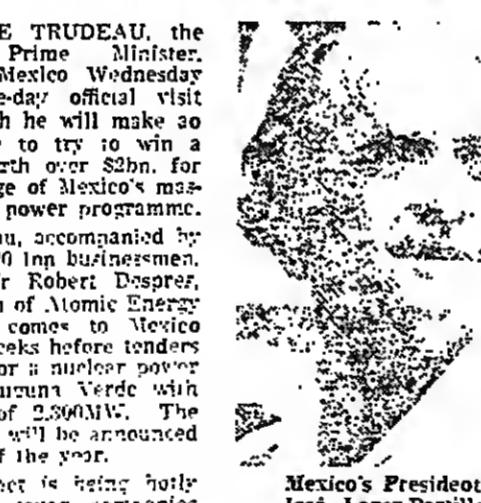
JAL is confined by the agreement to seven U.S. flight destinations, including New York, Los Angeles, San Francisco and Honolulu, whereas U.S. airlines operating out of Tokyo are allowed to fly to another five points. U.S. airlines enjoy further rights to sell tickets and pick up passengers between Tokyo and other foreign destination they may choose to fly to Japan's only airport of this type is from New York to Europe—a route which JAL is not interested in serving at the moment.

JAL claims U.S. airlines carry 200,000 passengers per year (including 80,000 Japanese) on transpacific routes that are closed to Japanese airlines and that beyond routes earn U.S. airlines some \$250m per year.

It has demanded a specific list of beyond rights for itself (including the right to fly from the U.S. West Coast to Latin America)

William Chislett reviews prospects for improved Canada-Mexico trade ties

Trudeau leads drive for nuclear deal



MRI PIERRE TRudeau, the Canadian Prime Minister, arrives in Mexico Wednesday for a three-day official visit during which he will make an all-out drive to try to win a contract worth over \$2bn for the first stage of Mexico's massive nuclear power programme.

Mr Trudeau, accompanied by a group of 20 top businessmen, including Mr Robert Despres, the chairman of Atomic Energy of Canada, comes to Mexico just three weeks before tenders are due in for a nuclear power station at Laguna Verde with a capacity of 2,300MW.

The decision will be announced at the end of the year.

The contract is being hotly pursued by seven companies from five countries, among them U.S. General Electric and Framatome of France.

Mexico's programme is initial 20,000MW of nuclear capacity by the year 2000, is worth over \$60bn in current terms. The winner of the first contract stands a good chance of developing the entire programme.

Canada is offering its Canadu heavy water system, the only one based on natural uranium to enriched uranium.

Atomic Energy of Canada is prepared to put its industry at the service of Mexico, since its long-term health depends on an important degree on winning the Mexican contract.

The two men chaired the recent Caen north-south summit on World Economic Development and also met President Reagan together last year.

Mexico and Canada are also co-operating on a U.S.-inspired plan to develop the Caribbean basin, although nothing has come of it so far since Mexico has taken objection to Washington's attempts to use the scheme to exercise political control over the area.

Two-way trade has quadrupled in three years to \$1.5bn in 1981, largely because Canada now receives 50,000 b/d of Mexican crude, and the big five Canadian banks have become very aggressive in lending to Mexico. Their total exposure to Mexico is estimated at US\$15bn. Canada's main exports to Mexico are newspaper, milk powder and vehicle parts.

Last year Mexico exports to Canada stood at \$905m while imports were \$625m. This compares with Mexican exports of \$152m in 1978 and imports from Canada valued at \$195m.

Canadian companies have 120 joint ventures in Mexico, although their investment is still small. According to the Mexican Industry Ministry, Canadian investment totalled \$130m, or 1.7 per cent of the total foreign investment at the end of 1980.

Canada is one of five priority

countries for Mexico in its stated policy of moving away from heavy dependence on the U.S.

Canada, for its part, wished to develop stronger Third World links and views Mexico, with its massive energy resources and growing economy, as a potentially lucrative market.

Canadian officials are aware of this and to compensate for the stopgap nature of Mexican oil imports they are already encouraging Mexico to boost non-oil exports.

One plan being considered is for Mexico to sell its traditional oil and vegetables direct to Canada and bypass middlemen in the U.S.

Portugal to help in Zambezi hydro plan

By Diana Smith in Lisbon

THE MOZAMBIQUE Government has asked Portugal to play a key role in the construction of a \$600m second stage of the Cabo Bassa hydro-electric scheme on the Zambezi, in spite of the fact that the financial headaches of the trouble-plagued first stage have yet to be resolved.

Senior Mozambique and Portuguese Government officials met in Lisbon for three days last week in an effort to resolve the future of the scheme, which is burdened by \$165m in outstanding debt and, at the same time, has been hit by repeated sabotage.

Some 97 per cent of the output of the 2,075MW power station, located in the northern Mozambique province of Tete, is sold to South Africa, because of contract agreed when Portugal was still the colonial power in Mozambique. However, in 1981 only half the potential output of the plant could be exported because of sabotage to the 900-mile power line by guerrillas belonging to a movement calling itself the Mozambique Resistance.

The problem for Portugal is that it remains responsible for the outstanding foreign loans incurred, but it is losing money on the project, both because of the interruptions in sales, and the low price being paid by the South African Electricity Commission.

Following this week's talks between Sr Walter Marques, the Portuguese Finance Secretary, and Sr Abdal Magid Osman, Mozambique's Energy Secretary, officials of the Cabo Bassa company are likely to make a new trip to Pretoria in an effort to negotiate Escom's payments.

Honda signs production deal with China group

HONDA MOTOR has signed a technical collaboration agreement with the Jinling Machine Factory in Jiangsu province, China, on three cycle production, Richard Hanson writes from Te

Travel insurance scheme with Russia implemented

BY ADRIENNE MARGOLIS

A TRAVEL insurance arrangement between the U.S. and the Soviet Union, originally proposed prior to the Moscow Olympics but subsequently shelved, has now been implemented despite heightened tensions between the super-powers.

The agreement, between the American International Group in New York and Ingosstrakh, the Soviet state insurance concern, and Intourist, the national travel bureau provides insurance mainly for North and such American travellers to the USSR. This includes cover for baggage loss, trip cancellation or the costs of flights home. It also includes prompt, trouble-free medical attention. The package was designed to appeal to U.S. package tour operators, enabling Ingosstrakh and Intourist to settle travel claims which arose in the Soviet Union.

The proposals were shelved following the Soviet intervention

SHIPPING REPORT

Cold snap may help coal prices

BY ANDREW FISHER, SHIPPING CORRESPONDENT

THE MOST THAT could be said of shipping markets last week was that the spell of bitter cold weather in Europe might boost coal consumption and lead to an upturn in shipping rates for that commodity.

But with world dry cargo and tanker rates still battered and with no sight of an early improvement, most shipping brokers concentrated on the frustrating issues of ships in Hampton Roads and other parts of the U.S. east coast early last year, gave markets an artificial boost.

With the advantage of hindsight, added Matheson, however,

max vessels to 1979-80. The arrival of many of these on the scene in 1981 helped to accelerate the general collapse."

	RETAIL PRICES (1975=100)				
	Nov '81	Oct '81	Sept '81	Nov '80	% change over previous year
UK	227.7	225.3	223.3	203.3	12.0
West Germany	131.8	131.2	130.8	123.7	6.5
France	195.7	194.0	191.7	171.3	14.2
Italy	270.4	265.9	261.4	228.8	12.2
Netherlands	146.5	148.0	146.7	138.0	7.6
Belgium	151.1	149.6	149.0	140.2	7.3
U.S.	174.1	173.6	173.2	152.9	9.6
Japan	146.0	146.0	145.5	140.5	3.9

Source: except Japan: Eurostat.

Foreign exchange loss feared for Zimbabwe

BY OUR SALISBURY CORRESPONDENT

ZIMBABWE could lose more than \$260m (£35m) a year in foreign exchange unless its preferential trade agreement with South Africa was renewed, according to the Confederation of Zimbabwe Industries (CZI).

A CZI analysis prepared at Government request states that failure to renegotiate the pact could also mean the loss of 7,000 jobs in manufacturing industry.

Deterioration

Last year, following a sharp deterioration in political relations between Salisbury and Pretoria, South Africa announced it intended to terminate the 17-year-old agreement next March 31. Under the agreement manufactured goods

from Zimbabwe, particularly clothing, textiles, footwear, radios and furniture, are given preferential entry into the South African market.

South African officials said last week that Pretoria was "prepared to negotiate" a new deal, but Zimbabwe's Trade Ministry said there had so far been no significant contacts on the issue.

The CZI report said a lapsing

of the trade pact would effectively add a 7.5 per cent surcharge on exports to South Africa, Zimbabwe's principal trading partners.

"In many instances it would appear that Zimbabwean exporters are likely to be priced out of the market," it said.

Mixed reaction to move on Gibraltar

THE Spanish Government's decision to reopen the frontier with Gibraltar on April 20 has been greeted by Spain's political parties and Press with a mixture of caution, relief and, in the case of the extreme Right, strong criticism. Robert Graham writes from Madrid.

No group has unreservedly welcomed the announcement, underlying the sensitivity of the issue.

China reassurance

China has said it acknowledges the importance of Hong Kong as a free port and centre of commerce and does not want to see its prosperity damaged, according to Mr Humphrey Atkins, the British Deputy Foreign Secretary. Kevin Rafferty reports from Hong Kong.

Mr Atkins was speaking in the British colony before leaving for South Korea on the next leg of his Far East tour.

Syrian mission

Syria's Foreign Minister, Abdel-Halim Khaddam, visited Saudi Arabia yesterday to deliver messages from President Hafez al-Assad to Arab leaders in the Gulf. Renter reports from Bahrain. The messages are believed to be connected with Israel's annexation of the Golan Heights, captured from Syria in 1967. Mr Khaddam is to visit Moscow next week.

Fears for Minister

Malaysia's Foreign Minister, Tan Sri Ghazi Shah, was reported missing, feared dead, last night when wreckage of his light aircraft was found in jungle near Kuala Lumpur.

UK NEWS

Lloyd's Bill attacked by former committee member

BY JOHN MOORE

FORMER senior members of a ruling committee of Lloyd's London has attacked the Bill in Parliament for "improper regulation within the insurance market."

Mr Robert Kilm, who resigned from the Lloyd's committee at the end of last year over policy differences and the lack of openness over the way the chairman and two deputy chairmen and two deputy chairmen were selected, has told Mr Peter Green, Lloyd's chairman, that "in my view the Bill is not in the best interests of Lloyd's". His comments have come just 10 days ahead of a rare general election, to be held on Wednesday, for the vacancy in the committee which he has created. In one of the biggest issues of political importance, two candidates are running.

The election—Mr Ian Posgate, the controversial underwriter, and Mr Peter Daniels, Mr Kilm's criticisms are that the Bill:

- Gives too much power to the Lloyd's committee and a new ruling council created by the Bill.
- Does not set out the fundamental principles of the relationship between the council and the members of Lloyd's.
- Is wrong to require mandatory sales of Lloyd's insurance brokers' shareholding links with underwriting management agency companies—the groups which run syndicating syndicates.
- Should not require segregated votes for future elections to the ruling council.
- On the proposed segregated

elections to the council, Mr Kilm, who heads a leading independent Lloyd's underwriting agency, feels it is wrong, as proposed by the Bill, that only working members of Lloyd's will be able to vote for other working members on the new council. Non-working members, who account for about three-quarters of the 20,000 membership, will be able to vote only for non-working members on the council. He believes all Lloyd's members should be able to vote for both classes of members in a single selection. In the election for the Kilm vacancy, Mr Ian Posgate, who underwrites for the largest syndicate at Lloyd's, is running against Mr Peter Daniels, managing director of Lambert Brothers (Underwriting Agents).

Co-op Bank and Society in dispute

BY WILLIAM WALL BANKING CORRESPONDENT

CUSTOMERS of the Co-operative Bank in Ilkeston, Derbyshire, could soon be without local banking facilities after a dispute between the local retail co-operative society and the Manchester-based bank.

The local Co-op, which operates one of the bank's Handybanks in its store, intended to introduce today a 30p charge for customers cashing cheques outside normal banking hours.

The Co-operative Bank, therefore, has withdrawn the society's agency agreement to operate a Handybank, taken

down the bank's sign, and plans to remove bank stationery.

The local Co-op says the bank does not pay it enough to offer full banking facilities outside normal banking hours. It intended to recoup some costs by imposing a charge.

The bank pays Ilkeston Coop 4p for every cheque cashed and £1.50 per £1,000 of turnover. The local society employs four cashiers and a banking supervisor. It says the Co-op Bank commission paid does not cover wages for one cashier.

It says it cashes 6,000 cheques a week and provides facilities in the early afternoon.

State industry borrowing proposal

BY DAVID MARSH

A NOVEL way to increase capital investment by nationalised industries without imposing extra burden on public borrowing has been suggested by the Institute of Directors.

In a paper put to the Treasury the institute proposes personalised industries be allowed to borrow from the public through issues of securities which are only partially guaranteed by the Government.

Extra money borrowed could be used to boost their spending

on capital investment projects. It says British Telecom would be an appropriate candidate for such borrowing.

By lowering the Government guarantee from the 100 per cent conventionally in force on such loans, the institute argues, personalised industries could borrow more without adding to the public sector borrowing requirement, which might even be reduced.

For example, the Government could guarantee a £100 stock

only up to £70. This would entail a partial disclaimer of Government responsibility for repayment.

The non-guaranteed portion of the borrowing would be excluded from the public sector borrowing requirement.

Privatisation of nationalised industries—private financing through partially guaranteed securities: Institute of Directors, 116 Pall Mall, London, SW1, free.

Whitelaw hits at Tory law and order critics

BY OUR POLITICAL STAFF

MR WILLIAM WHITELAW, the Home Secretary, tonight criticises some members of the Conservative Party for seeking quick and easy—and unworkable—solutions on law and order issues.

Speaking on the Tyne Tees programme "Briefing," which is to be broadcast tonight, Mr Whitelaw also confirms his intention of bringing proposals before Parliament in the next few months to amend the existing police complaints procedure.

Mr Whitelaw explained why he looked unhappy after the Tory Party conference debate on law and order in October when he was heckled by some in the audience. "What I felt distressed about was that on television my own party were trying to act with slogans in an area which does not permit the use of slogans.

"They were taking easy solutions in an area which requires a great deal of hard work from a great many sensitive and sensible people right throughout the law and order services. They (the problems) about capital punishment and corporal punishment.

"Those are just slogans and they won't solve the complex problems in themselves and can't."

Regarding the existing police complaints procedure, Mr Whitelaw says "we have all got it wrong and we have got to change it." He feels that the present system is "far too bureaucratic" and says he is working "towards a system with some independence for the most serious cases while minor cases could be handled by old-fashioned conciliation."

He says he will try to get "the maximum amount of agreement" within the next few months, and put "proposals to Parliament giving the best deal we can get with all the conflicting pressures."

Mr Whitelaw concedes that one of the present problems

is that young policemen are put on the streets with too little experience of how to talk to people.

"It is not easy, particularly when confronted with some rowdy mob, to be nice to them and try to reason with them."

In the furniture and upholstery trades they rose 17 per cent. In contrast the increase in failures in textile and clothing businesses and in engineering and metals at 7.4 and 7.1 per cent respectively, was well below the 16 per cent average increase for all sectors.

"These latter two sectors felt the effects of recession later and

more gradually than the staple manufacturing industries so the 1981 figures reflect a catching-up.

"Unfortunately, for the furniture sector (which weathered the first part of the recession better than most other sectors), it looks likely that the catching-up process will continue.

"The last quarter of 1981 shows a 42 per cent increase in failures compared with the same quarter of 1980," Trade Indemnity says.

De Lorean onto three-day week amid talks on credit guarantees

BY JOHN GRIFFITHS

DE LOREAN'S Belfast car assembly plant starts three-day working today while negotiations continue with the Export Credits Guarantee Department for a \$60m to \$70m (£31m to £36m) credit guarantee line to ease working capital and cash flow.

The Government would welcome such a move, subject to satisfying itself about the bona fides of any partner. It has been an integral part of the agreement signed in 1978 that De Lorean would use its best endeavours to bring further private financing into the operation.

While the decision to halve car output immediately from 400 to 200 a week is attributed partly to the Sealink ferry strike which is holding up component deliveries, there are two more fundamental reasons.

With it, De Lorean believe it should be able to survive until the expected U.S. car market upturn in the spring.

The first is a fierce recession in the U.S. new car market—the worst for many years—which has rendered De Lorean's first year forecast of 20,000 sales optimistic. The second is the current constraint on De Lorean's export financing.

This is currently carried out under a private arrangement at commercial rates with Bank of America and is operated on a \$30m ceiling.

An ECDD guaranteed arrangement holds out the advantage of both the prospective higher ceiling and interest rate subsidies under which export finance can be obtained at a slight margin over base rate.

With it, De Lorean believe it should be able to survive until the expected U.S. car market upturn in the spring.

Prizes of £150,000 for small businesses

BY TIM DICKSON

A COMPETITION with one of the biggest-ever pots of prize money for smaller businesses is launched today by Hill Samuel, the UK merchant banking, insurance and shipping group.

To mark its 150th anniversary Hill Samuel is providing £150,000 in a number of incentive awards to encourage the growth of small manufacturing companies.

The awards will take the form of unconditional cash contributions to the capital of businesses that can demonstrate the best growth potential, technical innovation, management skills and how the impact of the prize money would accelerate expansion.

The winning company will receive £50,000 with the remainder distributed among four others at the discretion of the judges.

The panel will be headed by Sir Michael Ewardes, chairman of BL and will include Mr Ian Hay Davison, managing partner of accountants Arthur Anderson; Sir Ernest Harrison, chairman of Racial; Mr John Raisman, chairman of Shell UK; and Sir Graham Wilkins, chairman of the Beecham Group.

"We thought it would be appropriate to mark our 150th anniversary in the City with an incentive award that we hope may bring out and spotlight the business talent so necessary to industrial recovery," Sir Robert Clark, chairman of Hill Samuel and a member of the judging panel, said yesterday.

To be eligible for the award a company must be in manufacturing, independent, British, at least two years old and have an annual turnover of less than £2m.

The awards are being organised with the assistance of the London Enterprise Agency and its regional counterparts. Application forms are available from Hill Samuel Group, "Anniversary Awards," 100 Wood Street, London EC2P A2J, or any of the enterprise agencies. Closing date is March 31, and the results will be announced on October 27.

Men and Matters, Page 13

More distribution business failures

FINANCIAL TIMES REPORTER

BUSINESS failures last year in retail and wholesale distribution were 27 per cent up on 1980, according to Trade Indemnity, the credit insurance company.

In the furniture and upholstery trades they rose 17 per cent. In contrast the increase in failures in textile and clothing businesses and in engineering and metals at 7.4 and 7.1 per cent respectively, was well below the 16 per cent average increase for all sectors.

"These latter two sectors felt the effects of recession later and

more gradually than the staple manufacturing industries so the 1981 figures reflect a catching-up.

"Unfortunately, for the furniture sector (which weathered the first part of the recession better than most other sectors), it looks likely that the catching-up process will continue.

"The last quarter of 1981 shows a 42 per cent increase in failures compared with the same quarter of 1980," Trade Indemnity says.

IT PAYS TO LISTEN.

Columbus' ideas fell on deaf ears—or years before Queen Isabella finally chose to listen.

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UK NEWS

Helicopter manufacturers forecast expanding market in company sales despite recession

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

THE MARKET for company-owned helicopters for executive use in the UK is growing despite the recession.

According to Mr Robin Keith, managing director of McAlpine Helicopter, one of the biggest helicopter operators and distributors in the country, this expansion is likely to continue during the

coming year. Operators and distributors like ourselves have been waging a major campaign over the past few years to demonstrate that today's helicopter, applied to the company inventory in much the same way as any item of capital investment, can really demonstrate its value.

"We now have companies operating one or more helicopters who achieve utilisation figures unheard of several years ago, and for whom their helicopters are an indispensable part of their efficient operating pattern," he said at the weekend.

Civil Aviation Authority figures show 558 civil heli-

copters on the UK register, a rise of 38 over the previous two years. Most of these are owned by companies.

In the U.S., the use of helicopters by companies is growing at about 30 per cent a year, and out of the top 1,000 companies in the Fortune magazine list, 12.8 per cent of all organisations

owning aircraft included helicopters in their fleets.

McAlpine Helicopters last year achieved sales of £3.5m, its best performance, and is now negotiating further orders, especially for the French-built AS-350 Squirrel single-engined aircraft and the Danphan SA-365N 6-8 seat twin-engined helicopter.

Westland Helicopters last week delivered the first of a new breed of civil helicopters, the 16-passenger W-30, to British Airways Helicopters, which may eventually buy a fleet of up to 20.

The introduction of the experimental City Helistop, on a floating platform on the

Thames at Trig Lane, close to Southwark Bridge, has improved helicopter facilities for City businessmen.

Mr Keith says flying time to the central Paris heliport at Issy-les-Moulineaux is about 1 hour 20 minutes, with no check-in delays and minimum Customs formalities — "a

figure not achieved by any other form of travel."

The Trig Lane Helistop is being run under the auspices of the British Helicopter Advisory Board, which represents manufacturers, operators and distributors, and is intended to promote and exploit rotary-winged aircraft.

Rolls-Royce cuts 480 jobs at Hillington

BY ALAN PIKE

By Mark Meredith,
Scottish Correspondent

ROLLS-ROYCE is to cut 480 jobs at its Hillington plant near Glasgow, it told union representatives at the weekend.

The Hillington works, which has a workforce of 6,000, makes components for Rolls-Royce aero engines, including the RB-211. The company blamed the general recession in the aircraft industry for its decision.

It said 380 shop floor and 120 staff workers would be required to leave. The company hoped to achieve these reductions by voluntary redundancies.

The cuts, which come on top of 500 jobs lost last year in Rolls-Royce's Scottish group, had nothing to do with a four-week dispute late last year over new work schedules.

Rolls-Royce's other Scottish plant, at East Kilbride, which overhauls aircraft engines, is not affected.

Mr Tom Dougan, regional organiser for the Engineering Workers Union, said the Rolls-Royce workers would get union backing if they wanted to save their jobs. Voluntary redundancies were the same as compulsory redundancies when there were no other jobs to go to, he said.

Rolls-Royce has been hit by Lockheed's decision to stop building TriStar airliners, which are powered by the RB-211.

Industrial training plans face a union hurdle

BY ALAN PIKE

THE GOVERNMENT will discover this month whether it has been able to retain the trade unions support crucial to its hopes of successfully reforming industrial training.

Engineering employers and union leaders will meet on Thursday for talks which will help determine the prospects for reform in the engineering industry where a restructuring of the apprenticeship system is proposed.

The following week the TUC's employment policy and organisation committee will consider the Government's proposals as a whole.

Mr Bill Keys, the committee's chairman and a member of the Manpower Services Commission, has warned that the committee would have to consider whether the TUC should withdraw its support from the Government's New Training Initiative.

Union leaders have until now endorsed the central objectives of the initiative—to reform apprenticeship and adult training and to introduce a new approach to vocational preparation—even though their achievement in some industries will involve industrial relations complications.

They have been angered by Government decisions to abolish 16 of the 23 statutory industrial training boards and set training allowances for young people at about £15 per week.

Mr Keys said Mr Norman Tebbit, the Employment Secretary, had stolen some good ideas

from the MSC's proposals for reforming training and "introduced his own prejudiced thinking" into them.

The Government had failed to explain how, without statutory underpinning, sufficient resources would be found to run an effective training system. Its approach to allowances for youth training was unjustifiable.

There is some concern among employers that union leaders may withdraw their support from the New Training Initiative.

Thus Mr Ian Kelsall, director for Wales of the Confederation of British Industry, has said the Wales TUC seemed set on withdrawing its co-operation. He appealed to union leaders to stop and think before opposing the proposals.

Quite apart from decisions taken by the TUC later in the month, Thursday's meeting between the Engineering Employers Federation and the Confederation of Shipbuilding and Engineering Unions will be of particular importance.

Engineering is a vital testing ground for training reform—it has suffered some of the most marked shortages of skilled workers during previous periods of economic upturn and apprenticeship intake this year is the lowest on record.

Previous attempts to restructure engineering apprenticeships on the basis of standards rather than time-service, as proposed again in the New Training Initiative, have been unsuccessful.

Recent efforts by employers to reopen talks on the subject have been hampered by union anger over the abolition of statutory training boards, even though the Engineering Industry Training Board is one of those being retained.

Engineering employers have told training board officials that with the industry destined to meet the full costs of the board, they want it to concentrate on basic-skill training and withdrawal from activities like management training.

Agents doubt short-term investment in property

BY MICHAEL CASSELL

A REPORT casting doubts on short-term attractions of commercial property as an investment option is published today by Richard Ellis, the estate agents and surveyors.

Ellis says that, after a year of falling tenant demand for all types of properties, the reduced level of market activity is expected to persist until economic conditions improve. It believes that this is unlikely before the autumn. In the meantime, available commercial floor space will continue to increase, especially in non-prime locations.

The agents say that a number of property investments must now be considered expensive when set against the prospects for rental growth over the next 12 months, and when compared to other forms of investment.

But the report emphasises that, if prime property can now be generally considered as too expensive, it may in the past have been too cheap and is only now achieving "an appropriate degree of parity."

Ellis predicts that as a result, the property investment market will be "subdued rather than depressed" in 1982.

The agents suggest that prime property yields, now at historically low levels, could ease marginally in the months ahead. The opportunities to purchase suitable investments remain insufficient to absorb the weight of money overbidding the market and any capital appreciation will therefore be provided by rental growth.

United Kingdom Property. Richard Ellis, 64 Cornhill, London EC3.

Resignation withdrawn

BY OUR BELFAST CORRESPONDENT

MR ALAN WRIGHT, chairman of the Northern Ireland Police Federation—representing ranks below superintendent in the Royal Ulster Constabulary—has withdrawn the resignation which he tendered last week because of "political interference" in the federation's activities.

The committee said the whole RUC felt that Mr Wright should return to the job he had held for six years.

He had resigned last Monday saying he would not allow the RUC or the Chief Constable to discredit him.

This followed the leaking by Mr Paisley of Minutes of a controversial federation meeting.

Mr Wright decided to stay on after the federation's central committee unanimously passed a vote of confidence in him at a specially convened meeting on Saturday.

The committee said the whole RUC felt that Mr Wright should return to the job he had held for six years.

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360 years of coal reserves left—NCB

By Martin Dickson,
Energy Correspondent

AMERSHAM INTERNATIONAL, the oldest component of Britain's nuclear industry, comes on to the market shortly following the Government announcement just before Christmas that the company's shares were to be made available to the public through a flotation on the Stock Exchange.

Since then it has been agreed that a 15 per cent limit will be set on any individual shareholding. This is the same figure set for British Aerospace. It is intended to protect Amersham against takeover attempts by large chemical or pharmaceutical groups at home or overseas.

The Amersham board believed such attempts could harm its long-term interests.

The company has already attracted interest from large companies since news of the flotation, a fact it used to persuade the mining engineer to take over last autumn of a U.S. rival in radioactive products, New England Nuclear, by DuPont. As an additional precaution a single share with special powers of veto will be retained by the Government.

Formerly the Radiochemical Centre, Amersham makes and markets packages of radioactivity, mostly weak but some as deadly as spent nuclear fuel.

"It's a high-technology growth industry essentially linked to the top end of the medical market," says Sir John Hill, its chairman. The medical sector of the business is growing at a rate of about 20 per cent a year.

He argues that much of the argument over the accuracy of the 45bn tonne figure is "somewhat irrelevant. Certainly there is no serious dispute that the UK contains vast quantities of coal in place, and that UK mining engineers are demonstrating that, with present British technology, recovery in the technical sense is not a problem."

He says Britain's operating reserves—coal classified in detail by NCB geologists—amount to 7bn tonnes and are sufficient to sustain current production for 50 years. • Britain should take a fresh look at the possibility of exporting as to the Continent, which is becoming heavily dependent on the Soviet Union and Algeria for its supplies, according to Dr Nigel Lucas, lecturer in energy policy at Imperial College, London.

Writing in the Coal and Energy Quarterly, he says: "British gas policy has never been conceived with Europe in mind and a reappraisal should be undertaken."

Name unchanged

TALBOT is to retain the name Samba for its new small car in the UK, despite fears that it might be seized on as having racialist connotations. The car, designed in Britain but built in France, is to be launched in Britain next month.

It is sold as the Samba on the Continent, but at the time of its launch there last October Talbot UK said a different name would be found for it in Britain.

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Inquiries concerning this Notice may be directed to J. Henry Schroder Bank & Trust Company by mail or telephone, Attention: George R. Sievers, First Vice President, J. Henry Schroder Bank & Trust Company, One State Street, New York, New York 10013, Telephone: (212) 269-6500 or Joseph Chevkin, Esq., c/o Messrs. Surley & Morse, 485 Madison Avenue, New York, New York 10022, Telephone: (212) 935-7700, counsel to the Trustees.

J. HENRY SCHRODER BANK & TRUST COMPANY

as successor Indenture Trustee

Notice of Meeting to the Holders of

Itel Finance International N.V.

9% Guaranteed Debentures due 1988

9% Guaranteed Debentures due 1990

10% Guaranteed Debentures due 1993

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Ford faces pay test as Halewood workers vote to end strike

BY JOHN LLOYD, LABOUR CORRESPONDENT

"What we have got to do now is wait and see what is the company's interpretation of it. We will impress upon them that they need a consensus of opinion from the shop floor."

About half of the plant's 10,000-strong workforce met on a Liverpool football pitch and decided to end their stoppage after shop stewards "reluctantly" recommended acceptance of a 7.4 per cent pay offer.

The offer had received majority backing from the company's 54,000 workers in the UK in a ballot last week.

At the smaller axle plant in Swansea, workers who had also taken industrial action did not meet because of the weather. However, they are expected to return to work today.

Workers and stewards expressed loud disappointment over the settlement and it is clear that the productivity package, which has been agreed by the union officials at national level, places a number of tests at plant level in the months ahead.

Mr Steve Broadhead, body plant convenor at Halewood, said after the meeting: "We still believe that this was a disastrous pay offer. We are going back because we will not leave our people out on a limb."

Threat to halt papers

BY OUR LABOUR CORRESPONDENT

JOURNALISTS working for the Express group intend to stop publication of its newspapers from Wednesday night if they do not receive assurances from the group's owner, Trafalgar House, that their jobs are safe.

Mr Peter Shirley, father of the Sunday and Daily Express chapels (office branches) in London, of the National Union of Journalists, said last night: "We will continue a mandatory chapel meeting from four on Wednesday until we get satisfactory assurances."

However, the Evening Standard, which the group owns jointly with Associated News, papers will not be affected.

The journalists are concerned that the "demerger" of the group from Trafalgar House, which will be put to shareholders for their approval in January 21, will result in the sale or closure of some of the papers. It is understood that

Sirs steeled for hard fight to stop jobs rundown

TWO YEARS after a bitter, 13-week national strike over pay, one of Britain's most moderate unions — the Iron and Steel Trades Confederation — is again on a collision course with the loss-making British Steel Corporation.

Unions representing nearly half of BSC's 107,000 workforce have accepted that there will be no national pay award — due on January 1. They will negotiate increases in lump-sum bonus schemes locally, in return for productivity measures — including a new round of 15,000 job cuts by March 31, 1983. Some local deals have been signed already.

But the ISTC, the biggest union within BSC, has called plant-level talks on both these issues, although the company in the course of the prolonged negotiations had to agree to drop incentives or penalties which sought to impose a discipline upon the productivity package.

The company has stressed continually that a successful implementation of the efficiency proposals is essential for its "survival." Clearly, the present agreement leaves much to the discretion of negotiators on both sides, while the relative closeness of the aggregate vote to accept the offer, coupled with the dislocation of large plants like Halewood, could endanger its success.

BSC has warned that action would threaten its fragile recovery and plants closed are not certain to reopen'

Links between these groups of workers in areas such as Yorkshire and Scotland. Simultaneous disputes in the three industries could prove a deadly brew.

What has stirred the ISTC to action? There is not one reason, but several:

- The 15,000 planned job losses emphasise the continuing haemorrhage which has seen more than 120,000 jobs go since 1973, three-fifths of them in the last two years. The union fears still more redundancies after BSC achieves its planned 92,400 job level by March 1983.

- The ISTC claims that proposed local productivity deals represent "an attack on job control" by stretching planning to breaking point, loosening demarcation lines, introducing more overtime, and demanding

BRIAN GROOM explains why the ISTC leadership is taking a lone stand against BSC's plans for another 15,000 redundancies

been set because the union needs the dally to win over its members.

An overtime ban may prove harder to unite around than a strike as greater sacrifice will be demanded from some workers than from others and there will be nothing to match the comradeship of the picket line.

There may be the problem that the length of time taken to call the ban could be seen as uncertain leadership. And fear of closure will weigh on members' minds at some points.

BSC has said that even partial support for the ban would threaten its fragile recovery in orders. Total support would pose severe difficulties at some works and BSC

More than 120,000 steel jobs have gone since 1973... and the ISTC fears still more'

has given no guarantee that plants would reopen if they closed.

Mr Sirs argues that the action is not intended to disrupt or to force BSC to take on workers. He would like to save and create jobs by continuing indefinitely without overtime.

At Corby, 24 per cent overtime is being worked, while thousands of our members are walking the streets."

Disruption is the aim of many ISTC members, however. There has been pressure for lightning stoppages, or even an indefinite strike. Some believe the overtime ban could provoke walkouts and escalate into an all-out confrontation — although the union is in no shape to sustain another 13-week strike.

The ban can not happen at all, however. There is time for a peace initiative and some kind of approach is expected from the corporation.

The ISTC, hoping that job losses would be resisted locally, said last month it would agree to local negotiations if it won a 39-hour week now, 50 per cent rises on basic pay, and withdrawal of Port Talbot dismissals notices.

Movement on one issue may sway the union. But BSC has convinced that further productivity advances are an important part of attempts to end its losses.

Rail drivers set to go ahead with stoppage

By Our Labour Correspondent

THE THREATENED national rail strike looks set to go ahead on Wednesday and Thursday as both British Rail and the train drivers' union Aslef continue to insist on widely differing interpretations of an agreement over Manning and pay.

Aslef's executive meets today to consider attending a meeting of the railway staffs' national council, called by the biggest rail union, the National Union of Railwaymen.

Underwriters are still trying to count the cost of December's snowstorms, which has to be included in the companies' 1981 results. Estimates indicate at least £50m, the true cost will not be known until April when the companies publish their 1981 figures.

Underwriters have not bothered to keep a running total of claim payments since the turn of the year. Until the bad weather ends, they will be much more concerned with ensuring that claims are dealt with promptly.

Companies will probably give some indication of overall costs when they publish their 1981 figures, and the final figures will become clear after they announce their half-year results for 1982.

Total claim payments are almost certain to exceed the £65m pay-out for 1978-79 and £100m is quite feasible. General Accident, the largest motor insurer in the UK, has kept its motor rates unchanged for 18 months.

The effects of this competition can be judged when the composites publish their 1981 results.

But what is certain is that the companies relied on another mild winter keeping claims down and this calculated gamble has not come off. Now they have to decide whether they can really afford to continue rate-cutting, since unchanged rates in inflationary times means lower rates in real terms.

Policy holders can expect vastly higher premiums in the next few months. If only one or two companies lift their rates to realistic levels the rest will follow.

Stockbrokers Wood, Mackenzie, in their latest circular, are very pessimistic about results for 1982 and now expect a 12 per cent fall in earnings for the industry.

Shareholders can take heart that, despite the weather, Wood, Mackenzie also forecast that results will not affect dividend payments, which they expect to be 14 per cent higher in 1982.

Weather damage bill could reach £100m

BY ERIC SHORT

THE BLIZZARDS sweeping the country and the severe flooding in York, Selby, Gloucester and other areas have brought widespread problems and heartache to many families. The winter could cost UK insurance companies up to £100m.

Underwriters are still trying to count the cost of December's snowstorms, which has to be included in the companies' 1981 results. Estimates indicate at least £50m, the true cost will not be known until April when the companies publish their 1981 figures.

No-life premium income rose by only 18 per cent over the same period.

So it has not been surprising to find companies competing heavily with each other for personal business, where premium growth is in line with inflation and there is little competition from overseas.

The composites have used the favourable claims experience to hold down premium rate increases in an effort to increase their market share or to hold what they have.

This competition has been particularly fierce in the private motor market, where companies have been keeping premium rates unchanged for longer periods in the 1970s.

General Accident, the largest motor insurer in the UK, has kept its motor rates unchanged for 18 months.

The effects of this competition can be judged when the composites publish their 1981 results.

But what is certain is that the companies relied on another mild winter keeping claims down and this calculated gamble has not come off. Now they have to decide whether they can really afford to continue rate-cutting, since unchanged rates in inflationary times means lower rates in real terms.

Policy holders can expect vastly higher premiums in the next few months. If only one or two companies lift their rates to realistic levels the rest will follow.

Stockbrokers Wood, Mackenzie, in their latest circular, are very pessimistic about results for 1982 and now expect a 12 per cent fall in earnings for the industry.

Shareholders can take heart that, despite the weather, Wood, Mackenzie also forecast that results will not affect dividend payments, which they expect to be 14 per cent higher in 1982.

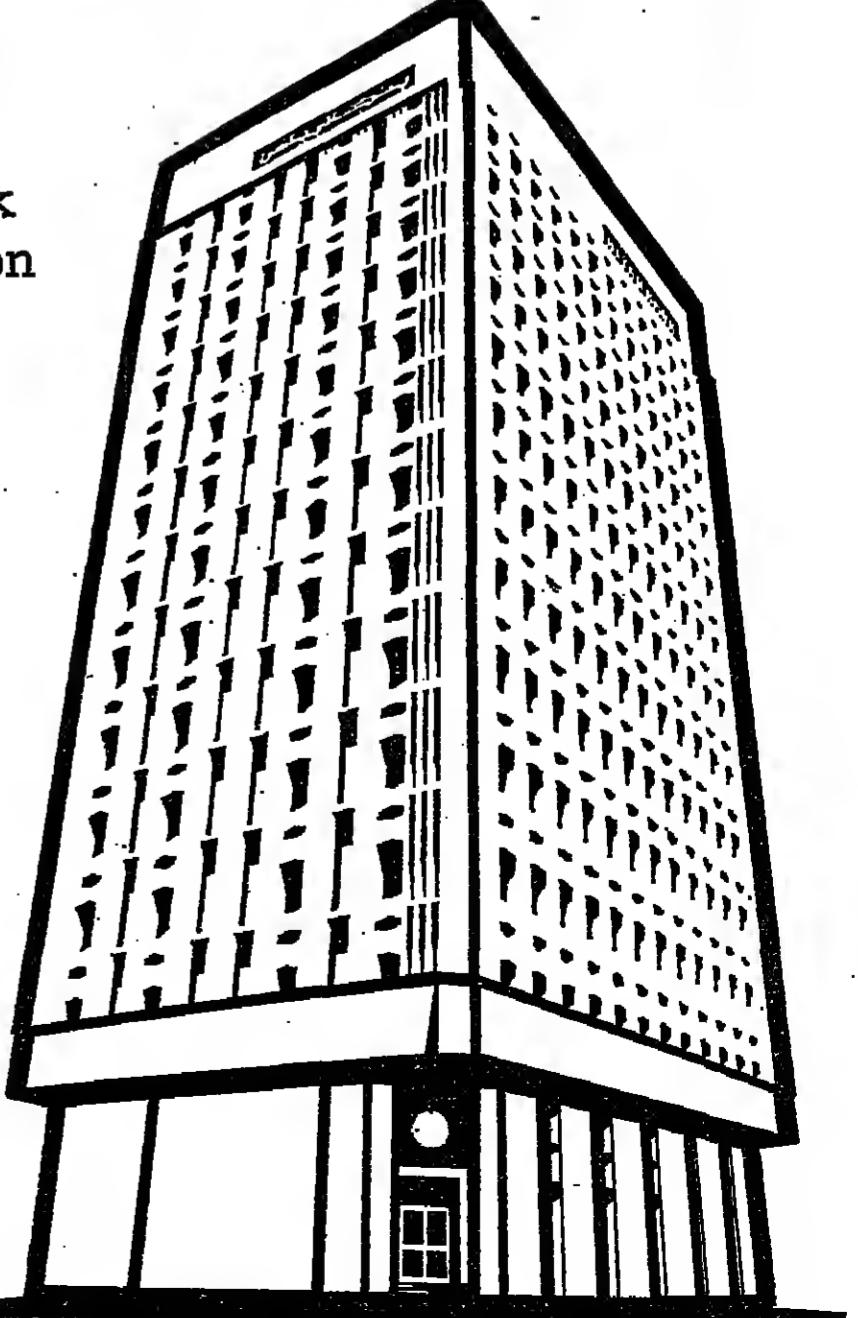
RIYAD BANK

(SAUDI JOINT STOCK COMPANY)

Celebrates its 25th Anniversary

Riyad Bank (the first fully indigenous joint stock banking company in Saudi Arabia) prides itself on the pioneering role it has been playing over the last twenty-five years for serving all sectors of the national economy, apart from its prominent role in international markets.

While commemorating its twenty-fifth anniversary Riyad Bank has great pleasure in expressing its gratitude to its correspondents the world over for their kind cooperation, and to its esteemed customers for the valued confidence they have reposed in it over the past years. It is this confidence that will continue to light the bank's way towards development.



TECHNOLOGY

Search for dental materials

In the first of two articles on dentistry ELAINE WILLIAMS describes why Britain's 20,000 dentists need more money for research into alternative materials. Tomorrow, she reports on the growing role of computers and electronics in the surgery.

FEARS of a world shortage of mercury which could put up the cost and lower the quality of dental fillings has prompted a call for more Government funds to research new materials.

Only two weeks ago, the British Dental Association, which represents Britain's 20,000 dentists, wrote to Dr Gerard Vaughan, Health Minister, warning of the possible shortage.

It wants more money immediately for alternative dental materials.

Since 1945, most dental fillings for back teeth have been alloys of silver and tin mixed with mercury to form an amalgam. More recently, copper has been added to give extra protection against corrosion.

Apart from supply problems, the toxic nature of mercury makes it a dangerous material for dentists to mix with alloys in their surgery, though it is safe once in the amalgam form. For these reasons alone, other materials are desirable.

Composite

But finding suitable new fillings is difficult. Professor Mike Braden, at the London Hospital's materials research unit said: "The mouth is warm, wet and acid. Conditions there are worse for dental materials than for the steel girders on the Forth Bridge."

There is hope that composite filling materials developed for front teeth could be strengthened for back teeth use.

Composite materials—a combination of plastic and polymeric filler or resin—was developed in the mid-60s to replace silicate cements then used for front fillings.

The new materials were just as aesthetically pleasing but were less brittle and did not stain as did the



Hugh Routledge
PROFESSOR MIKE BRADEN, Professor of Material Science in Dentistry at the London Hospital Medical College measures the thermal properties of a dental material

'The mouth is warm, wet and acid. Conditions there are worse for dental materials than for the steel girders on the Forth Bridge.'

cement. The drawback for their use for back teeth is that they get worn away by chewing. This is not important at the front of the month.

Researchers believe that this problem can be overcome by the addition of stronger plastics and better resins. In the next five years or so, these new composite materials are likely to emerge.

However, even with increased research it is unlikely that British industry will be able to exploit development because there is no major UK dental materials company left.

Professor Braden says: "All the technology for developing new materials is here in the UK, but licensees to manufacture new materials developed in Britain go mainly to the U.S., Japan and West Germany."

"We tried working with some of the small UK companies but they just don't have the manufacturing know-how needed. We have had some very sad experiences with small companies," he said.

Between 70 and 80 per cent of dental materials are imported with major manufacturers including Kerr, Johnson

and Johnson, S. S. Whites, Howmedica, and Dentsply in the U.S. and Espe in West Germany.

Dentsply took over AD International, the biggest UK materials manufacturer several years ago and still manufactures in Britain.

But last year the company cut its British research team by half because of financial losses. S. S. Whites also has a manufacturing base in the UK.

Toughness

Recently Professor Braden offered a licence for a new filling material to a Japanese company because he could find no one willing or able to make it in Britain.

In spite of difficulties in exploiting materials development Britain remains a main research centre.

The Department of the Government Chemist, for example, developed a glass ionomer cement characterised by toughness and transparency, for use on front teeth, which has greater resistance to corrosion than the old silicate cement.

Between 70 and 80 per cent of dental materials are imported with major manufacturers including Kerr, Johnson

and Johnson, S. S. Whites, Howmedica, and Dentsply in the U.S. and Espe in West Germany.

But what of gold, the favourite dental filling of the rich?

Price has forced researchers to look for other choices although gold's resistance to corrosion is good, as is the ease with which it can be shaped into the cavity.

Metals such as nickel and chrome are popular, though still inferior to gold. In 1980 sales of dental gold worldwide fell from 36 to 61.6 tonnes. West Germany used 25.5 tonnes while Britain could afford only 0.6 tonnes.

Recession could be over for the computer industry

BY ALAN CANE

THE RECESSION could be over for the computer industry if the results of the latest test of opinion among computer users is translated into hard buying decisions.

The test, a survey conducted each quarter by the consultancy Urwick Dynamics and Computing newspaper, indicates that well over half the computer installations in the country expect to increase their spending on computer hardware—computers, peripherals and telecommunications—this year compared with last year.

At the same time last year, a net 41 per cent of computer users expected to spend more on hardware; now the figure has risen to a net 55 per cent confirming a trend towards greater spending intentions noted throughout 1981 (see graph).

Typical comments from those customers intending to spend more were "We are caught up in something we cannot get out of. It is the 'Invest more to get the benefits syndrome'"; "Just keeping up means spending more; there was so much pressure here, and we do not have a rubber computer. The budget had to give in the end".

The survey results confirm the impressions of manufacturers who found initially that the recession had little effect on their business as customers bought hardware to improve their efficiency.

As 1981 wore on, however, credit lines became strained and manufacturers found customers cancelling or delaying buying decisions. Even those companies with a stable and specialised market found it difficult to meet their targets in the third quarter.

The Urwick/Computing results indicate that has ended. Computer bureaux, processing and general industries are in the van for spending plans. The engineering industry, heavily hit by the recession, has shown a marked recovery, in the main, to stick to constant budgets.

The survey shows that meeting project deadlines is still the area of most concern for data processing managers, with staff recruitment and the maintenance of existing programs a very poor second.

Data processing managers commented: "We are between and between. In the 1980s we imposed technical solutions on the users. In the 1970s, the users told us what they wanted. Now we are trying to work it out together. That is why we cannot meet deadlines—co-operation takes so much time."

Another said: "We miss dates because we are ignorant. We do not know how to solve the technical problems any more."

Most programming and systems staff expect rises in the five to nine per cent region next year, the surveys show, indicating an end to the days when data processing staff considered themselves an elite, able to ask their own price for the job.

A typical manager's comment was: "Programmer salaries are subject to the same negotiating procedure as the rest now. Merit might add a couple of points but no more."

The survey is based on questionnaires sent to a panel of 490 data processing managers in a wide spectrum of industries comprising large and small firms.

The full survey is published in the current issue of Computing. Dr Kit Grindley of Urwick Dynamics (Slough 3411) is the co-ordinator.

Navy TUMS

A DUAL vehicle system for search, identification and recovery of objects from the seabed, to be deployed by the Royal Navy's new seabed operations vessel (SOV), HMS Challenger, is under development by Sperry.

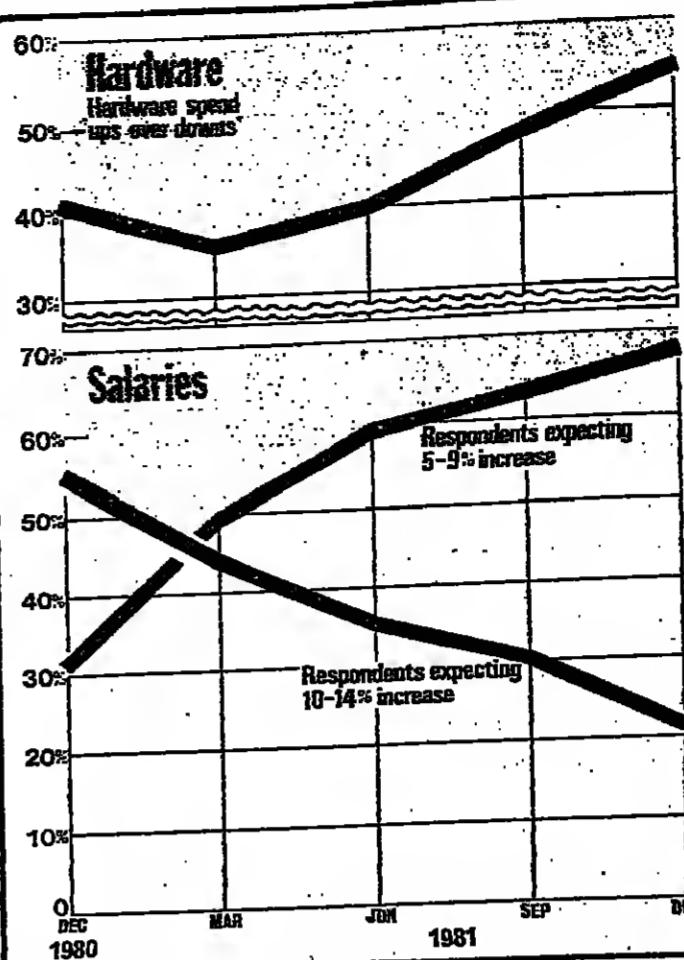
The system is called TUMS (Towed Unmanned Submersible) and consists of two vehicles: an underwater "depressor" is directly towed by the ship by up to six miles of cable and is itself connected to the instrumented vehicle by neutrally buoyant cable.

One of the advantages of the two-bodied arrangement is that the search vehicle is isolated from the surface ship's motion, which is important when working on delicate seabeds.

The instrumented vehicle (IV) can also be stowed inside the depressor body, giving protection to the former during initial launch and recovery from the ship. The IV, which can be deployed up to 1,000 feet from the depressor, is powered independently by vertical, lateral and longitudinal thrusters and can also be towed at up to two knots.

The IV, when searching, can employ sideways and forward-looking sonars, low light television, stereoscopic photographic camera systems and a magnetometer (to detect the presence of metallic objects). The craft is also equipped with a manipulator arm allowing it to pick up and deposit items on the seabed.

GEOFFREY CHARLISH



Design
and Manage
is part of
Norwest Holst

total capability
01-2359951

Sampling system for the bakers' dozen

A SAMPLING system which allows bakers to monitor the net weight of loaves, automatically calculates and records the results and can be used by operatives after a few minutes' training has been announced by International Electronics of Ewood Bridge, Haslington, Lancs. (0704 216594).

Known as "CompuPak B", the unit uses a microprocessor-based scale and an 80 column printer. The unit is able to identify size of loaf, deduct tare weight and desiccation allowance, monitor over and under-weight samples and provides graphics display and a print out of performance.

Automatic paging for filing of records and warning signals for batch failure or the need for corrective action are other features.

BUSINESSMAN'S DIARY

UK TRADE FAIRS AND EXHIBITIONS

Date	Title	Venue
Current	International Boat Show 1982 (02403 3077) (until Jan 17)	Earls Court
Current	International Toy Fair (01-228 6633) (until Jan 14)	Harrogate
Current	Stationery Industry Exhibition—STATINDEX (01-637 7692) (until Jan 13)	Grosvenor House, W1
Jan 19-22	Which Computer? Show (01-747 3131)	NEC, Birmingham
Jan 20-27	International Hotel and Catering Exhibition—HOTELYMPIA (021-705 6767)	Olympia
Jan 23-30	Ideal Homes, Food, Trades and Leisure Exhibition (0233 687381)	Winter Gardens, Eastbourne
Jan 24-27	Leathergoods, Luggage and Handbag Fair (01-407 1882)	Kensington Exhibition Centre
Jan 30-Feb 3	British Toy and Hobby Fair (01-701 7127)	Earl's Court
Feb 1-4	Photography at Work Exhibition (01-688 7788)	Exhibition Centre, Harrogate
Feb 7-11	International Spring Fair—Gifts (01-685 9201)	NEC, Birmingham
Feb 9-12	Information, Technology and Management Exhibition and Conference—INFO '82 (01-641 1001)	Babylon Exhibition Centre, Bristol
Feb 10-12	Western Building Show (01-643 8040)	Wembley Conference Centre
Feb 12-14	Ceramic Tile Exhibition and Conference—TILEX (01-450 0466)	Olympia
Feb 14-17	Crofts Dog Show (01-493 7883)	International Men's and Boy's Wear Exhibition (021 705 6707)

OVERSEAS TRADE FAIRS AND EXHIBITIONS

Jan 11-14	Middle East Food and Equipment Show—MIFEX (01-486 1951)	Bahrain
Jan 14-25	Poat Show (01-439 3964)	Paris
Jan 19-22	Europex '82—Construction and Maintenance of Pipelines Exhibition and Conference (0727 63213)	Basle
Jan 22-31	International Commercial Motor Show (02298 11 11)	Geneva
Jan 24-28	Middle East Construction Exhb. and Conference (01-935 8200)	Dubai
Jan 25-31	Do-it-yourself exhibition—KARWEI (01-486 1951)	Utrecht
Jan 29-31	International Boat Show (01-486 1951)	Malmö
Feb 5-14	Equipment and apparatus for drug production and testing exhibition (01-231 2423)	Helsinki
Feb 10-13	International Trade Fair for Household Appliances, Fittings and components—DOMOTECHNIKA (01-409 0956)	Moscow
Feb 12-16	International Trade Fair for Watches, Jewellery and Silverware—INHORGENTA (01-486 1951)	Cologne
Feb 13-16	Science and Technology Exhibition (SATEK) (01-773 0338)	Munich
Feb 15-18	Middle East Machine Maintenance, Light Engineering and Handling Show—MEM (01-486 1951)	Riyadh

BUSINESS AND MANAGEMENT CONFERENCES

Jan 11-12	Institute of Personnel Management: The Secretary in Personnel Management (01-946 9100)	Whites Hotel, W2
Jan 11-13	The University of Leeds: Textile design in the eighties conference (0532 33036)	Leeds
Jan 19	CBI: Jordan—the new 5 year Development Plan (1981-86) (01-579 7400)	Centre Point, WC1
Jan 19-21	Crown Eagle Communications: UK Government Contracts (01-636 0617)	Churchill Hotel, W1
Jan 20-21	FT Conference: World Coal Markets (01-621 1355)	Inter, Continental Hotel, W1
Jan 21-22	The Economist: Europe and Japan—Competition, Collaboration or Confrontation in the 1980's? (01-639 7000)	Europa Hotel, W1
Jan 25-29	London Business School: Management within the law (01-262 5050)	Regents Park, NW1
Jan 25-29	Manchester Business School: The Micro-chip Society—planning for the future (061-832 7972)	Selidum Park
Jan 26	ESC: Pricing for profit (057223 2711)	International Hotel, SW5
Jan 27-28	ESOMAR/ERIMA: How research can help financial organisations communicate internally and externally (01-231 4549)	Rome
Jan 28	Meridian Conferences: Capitalism on Communications (01-670 5400)	Bowater Conference Centre, Knightsbridge
Jan 28	Dun and Bradstreet: More Effective Collection Techniques for Credit Controllers and Supervisors (01-245 4377)	Café Royal, W1
Feb 1-2	Marketing Society: Media—The Inside Track (01-524 6161)	Piccadilly, W1
Feb 2	Metal Bulletin Congress: Middle East Metals and Minerals (01-688 0528)	Dubai
Feb 3-4	Oyer: Company Finance for the Executive Secretary (01-942 2481)	Port



Financial Times Monday January 11 1982

The first wide-body jet under \$35,000,000. In fact, under \$10,000,000.*



It is an immutable law of air travel that, after a couple of hours or so, the joy of flying will inevitably take second place to the need for stretching.

Yet the typical corporate aircraft remains the same cramped and narrow tube it always was.

Capable, by the end of a six- or eight-hour trip, of transforming an alert and motivated group of executives into a motley collection of people who just want to lie down.

The designers and engineers at Canadair are, of course, as familiar with this state of affairs as are any of their competitors.

However, unlike any of their competitors, they have created a corporate jet specifically designed to cope with it.

Despite its remarkably efficient rate of fuel consumption and high cruise speed, the Canadair Challenger is bigger than every other corporate jet in the one dimension most critical to passenger comfort and a realistic working environment.

Width.

Specifically, the Challenger offers a passenger cabin seven feet, two inches wide at the floor line and eight feet, two inches wide at the centerline.

You can stretch your arms. Stretch your legs.

Stand up. Walk around.

And while other corporate jets offer six feet, one inch of headroom like the Challenger, none offers as much headroom away from the center of the cabin— another advantage of width.

Of course, there are other dimensions to comfort in the Challenger. The twenty-eight-foot, three-inch length of the interior, for one. Allowing plenty of room for a galley, a wardrobe, a lavatory and seats that fold out as berths for sleeping.

The floor of the Challenger, incidentally, is flat. No troughs to fall into when you get out of an aisle seat.

The baggage area is accessible from inside the passenger cabin. When it occurs to you that you left that all-important whatever-it-was in

your suitcase, you won't have to wait six hours to get at it.

As for those who would willingly sacrifice creature comfort in return for greater economy, we can only say that such altruism is entirely misplaced.

The Canadair Challenger happens not only to be the most comfortable corporate aircraft in the sky, but, given its size, the most economical.

In fact, the Challenger is virtually as fuel efficient as some smaller corporate jets with shorter range.

And speaking of range. The IFR range of the Canadair Challenger makes it one of the few corporate jets in existence that can cross the Pacific with one stop.

Or fly from New York to the Middle East with one stop.

Or fly from Honolulu to Denver non-stop.

Or from Washington to London non-stop. But it's not just how far you can go.

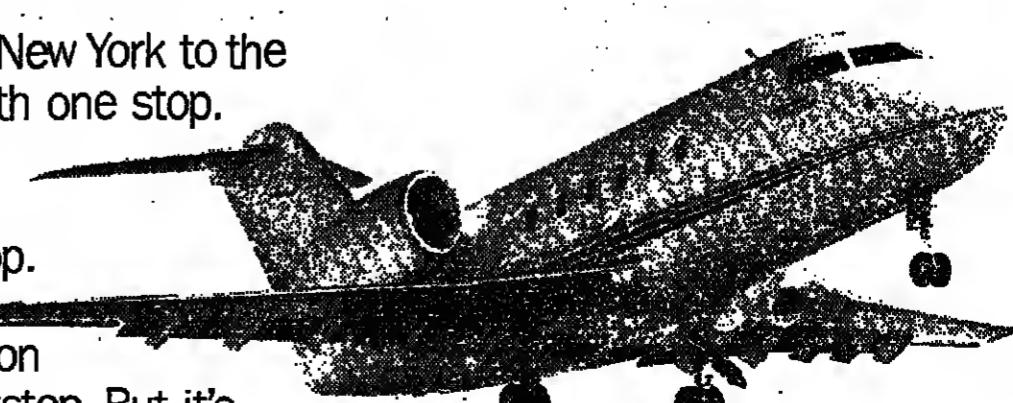
It's the shape you're in

once you get there.

For more information on the Challenger, call James B. Taylor, President of Canadair Inc., at (203) 226-1581. Or write Canadair Inc., 274 Riverside Avenue, Westport, CT 06880.

In the Mideast business world, TAG Aeronautics Ltd. is the exclusive distributor and representative for Challenger sales and support.

For further information, contact Adel A. Oubari, Vice President, TAG Aeronautics Ltd., 14 Rue Charles Bonnet, 1211 Geneva 12, Switzerland. Phone: (022) 46 17 17. Telex: 289 084.



**canadair
challenger**

Brave new legal world ahead

LAWSYERS are not natural prophets. In sorting out their clients' contemporary problems they spend far too much of their professional lives delving into the past ever to contemplate the horizons of the law in society.

Nevertheless, from time to time the profession is galvanised into self-analysis and consequently into foretelling the events that will transform the legal system and reshape the legal services to the public. For a number of unrelated reasons the time is now ripe for a fresh initiative in law reform and a notable segment of the legal profession is poised or a thorough-going refurbishment of the constitutional structure and legal framework of our society.

Ever since the Labour Administration of 1964-70 provided the innovative forum of the Law Commission there has been a steady stream during the last decade of legislation altering the substantive law, notably the divorce laws and large chunks of the criminal law. Valuable as these reforms have been, the institutions of the law and the procedures for invoking legal remedies for the citizen's grievances have remained largely untouched.

Like so many aspects of public affairs, the institutions of the legal system have proved impervious to easy adaptation to modern needs. Even the physical aspects of the system—the bricks and mortar of court buildings—have barely kept pace with the demands of burgeoning litigation.

A reminder of the inadequacy of court accommodation will be furnished a year hence when the profession will be commemorating the opening in January 1883 by Queen Victoria of the Royal Courts of Justice in the Strand, London, previously housed at Westminster Hall.

The Law Courts represent the over-ample and much wasteful sense of their age, originally housing some 25 courtrooms. By improvisation that number has been nearly doubled to cope with the growing volume of business, with varying degrees of inconvenience to judges, court officials, legal practitioners, their clients and witnesses. The expansion in courtroom accommodation has reached its limits; in preparation for the centenary celebrations the authorities will be driven to seeking ways of remedying the situation.

The Attorney-General and Solicitor General, together with their meagre staff of half-a-dozen Civil Service lawyers are housed in one corner of that majestic edifice in the Strand, detached both geographically and adminis-

tratively from the mainstream of the Government's legal services in Whitehall. (Proposals for a physical move have not advanced very far).

Instinctively, under recent Labour Administrations the Attorney-General's office has been described as the Law Officers' Department, while Conservative Administrations have adhered to the traditional concept of the Attorney-General as the leader of the Bar (who in the past was even permitted to and did accept private briefs) by referring to the office as the Attorney-General's Chambers.

All this lends added weight to the unpalatable truth that the Government's principal legal adviser operates more peripherally than centrally to government. Unlike any other specialist that government Departments rely on, the law is part and parcel of the functions of every Department of

THE WEEK IN THE COURTS

BY JUSTINIAN

state; hence the lawyers claim, and to some very limited extent achieve, a status in the Civil Service as high as that of the most senior administrators, without exercising the influence that their discipline should achieve.

The organisation of government legal services are so diffuse among several departments, and any central control is so transparently lacking that the influence of lawyers is restricted to advice, and then only as and when it is sought by Ministers, and rarely received.

The emergence in the past few months of a band of radical lawyers under the political banner of the Social Democratic Party has begun urgently to inject a dose of legalism into the deliberations over constitutional reform proposed last March in the Limehouse charter. Ever since the Haldane Committee on the Machinery of Government in 1918 floated the proposal of a Ministry of Justice, radical lawyers had fondly toyed with the idea. Haldane's main proposal was to re-jig the functions of the Home Office and the Lord Chancellor's Department, giving the former the task of administering the court system while leaving the Lord Chancellor to appoint the judges, with the assistance of an advisory committee.

The judges are showing themselves as less than totally committed to the Home Secretary's oft-expressed wish to effect a dramatic change in penal affairs by setting substantially reduced prison sentences passed by the courts. If, the

which by their nature demand from its servants more than just a nodding acquaintance with the law—has had more than an occasional lawyer among its top echelons. Few chief constables or prison governors have even a legal qualification let alone have practised law at any time.

Until very recently practising lawyers did not aspire to a role in government other than as parliamentarians and Ministers. With the growth in output from the law schools and with a diminishing requirement for private practitioners, however, the lawyer is now seeking new fields to conquer. Departments of state seem a natural habitat for legal expertise, not as an administrator who happened to be a lawyer.

Not all the prospects of legal change, more or less exciting, will come from politico-legal sources. There is a good deal within the parliamentary and even the court processes that encourages the notion of a brave new legal world emerging in the mid-1980s. The impending debates on the Criminal Justice Bill will reveal how far the courts' sentencing policy can be moulded by statute to relieve the prison administration of the intolerable burden of a prison population that is near, if not actually at, breaking point.

The judges are showing themselves as less than totally committed to the Home Secretary's oft-expressed wish to effect a dramatic change in penal affairs by setting substantially reduced prison sentences passed by the courts. If, the

judges win the current battle for unbridled independence for the courts, politicians in the near future will turn to drastic measures to counter judicial obduracy. The Bill itself contemplates the Home Secretary using administrative powers to release prisoners earlier in their sentences.

Courts are, by current standards, less likely to catch this mood of advancing liberalism, although the European Court of Human Rights will doubtless make further inroads upon the illiberal laws that are still strewn across the English legal system. The Court is poised to effect the virtual ending of censorship in our prisons; other libertarian issues, such as the blasphemy laws and immigration policy, are shortly to come under scrutiny at Strasbourg for violations of fundamental freedoms.

The most significant event of the coming year (the new law term starts today) will be the compulsory retirement of the senior Law Lord, Lord Wilberforce. Parliament's insistence that judges appointed after 1959 must retire at 75—Lord Denning is now almost the only judge exempted from that rule and defiantly declines to step down—will remove from the judicial firmament its brightest star.

It is hard to find among the present generation of judges anyone who has matched Lord Wilberforce's qualities of sound (often wise) judgment, intelligence (often elegantly) expressed, and usually with flawless reasoning, but above all in an impeccably judicial manner. With his departure at the beginning of March there ends the post-war era of judicial insistence on retaining the virtues of the English common law while discarding its archaisms.

Gift of £50,000 for university

QUEEN'S University, Belfast, is receiving a donation worth £50,000 from Standard Telephones and Cables (Northern Ireland).

The money, provided by a seven-year deed of covenant, will assist in establishing a university-industrial liaison and development centre.

It will also be used towards the development of vocationally-oriented courses and services designed to meet the needs of engineering companies in fields of changing technology, in particular by providing high-level updating and retraining programmes.

GOODBYE DATASAAB

—What's happened?
—Datasaab is no more.
—What, the company?
—No, just the name.
—Well, haven't you got a new name?
—Of course. We were given it as a New Year's present.

HELLO, ERICSSON INFORMATION SYSTEMS

—Datasaab? Ericsson Information Systems? What's going on?

—Yes, it is a bit complicated at first. I'm not really used to it myself yet. Let's take it word by word. You start.

—Datasaab. Let me see. To me Datasaab means Alfakop and bank terminals. And business systems Series 16. And didn't I read something about you being taken over by some telephone company?

—That's right. Ericsson. Although "some telephone company" is no way to talk about one of the world's leading telecommunications suppliers. The Ericsson Group has over 70,000 employees spread throughout 100 countries. So we're not lacking in resources. Or technical know-how.

—OK, then I suppose the word Information refers to this new office automation age the papers have been full of lately. Just about every computer supplier is talking about systems that

can communicate with each other, no matter where they are, and telephones and teletex and distributed data processing and...

—You're on the right track. But watch out for the people who sold that very fine cloth to a certain king. They're still around. And for others making claims they will have a hard time justifying. To make the kind of systems we're talking about demands a very high level of system know-how. It also demands access to considerable resources and the ability to coordinate them within a number of decisive system areas.

—Systems?!?

—Ericsson Information Systems! A completely new company created by the Ericsson Group through a merger of three different company units, each with a unique area of competence needed to develop a genuine integrated information system. You'll hear from us soon.

ERICSSON 

MANAGEMENT

EDITED BY CHRISTOPHER LORENZ

How precision boosts Sainsbury's productivity

David Churchill reveals the attention to detail which is keeping the UK retailer ahead of the competition

DURING the past two years of recession — when unemployment has climbed steadily — the J. Sainsbury supermarket chain has done what for most companies would be unthinkable; it has created some 10,000 new jobs over the period bringing its total workforce to about 47,000.

At the same time, Sainsbury's profits performance has been without parallel in the UK retail world. Full year pre-tax profits in the last financial year were up 43 per cent to £65.8m; the interim results announced last month revealed pre-tax profits up by 38 per cent to £42.5m.

The reasons for such a remarkable profits performance and employment record are varied, and owe much to the family-controlled company's consistent trading policies for the past 113 years (detailed in full on the page last year). But at the heart of Sainsbury's success lies a 10-year drive to increase productivity — a campaign that has produced some solid statistical evidence of real productivity gains to back up the impressive profits generation.

Paragon

There are several ways of measuring retailers' productivity levels but on all counts Sainsbury comes out ahead. Over the past five years, for example, sales value per employee per week has risen in real terms from £55.1 in 1977 to £1,095 last year. Over the same period, sales volume per employee per week rose by some 29 per cent — including a half-year increase of 5.6 per cent over the previous half-year.

Sales value per sq ft of selling space has also risen, in real terms, from £8.29 in 1977 to about £11.50 at present. This is about double the average in the grocery industry.

What all these figures mean is that Sainsbury is not only selling more goods from every shelf than ever before, but also that in spite of increasing staff it is generating more income per head than ever before.

Sainsbury, therefore, is a paragon of Thatcherism; real productivity gains mean real increases in both jobs and profits.

How has Sainsbury done it? Not through any magical system, but through the appli-

cation of a consistent approach over the past decade to get its basic systems right and to improve the quality and efficiency of staff.

Sainsbury started along the productivity road in the early 1970s at a time when supermarkets generally paid only lip-service to the god of higher productivity. At that time, sales and profits could still largely be generated from an expanding food market and at the expense of less able competitors. Now, however, overall food demand is static and the structure of grocery retailing has become more concentrated, making real productivity gains the most effective way of corporate growth.

Two things changed Sainsbury's approach. First was the realisation that grocery retailing was steadily becoming a bigger and more sophisticated ball-game, as stores grew in size and new marketing techniques boosted sales.

Second was the personal drive of Sir John Sainsbury, the chairman since 1969, to fulfil his business philosophy of creating a more professional and efficient operation to meet the challenges of the 1970s.

The productivity strategy that resulted evolved through three phases. The first, and most basic phase, was the realisation that stock ordering and replacement systems had to be developed to provide accurate data and to cope with the anticipated volume growth. Without such a basis, all other methods of selling more food per employee and per square foot of space were made that much more difficult.

To this fundamental stock control system was added the second phase of improving staff and managerial quality of pruning headquarters staff.

Thirdly, the benefits of better stock control systems and better staff could only be maximised by higher volume through the stores.

It is this higher volume over the past few years — market share alone has risen by 50 per cent since 1978 — that has enabled Sainsbury to capitalise in profit terms on the tighter control systems.

But it was the initial stage of the productivity drive that was probably the most important in laying the groundwork for future productivity gains.

Joe Barnes, Sainsbury's retail



Joe Barnes: at the centre of Sainsbury's productivity campaign as the director of retail operations

director who has been one of the prime instigators of the productivity campaign of the past decade, explains that the initial aim was "to develop our control over stock replacement". By their very nature, groceries tend to be sold quickly and stores that fail to keep shelves stocked lose customers. Too much stock, however, is equally bad because of the costs of stock holding.

Barnes says that Sainsbury at this time was very impressed with computerised stock ordering systems used by US supermarket chains. The system that Sainsbury developed for its own use, therefore, is based on what it learnt from the US.

Its original equipment was stored in a trolley which was wheeled round the store, but advances in micro-technology mean that similar equipment is now no longer than a hand-held calculator. Stock levels are calculated from what is left on shelves, during the daily stock count. Each product has a code, which is included in a label on the front of each shelf. This is "read" by a special pen as the amount of fresh stock

needed is manually keyed into the equipment.

The stock replacement data is transmitted over the telephone network each day to the nearest Sainsbury depot where the stock is assembled, delivered to stores, and put on shelves after the store has closed. (Staff work on a shift system to do this.) Some very high volume lines, such as baked beans, are kept within the store to ensure no empty shelves.

Weed out

One of the advantages of this stock ordering system is that the new stock order is made up in sequential order (since that is how it was recorded) so that each shelf is filled in turn.

The computerised system also explained that there is extensive data available to establish sales patterns and to weed out slow moving items. Although the sheer scale of the operation through Sainsbury's 215 stores means that much of the day-to-day ordering is automatic, head office will check on about 25 stores a day to make improvements to a particular store's product mix.

This system, with certain refinements, has been the cornerstone of Sainsbury's ordering and stock control over the past decade and is now copied by many other supermarket chains. Sainsbury's advantage, however, is that it is used in every store, not just the larger ones as is often the case with many of its competitors.

Having got the basic computerised stock control systems into operation, the next phase of the productivity drive was towards staff control. The existing system meant that head office would tell each store manager what staff were needed in that store and when. Such a policy was in line with the company's strongly centralised management system.

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FINANCIAL TIMES SURVEY

Monday January 11, 1982

BELGIUM

A new Government, pledged to a tough economic recovery programme, is taking over at a time when either success or failure could significantly alter the course of modern Belgium. It could, with luck, lead the nation away from political and economic chaos, or provoke on the other hand a dangerous widening of the gap that already seriously divides the country's Flemish and French-speaking communities.

could be the detonator to blow Belgium apart.

The two possibilities are gian politics — they all think much alike. On a practical level, this government is also sick man of Europe. For many Belgians, the Martens V regime is just what the doctor ordered.

The new men face a rough future

**By Giles Merritt
and Larry Klinger**

BELGIUM HAS a new government. It is not just a new coalition in the sense of being the 38th flimsy political patchwork in 37 years, it is a new style, firm government of the Centre-Right.

It is arguably the most important development in the country's affairs for some years, for it can be looked at in two ways, either of which could change the face of Belgium.

This one lacks the participation of Belgium's Socialists, which is to say that the most powerful representatives of the country's francophone Walloon population are excluded from office. The idea is that without the drag of Parti Socialiste participation in government, the Centre-Right coalition of Christian democrats and even more conservative Liberals will be able to cut government spending and restore sound management of the economy.

The new Christian Democrat-Liberal administration announced by Mr. Wilfried Martens in the pre-Christmas lull of 1981 could, with luck, be the strong Government that the country has been looking for since the mid-1970s to lead it away from political and economic chaos. Alternatively, it management of the economy.

There is a great deal to be said for the new streamlined Government. Not least is that, unlike most Belgian coalitions, it does not represent some 80 per cent of political opinion and therefore does not contain the seeds of its own destruction. The members of the new government are unusual in Bel-

gian politics — they all think much alike. On a practical level, this government is also committed to tackling economic problems that if allowed to drift out of control any longer could prove disastrous.

The new government is sick man of Europe. For many Belgians, the Martens V regime is just what the doctor ordered. If the new government can reverse the trend of public indebtedness that is dragging the entire economy downward and at the same time stim-

The four major planks of the new administration's platform are as follows. It will cut back bard on Belgium's runaway government budget deficit, reducing it in 1982 to only BFr 200bn by cutting away a likely BFr 127bn in projected spending. Adopting a modified "supply side" approach, it plans to regenerate industrial investment and stimulate exports through selective tax cuts. It also plans to "price Belgium back" into renewed economic activity by modifying the index-linked wage increases system launched 60 years ago, with the object of making Belgian workers accept real wages

gian workers accept real wages moderation and even cuts. In what, for Belgium, looks like a blueprint for government by "diktat," the new coalition intends to slice through the country's talking shop parliamentary procedures and award itself "special powers" designed to override the debating that can delay executive action.

ment, the coalition becomes inherently unstable.

The problem is much more profound than the possibility that a Belgian Government used to being a forum for most political opinion suddenly finding itself turned broadside on to the waves of dissent. For the cuts that the tough Centre-Right coalition says it is determined to make will inevitably

Wealthy

For all its faults, Belgium is still a remarkably wealthy country with about the third or fourth highest standard of living in Western Europe. Yet it has been eating its seed corn for at least the past five years and now tends — though this might surprise the Turks, let alone many other EEC member states — to refer to itself as the

fall the heaviest on the Walloon Socialists' political constituency. In addition to defence spending, where reductions would inevitably worsen Belgium's position as a weak link in the Nato chain, the axe is likely to fall on infrastructure spending and even on dole benefits. Wallonia, where nearly 40 per cent of the votes are Socialist, is liable to react sharply. The very real danger is that the separatist pressures

A NATION DIVIDED



Parliament

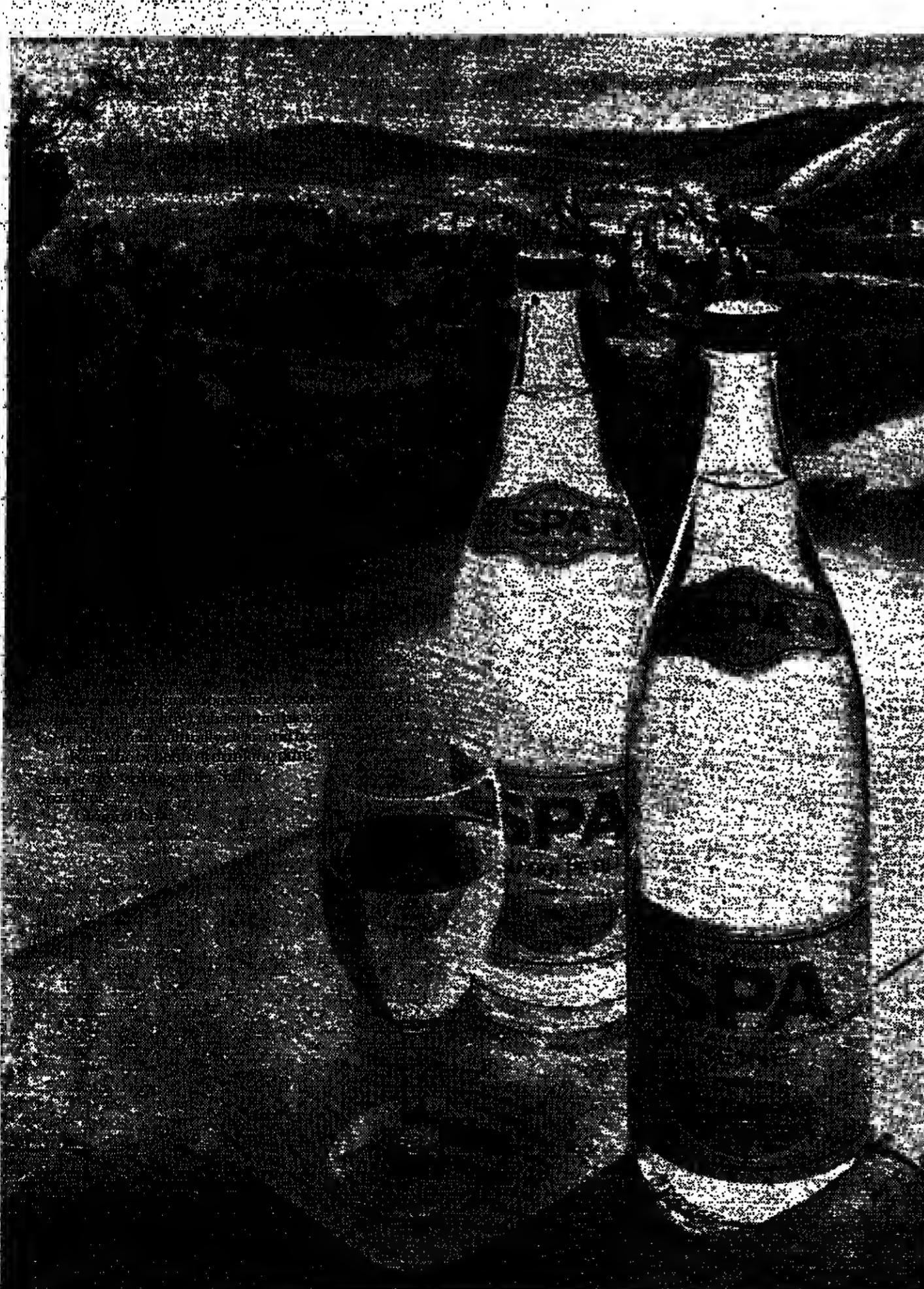
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Editorial production by Catherine Darby.	

coming a small part of either the Netherlands, France or Germany, probably as much as they would dislike having us," says a leading Flemish politician. "In one sense, it is all a very friendly arrangement."



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BELGIUM III

Belgian charms wear thin for foreign investment

PERHAPS companies like city neighbourhoods go through periods of being fashionable. A combination of advantages, some real, some imagined, may for a decade or so draw in foreigners and foreign investment all anxious to share the same address. Then the attraction starts to sour, one or two good names leave, property values start to fall and a general decline sets in.

This is becoming the story of Belgium over the last 20 years. Brussels, in particular, was transformed in the early 1960s by native expectations that it was destined to be the capital of Europe. Thousands of Europeans moved in to work for the EEC institutions and in their wake came the multinational companies anxious to keep close to what might be a political giant but also aware that Belgium's geographical location made it suitable for European headquarters.

Manufacturing investment came, too, so that in the 1960s 80 per cent of all factories in Belgium were built by foreigners. As a result, foreign firms now account for one manufacturing job in three, a third of the country's exports and 45 per cent of total industrial assets.

For the foreign investor, however, Belgium's charms have been fading. The depressed commercial property market in Brussels is one indicator; the number of multinationals from RCA to General Electric from Gulf Oil to Sheraton Hotels, which have moved their administrative headquarters elsewhere, is another.

In the early 1970s foreign investment annually created 6,000 manufacturing jobs. Last year the figure was little more than 500. The loss of American goodwill is particularly marked. Between 1959 and 1968 American companies provided 60 per cent of all foreign investment in Belgium. In 1978 they accounted for only 29 per cent of the total.

With Belgian unemployment the highest in Europe and the country looking forward to minimal growth over the next two to three years, this is clearly the wrong time for the country to go out of fashion. In business, fashion can be seen what more precisely defined than in other areas. Foreign

TEN BIGGEST COMPANIES

	1978	1979	1980	1981
BANKING (BFr bn)				
Banque Bruxelles Lambert:	(year ending September 30)			
Unconsolidated balance sheet	—	613	622	632
Consolidated balance sheet	—	612	753	724
Unconsolidated net profit	—	706	304	723
Consolidated net profit	—	1,040	512	1,112
Societe Generale de Banque:	(year ending December 31)			
Unconsolidated balance sheet	743	836	1,002	—
Consolidated balance sheet	797	922	1,080	—
Unconsolidated net profit	1,892	1,990	1,912	—
Consolidated net profit	1,935	2,085	2,009	—
Kredietbank:	(year ending March 31)			
Unconsolidated balance sheet	375	430	486	—
Consolidated balance sheet	n.a.	n.a.	560	—
Unconsolidated net profit	1,700	1,725	1,824	—
Consolidated net profit	n.a.	n.a.	1,822	—
* Kredietbank changed its reporting procedure in 1981				
CHEMICALS				
Solvay:				
Turnover (BFr m)	95,100	121,000	138,500	+77,526
Net profit (BFr m)	3,200	5,100	2,000	+395
† January-June: † Industrial net consolidated without holding companies 1981				
Union Chimique Belge:				
Turnover (BFr bn)	17.8	20.3	23.0	—
Net profit (BFr m)	55	330	219	—
OIL				
Petrofina:				
Turnover (BFr bn)	227	279	339	—
Profit (BFr bn)	6.0	8.3	2.0	—
INDUSTRIAL				
Societe Generale de Belgique:				
Assets (total) (BFr bn)	26.00	24.80	25.07	—
Net profit (BFr m)	1,178	889	950	—
RETAILING				
GB/INNO/EM:				
Turnover (BFr bn)	84.0	93.0	100.5	+6%
Profit (BFr m)	716	790	774	—
† To end-November.				
STEEL				
Cockerill:				
Turnover (BFr bn)	52.0	48.3	45.8	537.4
Loss (BFr m)	—6.4	—2.4	—6.8	8-6.7
† January-June includes Hainaut Sambre.				
UTILITIES				
Intercom:				
Turnover	undisclosed			
Profit (BFr bn)	3.7	4.2	4.7	—

investment poured into Belgium because of its location facilitating distribution throughout Europe, the availability of its labour, and the government incentives and subsidies.

The foreign-owned manufacturing sector now believes, however, that Belgium's commercial climate has turned against it. This opinion was most vividly highlighted by a wide-ranging survey published early last year by the American Chamber of Commerce in Belgium.

Nearly one quarter of the 457 companies which took part in the survey believed that the factors originally attracting them to Belgium were no longer valid. Sixty seven per cent of these malcontents were manufacturers which were principally disenchanted with increases in manufacturing costs and the decline in government incentives and subsidies.

Wages in Belgium are among the highest in Europe, but employers are increasingly concerned that non-wage costs (social security, holiday bonuses, sick pay and so forth) can add another 50 per cent to the wages bill. One of the best produc-

tivity records in Europe has helped to compensate for this, but foreign companies, particularly U.S.-owned companies, have become steadily discouraged by the rates of corporate and individual taxation. Corporation and other supplementary taxes have carried the taxation rate to above 55 per cent. Added to that is a relatively high rate of personal taxation which has required many American companies to pay a compensating differential to their executives.

This is one reason for the decline in the number of Americans employed in Belgium. The Chamber of Commerce survey showed that 33 per cent of American companies in Belgium have reduced their American staffing since 1976. A little over 42 per cent reported no change and 7.6 per cent an increase. Again, the picture is of manufacturers exhibiting the greatest strain: nearly half of those cutting down on their American personnel were from this sector.

Overall, companies reducing their American employment cited the following main reasons for doing so: the development of local management capability, corporate reorganisation, the rising executive compensation costs for Americans and the increased burden of Belgian taxes and social security.

The picture is not one of unrelenting gloom. Most of the companies planned to maintain or increase the size of their labour force over the next three or four years. Moreover, the basic strengths which attracted foreign investment either remain (geographical advantages, a reliable and productive workforce) or can be recreated.

Successive Belgian governments have been aware that the golden goose of foreign investment is being frightened off, but efforts to deal with the structural problems of high taxation and social security costs have fallen foul of the political deadlock of the last two years. The new Martens government is bound to make some-fresh efforts. If, however, it fails to demonstrate that the Belgian neighbourhood knows when and how to apply the necessary kick of paint, then the solid citizens may well continue to move out.

J. W.

Energy bills swell trade deficit

LITTLE BELGIUM is a big trading nation—a fact, however, that is sharply double-edged.

In prosperous times the country's highly productive, export-oriented industry is able to take quick advantage of trading opportunities as they open up throughout the world. Equally, in times of economic recession the setbacks are just as quickly felt and often more severely experienced than in most other countries.

The country is currently struggling in the second of these situations and while the outlook has improved somewhat over the past few months the future can hardly be described as bright.

The effects of increasing energy prices coupled with the impact of recession on the country's traditional customers have been stern and swift: an immediate rapid rise in Belgium's overall trade deficit with a further deterioration in its terms of trade.

After gradually managing to stabilise its trade deficit following the 1973-74 oil-price "shock," Belgium suffered a record trade deficit in 1980 of BFr 210bn, and the latest figures for the first nine months of last year are already showing a deficit of nearly BFr 217bn. Of this total, BFr 214bn is the result of the country's increasing energy bill, which has leapt by about 50 per cent following the second oil-price shock in 1979-80.

No resources

Apart from an aged and ailing coal industry, Belgium has no indigenous energy resources of any consequence.

The importance of trade to this nation of only 10m people becomes strikingly apparent when its performance is compared with the OECD area's two industrial giants: the U.S. and Japan.

With a population of less than a tenth of Japan's and only a twentieth of that of the U.S., Belgium's exports and imports are both worth in value terms nearly 30 per cent of Japan's and more than 50 per cent of those of the U.S.

Both Belgium's exports and imports represent in value terms the equivalent of about 50 per cent of the country's Gross National Product (GNP) against only about 8 per cent for the U.S. and around 10 per cent for Japan.

VISIBLE TRADE 1976-80 (\$bmt)

	1980	1979	1978	1977	1976
EXPORTS					
EEC	46.2	41.0	32.1	26.7	24.2
Non-EEC	18.5	15.3	12.8	10.8	8.6
	64.7	56.3	44.9	37.5	32.8
IMPORTS					
EEC	45.3	38.9	33.6	27.3	24.0
Non-EEC	26.6	21.6	15.0	13.1	11.5
	71.9	60.5	48.6	40.4	35.5
WORLD	136.6	116.8	93.5	77.9	63.3
BALANCE	-7.2	-4.2	-3.7	-2.9	-2.7

† At average annual rate against the European Unit of Account.

Source: European Commission.

1981: THE FIRST NINE MONTHS (BFr bn)

	Increase on 1980 period	Increase on 1979 period
Total imports	1,701.3	+ 9.9
Total exports	1,484.4	+ 5.6
Balance	-216.9†	+ 16.9

EXPORTS BY DESTINATION

	% of total	Increase on 1980 period
Industrialised countries	1,261.8	+ 2.7
(EEC)	(1,033.1)	(+ 2.0)
Third World	172.2	+ 16.9
(Opec)	(78.7)	(+ 22.3)
Communist	34.1	+ 14.9

THE MAIN COUNTRIES

West Germany	297.5	20.0	- 2.7
France	282.3	19.0	+ 6.6
Netherlands	221.4	14.9	+ 2.9
UK	124.5	8.4	- 0.5
Italy	75.2	5.7	- 3.2
U.S.	62.3	4.2	+ 31.7

† BFr 214bn is accounted for by the deficit in energy products.

Source: Belgian National Institute for Statistics.

final demand is improving, especially in the U.S. and Opec countries, where Belgian exports have recovered noticeably because of their increased competitiveness in the dollar zone.

Taking account of the fairly favourable short-term prospects," says Kredietbank, "it is almost certain that, after having declined by 1 per cent in 1981, real GNP will, on

L. K.

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The new Centre-Right Cabinet installed at the end of the year, is a streamlined version by Belgian standards but at the same time one that is uncharacteristically strong in expertise by the inclusion of two former Prime Ministers from the same party as the current Premier, Mr Wilfried Martens.

The new Christian Democrat-Liberal coalition replaced the Christian Democrat-Socialist Government led by Mr Mark Eyskens who had acted in a caretaker role since the fall of his coalition in September. Mr Eyskens, who was Finance Minister before succeeding Mr Martens as Prime Minister in the spring, remains in the new government as Economics Minister.

Another past Martens rival, former Prime Minister Leo Tindemans, returns to government after a three-year absence, as Foreign Minister. Mr Martens was understood to have wanted both men in his Cabinet to share responsibility for the tough economic measures that the new government plans to take.

All three men are from the Christian Democrats' powerful Flemish wing, which represents the political majority in the dominant north of the country.

Mr Tindemans steps in at Foreign Affairs in place of Mr Charles-Ferdinand Notthomb, the French-speaking Christian Democrat who becomes a Member of the European Parliament for the past two years.

Vice-Premier and Minister of the Interior.

While Mr Tindemans' appointment had been widely rumoured, its confirmation was welcomed by those who had been worried that a new coalition might not have had the depth of experience to deal effectively with Belgium's six-month term as President of the EEC Council of Ministers, which began on January 1.

Mr Tindemans is one of Belgium's best-known and more experienced leaders who, as a "committed European," has headed the Europe-wide Christian Democrat movement since 1976 and has been a Member of the European Parliament for the past two years.

The two other prominent politicians returning to government are both from the Liberals, the conservative party which scored the biggest gains in the November general election.

Mr Willy de Clercq, the outgoing President of the Flemish wing of the party and twice Finance Minister, becomes a Vice-Premier and regains the Finance portfolio.

Mr Jean Gol, the outgoing President of the French-speaking wing of the Liberals who served in one previous government as a junior minister, also becomes a Vice-Premier with the Justice and the State Reform briefs.

The new 15-member Cabinet is drawn down at Mr Martens' insistence from the

traditional 22 to 28-member version—as follows:

- Public Works: Louis Olivier (French Liberal).
- Communications: Herman de Croo (Flemish Liberal).
- Employment: Michael Martens (Flemish Christian Democrat).
- Foreign Affairs: Leo Tindemans (Flemish Christian Democrat).
- Finance and Foreign Trade: Willy de Clercq (Flemish Liberal).
- Education: Daniel Coens (Flemish Christian Democrat) and Michael Trouwaut (French Liberal).
- Budget, Science and National Plan: Philippe Maystadt (French Christian Democrat).
- Brussels Region and Small Business: Albert Demuyter (French Liberal).
- Justice and State Reform: Jean Gol (French Liberal).
- Interior and Civil Service: Charles Ferdinand Notthomb (French Christian Democrat).
- Social Affairs and State Reform: Jean-Luc Dehaene (French Christian Democrat).
- Defence: Alfred Vreven (Flemish Liberal).

L. K.

Tindemans comes in from the cold

LEO TINDEMANS is back in government. After three years in the cold, Belgium's veteran former Prime Minister returns as Foreign Minister in the Government formed in December 1981. It is a move that will not only be welcomed by many Belgians but by some Europeans too, for he takes over the key foreign affairs portfolio just as Belgium assumes the presidency of the EEC Council of Ministers.

For Tindemans, as he approaches his 60th birthday, the decision to serve in the fifth coalition to be led by Mr Wilfried Martens, who ousted him from the Premiership in early 1979, must have been a bittersweet one. The conviction that he himself remains the Flemish Social Christian politician best qualified to lead Belgium toward economic recovery clearly still burns strongly. The appeal of occupying the centre-stage of EEC policymaking as President of the Council of Ministers, however, was evidently too strong to resist.

Leo Tindemans is one of the enduring "barons" of the dominant CVP Social Christian party. His fiefdom is Antwerp and northern Flanders, and in Belgian politics his strength is a mixture of local constituency

power and international reputation. An academic reputation gained at Harvard as well as at Belgian Universities—and crowned with his well-known report on European unity—has ensured Tindemans a stature that most other Belgian politicians must envy.

The crucial question now, though, is whether or not he can ever make it back to the Prime Minister's offices in Brussels' rue de la Loi. His detractors may be peaking early: he gained the premiership in 1974 at the age of 52 and held it until late 1978 when disagreements inside his government over reforms to tackle the Flemish-Walloon "language war" forced his resignation and a general election.

His supporters nevertheless reckon that the Foreign Ministry may prove to be a stepping stone on the path back to the top job. Certainly, his appointment appears to be a calculated risk for Mr Martens: while Tindemans remained, sometimes obstructively, outside government as President of the CVP party, such apparent sulking steadily eroded the credibility of an eventual comeback. In office, Tindemans' talents are likely to rebuild his political standing.

G. M.

Fifth time round for Martens

"FIVE TIMES Prime Minister" could easily be thought to describe the epitome of a life-long career, but in the case of Mr Wilfried Martens it may only signal a point somewhere midway in his political life.

"Five times Prime Minister—in two and a half years" may also say less about Mr Martens than it does about Belgian politics. Belgium has seen 38 governments in as many years, with the latest already dubbed Martens V in the Belgian nomenclature used to sort one out from another.

Nevertheless, Mr Martens remains at 45, the youngest of the EEC Prime Ministers

and has again demonstrated considerable political courage by returning to government so soon after being unceremoniously dumped as Premier last spring during a bout of infighting within his own Christian Democrat party.

Moreover, his task remains the same as it was in the spring: to steer through his Cabinet and then Parliament a series of potentially highly unpopular economic measures.

Mr Martens' first coming to prominence and power was at once sudden and at the same time the result of years of preparation. He emerged from relative obscurity as Prime Minister after 100 days of political

deadlock following the December 1978 general election. He had, however, long been influential behind the scenes.

He began his political career by securing the leadership of Flemish political organisations while studying law at the Catholic University of Louvain.

After university, he practised as a barrister in his home city of Ghent; while working his way up to become president of the powerful Flemish wing of the Christian Democrats.

He served as adviser to two prime ministers during the 1960s, while building his current reputation as a no-nonsense, honest political

L. K.

Royalty plays a central role

NOW AGED 51, King Baudouin is one of the world's longest-reigning monarchs.

The king is constitutionally required to be at the centre of every Belgian government crisis, which on average occur about once a year. Yet, at the same time, he must be seen to stand apart from party politics and above the almost constant "linguistic" quarrels between this divided country's Flemish and French-speaking regions.

By most accounts he has succeeded remarkably well since becoming king more than 30 years ago on the abdication of his much-criticised father, Leopold III, who is now 80.

For a time clearly disaffected and sib, and visibly upset during the early years of his reign by thoughts that his father should still be on the

throne, he will have nothing but roses if he says he likes ice cream; he will have nothing else for dessert at any banquet for the rest of his life."

An even more serious business is his role as mediator and catalyst between Belgium's many and diverse political parties. The King constitutionally must, after extensive consultation, designate potential prime ministers who in his view have a chance to form a workable coalition to govern the country.

King Baudouin is also very much aware that he may be the only "institution" able to bridge the divide between the two linguistic communities should the country move further towards federalism.

L. K.

Dilemma for union chief

THAT THE windows of M. Robert Gillon's office should be rose-tinted and filled with a view of Liege's calm and venerable cathedral of Saint-Paul is deceptive. Gillon, 54-year-old leader of the metal workers' Liege area branch of the FGTB trade union, has his sights fixed firmly on Belgium's troubled industrial landscape.

Robert Gillon is among the best-known and most influential trade union chiefs at the head of the FGTB umbrella organisation that groups most of francophone Wallonia's unions. He is thus a highly controversial figure in Belgian today. To Belgian conservatives and even to his own trade union counterparts in Dutch-speaking Flanders he represents the industrial militancy and muscle that risks pricing Wallonia's traditional industry out of international markets.

Mr Spitaels, as president of the powerful trade union supported French wing of the Socialist Party, is probably the key leader in the new parliamentary Opposition.

Not only will he figure largely at national level in whatever action the unions take to oppose the new Government's proposed tough economic measures, he will also be much involved in the policies of the new, directly elected, Socialist-dominated regional Government for the French-speaking south of the country.

The 50-year-old scholar-politician was born and reared in the south-western town of Ath and educated in political science and social studies at the Free University of Brussels. He held several distinguished teaching posts while becoming a committed Socialist leader through a 20-year participation in union-sponsored seminars and round-tables.

Mr Spitaels, described as a man of "reflection as well as passion" became a provincial Senator in 1977, after which he held a succession of posts in national government as Budget Minister and twice Deputy Premier with the Employment and Communications portfolios.

Though described by detractors as a salon socialist he has taken a strong stand on establishing the French-speaking south as a region with greater autonomy and is expected to be in the forefront of opposition to Government economic policy.

"He has been transformed into an uncompromising man on regional policy," says a close colleague of long standing, "but if he can consolidate his party leadership, his radical conversion may be temporary. He is too brilliant to be too extremist."

L. K.

Moreover, should the austerity measures planned by the new Centre-Right Martens V coalition government hit Wallonia particularly hard, he would be the detonator in the climate of troubled Wallonia, where unemployment in some pockets tops 30 per cent; neither side can afford to voice such moderate sentiments in public.

Gillon's importance is that his "metalle" (metal bashers) membership would most probably be the detonator in the Liege industrial basin. His dilemma, he has indicated, is to exercise damage control on two fronts—he must limit the inroads being made into the Liege industrial workforce by recession and government cutback, but he must also strive to limit a militant reaction inside the FGTB that would accelerate Wallonia's decline.

G. M.

Davignon: a politician apart

TO BELGIANS, Viscount Etienne Davignon must often seem their "king over the water." Like some Pretender to their political throne, he stands disconcertingly just outside Belgium's domestic political arena and with each successive government crisis becomes the focus of intense speculation as to whether or not he will contest the premiership.

It says much of Belgium's 48-year-old EEC Commissioner that such speculation rarely concerns the possibility that he might relinquish his European Commission responsibilities for EEC industry and energy for any lesser Ministerial post. Davignon's re-entry into active Belgian politics is usually coupled with the idea of a Government-of-all-the-talents, a businessman's administration, that would cut through the tangle of the country's Flemish-Walloon community problem and restore discipline to the economy.

The attractions of such an idea are most probably a reflection of Etienne Davignon's positive, "can-do" image both in Belgium and elsewhere in Europe. For the political pitfalls awaiting such a government are probably deeper in Belgium than in other countries where such notions occasionally surface.

It can in any case be argued quite convincingly that Davignon already contributes as much if not more to the government of Belgium than do many of his compatriots who are Cabinet Ministers. His key role as EEC steel policy supremo at a time

when Belgium's major steel industry is in the toils of serious crisis ensures that he is a prominent, if perhaps controversial, figure in Belgian politics.

Polyglot, impressively intelligent, urbane and capable of displaying considerable personal charm, Davignon's continued success seems assured. Less clear is which career ladder he will choose to climb when, at the end of 1984, he will have completed his second four-year term.

G. M.

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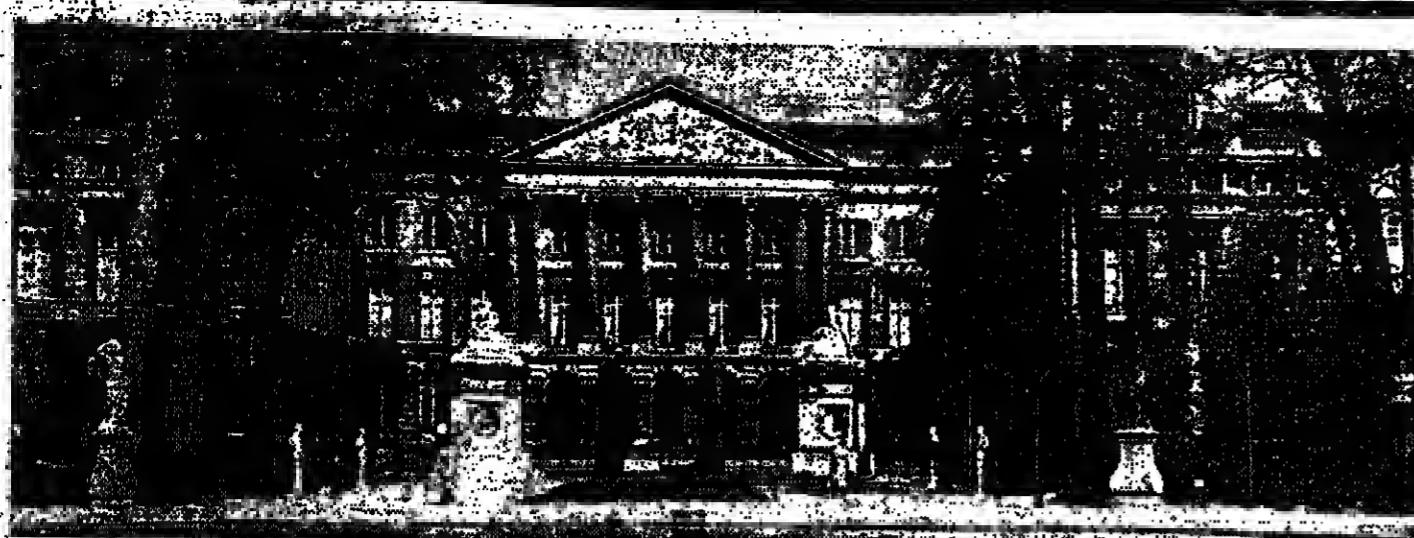
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BELGIUM V



The Houses of Parliament, a fair hearing for all the political parties' opinions makes government a lengthy business

A history of democratic compromises

Belgium has only existed as a country for little more than 150 years, yet it is a leader in continental Europe in the establishment of a firm tradition of parliamentary democracy.

Within weeks of the Belgians' successful August 1830 revolt against their Dutch masters and the absolutist policies of King William I, the new revolutionary Provisional Government established an elected National Congress which, by November, had decreed the legal form that Belgium retains today, a constitutional parliamentary monarchy.

Notwithstanding several

monarchs trying to retain degrees of political power, the occupation of two world wars, and the virtually constant quarrels between the nation's linguistic communities, the evolution away from elitist national administration and to universal adult suffrage continued almost unbroken.

Today's legislature, holding supreme power completely independent of the monarchy, comprises a National Assembly of 212 directly elected representatives and a Senate of 106 directly elected members, 50 more nominated by the nine provincial governments and 25 others appointed by the

directly elected senators.

While changes in the Senate's role are being proposed under the current regional government reform programme, the workings of the Belgian legislature are similar to the rest of the Western world's bicameral institutions, with one possible exception: the completion of parliamentary business is often strikingly ponderous.

The disagreements between the country's two linguistic halves and the proliferation of diverse political parties and splinter groups mean that many voices must be heard on virtually every issue. Even debates where the vote is a foregone conclusion can

stretch across weekends and last into the early hours of the morning.

It is this situation that led the recently installed government to seek special parliamentary powers to implement its economic programme in an attempt to speed legislation by sidestepping prolonged debate.

"When the Belgian system works," says a leading Christian Democrat politician, "it probably produces fairer compromises than anywhere else in the world. This trouble is the almost interminable time it takes to work."

L.K.



Rough regionalism: riot police close in on militant Flemish demonstrators seeking special educational allowances to match those they claim have been given to French-speaking children

'Home rule' for the two regions

WHEN BELGIUM'S two regional governments took office at the end of the year the event was received with a mixture of relief and trepidation.

The relief was born of the widespread hope that, with some degree of regional autonomy in place, the demarcating tensions between the country's two linguistic communities may now be diffused at national level while each gets on with "home rule."

The trepidation came from the country's traditional dislike for extremism and its inherent conservative wariness of the unknown. The fear is that radicals on both sides of the linguistic frontier could use the new regional powers to foster a federalism which, if unchecked, could lead to separation.

This fear rarely discussed publicly by the nation's leaders, came very close indeed to breaking out fully into the open last month.

With the date fast approaching for the establishment of the directly elected Regional Assemblies and no national government yet in place following the inconclusive November 8 general elections, there was a growing feeling that the regions might attempt to fill the vacuum with an assertion of powers not constitutionally specified.

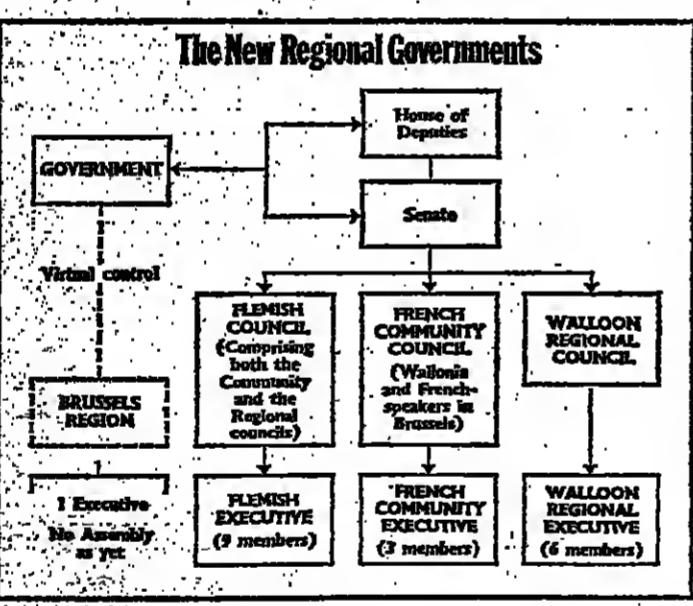
In the event a new national administration was formed, and the regional governments took office on December 22 relatively smoothly, except for a continuing row in French-speaking Wallonia, in the southern half of the country, over the role of the Socialists in the new Regional Executive.

This quarrel, however, is intensely illustrative of the political divisions that permeate Belgian society and the difficulties in resolving them even when, as in this case, the argument is confined to a single linguistic section of the country.

The composition of the executives now in place must legally reflect the political composition of the directly elected portion of the national Senate, but they are too small numerically to represent the full range of the regional parties on a proportional basis.

In the case of the Walloon Regional Executive, the Socialists, while the largest single party in the south, only scored about 37 per cent of the popular vote but under the rules won three places on the six-member executive, and therefore an absolute blocking majority.

This is naturally being resisted by the other parties, who nevertheless will probably have to abide with the situation until the proposed reform of the Senate in four years' time. There will then be the legal and more "formal" prospect of the



THE REGIONS COMPARED*		
	(BFr bn)	
Population (%)	57.1	32.7
GDP (%)	56.3	27.4
Labour supply (%)	57.4	31.3
Employed (%)	52.2	28.2
Jobless as % of those insured:		
1970	2.7	5.0
1975	3.8	5.0
1980	11.9	14.6
Real growth (%):		
1968-74	+ 6.2	+ 4.6
1974-77	+ 1.9	+ 0.8
Industrial output (ex-building) %:		
1968-74	+ 7.1	+ 5.3
1974-80	+ 1.3	+ 0.4
Investment in forming new companies (Fr bn):		
1976	3.8	4.6
1977	2.6	2.3
1978	5.6	4.2
1979	8.6	1.1
1980*	2.9	1.2

*Official regional figures often are not available beyond 1977 but subsequent years are reckoned to be similar proportionately between the regions. † Virtually entirely due to the decline in steel industry. ‡ Provisional Source: Kredietbank Research Unit.

executives being formed on a coalition basis through negotiations between party leaders.

The reform of the Senate, as well as the status of Brussels as a region, still have to be decided before the system of regional government will be fully in place. It is envisaged that the Senate will become solely a regional institution, leaving the present House of Representatives meeting in groups according to their linguistic affiliation and choosing the regional Executives.

Under the present bicameral constitution, however, the Senate will have to approve the Bill dissolving its own national role. "It will all be very difficult," says one Senator, "It's a bit like asking every one to stand up, then turning out the lights. When the lights go back on, there won't be enough

chairs for everyone to sit down. Some will never get a chair again."

Meanwhile the two main regional governments are in place, albeit with strictly limited powers. The two Regional Assemblies comprise the 106 directly-elected Senators and the 212 members of the House of Representatives meeting in groups according to their linguistic affiliation and choosing the regional Executives.

The result is that Flemish-speaking Flanders in the north and French-speaking Wallonia now have their own Parliaments (Community Council and/or Regional Council) and their own governments (Executives). The Assemblies are, however, asymmetric, with the French-speaking body split as a result

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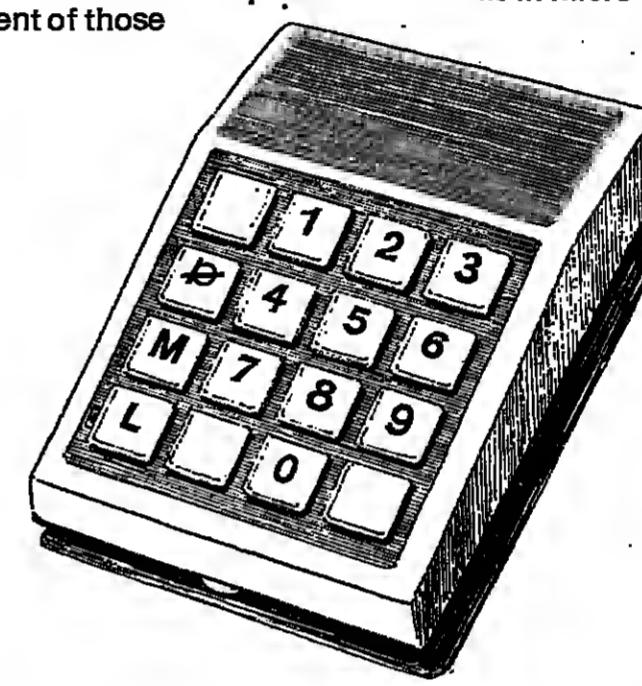
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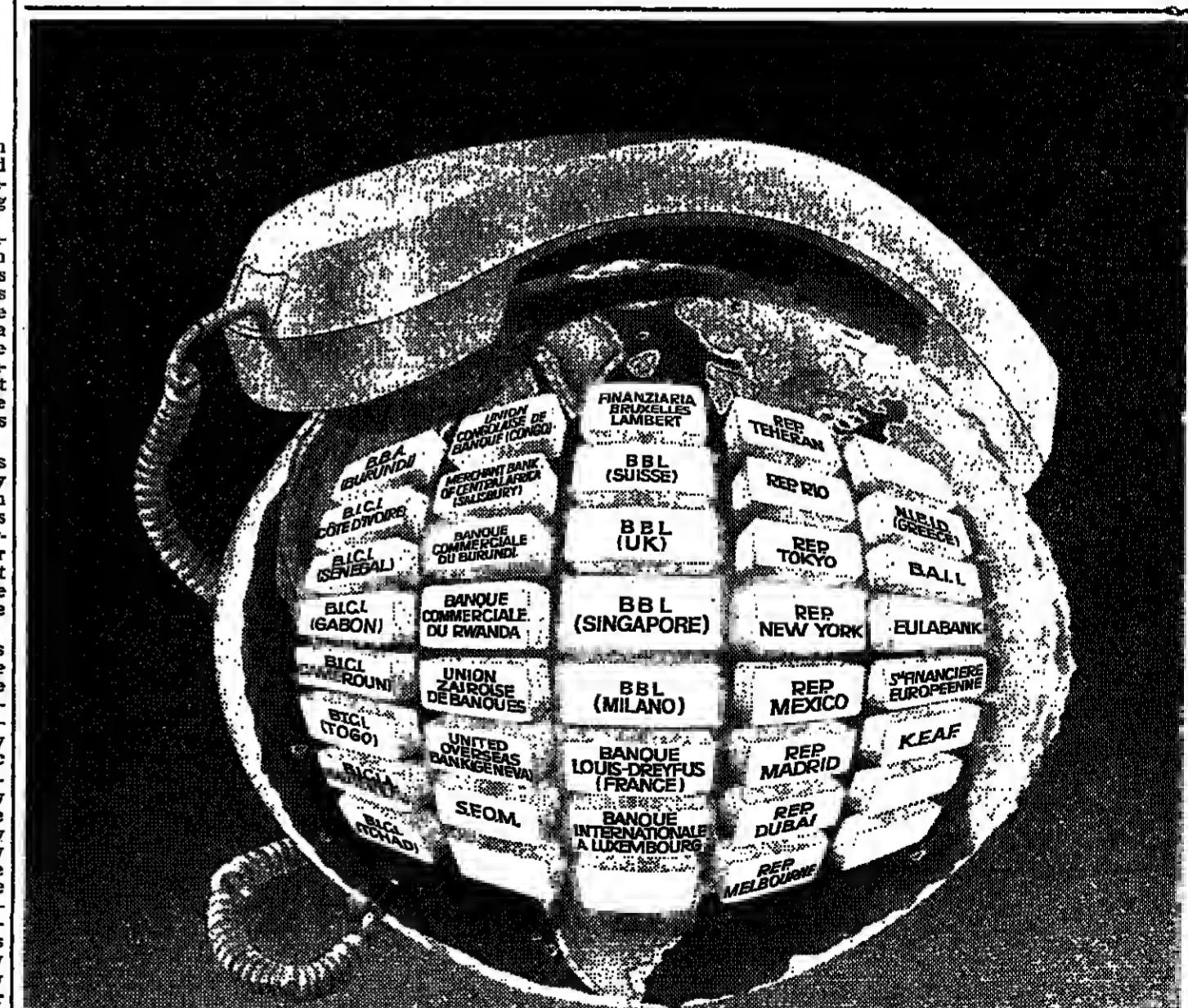
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Traditional Belgian dishes are robust and the North Sea and vast game forests of the Ardennes provide the raw materials for dishes such as Saddle of Hare with Prunes, Waterzooi (a fish and seafood stew) or the traditional eels stewed with parsley and chervil. The pants, hams and sausages from the Ardennes make splendid presents to

lake home.

Middle class and contradictory

A BELGIAN village party is a lively affair. Unlike the more reserved French, Belgians en fête tend to cast away the last vestiges of self-consciousness. Strangers are welcomed unquestioningly, and should they fail to enter into the spirit of the occasion then a peculiarly Belgian dance ritual known as the Farandole is guaranteed to break their reserve on the wheel of Belgian joievid. It involves being kissed by one and all, and most determinedly by muscular grandmothers. The only part of it all that a Breughel canvas fails to capture is the noise of over-amplified pop music and the heary odour of Stella Artois borsing so there is Europe.

Far from being a flat, monochrome backcloth though, Belgium is a patchwork of European culture. It may be hard to bring it all into focus from the perspective of a Brussels suburb or the backyard barbecue area of a ranch-style home in the American ghetto of Waterloo, but if Belgium is boring so then is Europe.

Unique

The beaten path of the guided tours is well known: beautiful Bruges and its canals, Ghent, Antwerp and medieval Liège. Belgium's beauty spots are rivalled close by in Amsterdam, Paris and Heidelberg, however. What is more enduring is the country's unique position as the meeting point for east and west.

In many places the E5 motorway is the "language line,"

separating Dutch-speaking Flanders and French-speaking Wallonia. Legend has it that it is the line the Romans arbitrarily decided to hold when they fell back before the Germanic hordes: the Belgians joke that the dual carriageways were each built by the workforces of the linguistic community on which they lie.

The motorway does, however, mark the line between the two great architectural influences of Europe. In Wallonia, most of which was for long a part of the Duchy of Burgundy, the spires are of the distinctive heller-skelet style of central France. In Flanders, the onion-shaped cupolas of eastern Europe are much in evidence. At some points a distance of no more than 10 Kilometres separates market towns built in the two contrasting styles.

It is more than a cultural curiosity, however. The sharp division helps explain many of Belgium's oddities. The interminable "language war" with

its pettiness and damaging poli-

tical squabbles is the grinding friction of a geographical division. The heavy-handed bureaucracy so irritating to temporary residents is a Belgian device literally to paper over the crack. Belgium is a man-made state, forged in 1830 but still not firmly welded.

The most visible manifestation of the unitary state—apart from fleeting glimpses of a harassed King Baudouin during periods of government crisis—is the Gendarmerie Nationale. A paramilitary police force that combines the functions of a Highway Patrol and riot squad with powers that override gentler municipal policemen, it sums up much that is quintessentially Belgian. By its jodhpured motorcycle cops mounted on their Harley-Davidsons, it betrays Belgium's strongly American streak. And its anti-speeding techniques of photographing offending number plates that are always registered to individuals' identity card numbers unhappy marries Big Brother to High Technology.

Above all it is the contradictions and inconsistencies that 20 per cent unemployment in Charleroi or Mons—with over 20 per cent unemployment in places—is enough to dispel the idea that Belgium is a nation of fat cats.

Belgium's nationhood is a conundrum even to the Belgians. Culturally, Belgians tend to look outwards: the Flemish across the frontier to Holland, and the Walloons to France. Yet neither community is greatly welcomed by those two countries. The protestant Dutch feel no great affinity for the largely Catholic Flemish, and French disdain for francophone Belgians (whose distinctively accented French is supplemented by 37 Walloon dialects) is notorious.

Despairing of some national symbol that could represent their complex kingdom with the dignity of, say, France's Croix, Hardi, or Marianne, or Germany's eagle, Belgians opt for jokes. There is currently a TV advertisement that sums it all up; it shows the Mannequin Pis clutching a corner of *frites*.

G. M.

An evening out in Brussels



A grand place for eating: Brussels' main square, the Grand Place, is at the centre of one of Europe's largest concentrations of restaurants, where a selection of menus offers good food at a variety of prices

BRUSSELS, though reputedly duller than Paris or Amsterdam, can offer a variety of pleasures for an evening out. Like any city it has its upmarket and downmarket areas, from chic "boîtes de nuit" to sleazy clubs with barebreasted waitresses. However, whether your taste runs to the Opera (John Pritchard of the BBC has recently become Musical Director) or the National Theatre (in French) which is consistently good or "chez Paul au Gaïte"—where the Folie Bergère type girls and performing poodles are subdued enough to take one's grandmother—Brussels remains a city of restaurants. The choice is immense, from the Michelin starred, heavy on the wallet if not on the stomach, the classical Belgian "taverne" serving mussels and chips in every imaginable way accompanied by one of the beers that Belgium specialises in, such as Kriek (flavoured with bitter cherry), Geuze or the marvelously named La Mort Subite. The even more audacious "café du coin" will rustle up a plat du jour with a glass of wine for about £3.

Traditional Belgian dishes are robust and the North Sea and vast game forests of the Ardennes provide the raw materials for dishes such as Saddle of Hare with Prunes, Waterzooi (a fish and seafood stew) or the traditional eels stewed with parsley and chervil. The pants, hams and sausages from the Ardennes make splendid presents to

lake home. Start the evening with a drink in the floodlit Grand Place at one of the many cafés with open fires and comfortable chairs. Then, if it is not raining, take a walk in the surrounding area—the Rue des Bouchers and its adjacent streets—peering at the menus outside.

Chez Léon is cheerful and very Belgian; specialising in mussels and other sea food, the service for Belgium is speedy. The Taverne du Passage in the nearby Galerie de la Reine is a sober 19th-century establishment with a good selection of Belgian specialties and stays open late. Chez Vincent "comme du coin" will rustle up a plat du jour with a glass of wine for about £3.

Brussels boasts one of Europe's best known cuisine nouvelle restaurants "Comme chez Sol." Prices are steep and

booking should be made at least three weeks in advance but the vegetables are a delight in a town which is fixated on chips and salad. After your final coffee, there are clubs and discos with varying decibel rates and quiet cafés almost anywhere for a nightcap. The Toone Puppet Theatre has a tiny atmospheric bar filled with out-of-work actors in an old house down a medieval passageway.

Taxis are plentiful and easy to obtain and Brussels is small so it is easy to have an apéritif in one area, dinner in a second and a nightcap in a third. It is not a dangerous city at night compared with some but keep away from the areas around the two main railway stations if you have a three-piece suit and a well-stuffed wallet. All in all Brussels is a civilised city and the Belgians have their priorities right: what better way to relax than to have a quiet leisurely evening meal.

Juliet Bourguignon

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Businessman's guide

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British Airways, Centre Rogier 6, Box 144 (Tel: 219 3790).

British Caledonian, Rue de Luxembourg 4 (Tel: 511 7684).

KLM, Canterbury 16 (Tel: 511-4400).

Lufthansa, Bd Anspach 1 (Tel: 219 1700).

SAS, rue Ravestien 54 (Tel: 512 9230).

Swissair, Place de Bronckere 21 (Tel: 219 0341).

TWA, Bd de l'Empereur 5 (Tel: 512 3176).

Practically all major airlines fly into Brussels and can be found in the telephone book.

FERRIES

Dover/Calais/Ostende (with or without a car) British Rail/Sealink Place Regier 23 (Tel: 217 9702).

Hall/Felixstowe/Dover to Zeebrugge, Townsend Thoresen Rue des Colonies 18/24 (Tel: 513 2930).

TRAINS

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WHERE TO STAY

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Hotel Arcade, Stéphanie, Avenue Louise 91 (Tel: 538 9060).

COMMON MARKET AREA Europa Hotel, rue de la Loi-107 (Tel: 230 1332).

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Amigo Hotel, rue de l'Amigo (Tel: 511 8910).

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The above three have branches all over Brussels. Barclays Bank, Avenue des Arts 27 (Tel: 230 3980), but no cash.

Lloyd's Bank, Avenue de Tervuren 2, (Tel: 738 0100).

American Express, Place Rogier (Tel: 219 0190).

The main British, American,

Japanese, French and Italian banks have branches in Brussels and are mostly located in the Ave des Arts.

THE ARTS

Architecture

Backwards and forwards

by COLIN AMERY

Judas-like, the only way to consider things at this time of the year is to look both ways.

Architects like to go around saying that they have had a bad year. In many ways they have suffered from the recession and the changes in policy that have caused the decline of the architect's role in the public sector, but all sorts of things have happened that could make life for architects easier in the future. In January last year the Code of Conduct was amended so that they can build houses and hold directorships in the construction industry — in short the architect is free to become a hustler as well as a professional man. Some people would argue that professionalism has been changing for years and that these decisions just face the facts of economic life.

With this new-found freedom, there is less excuse for misery and groaning at this time of the year. On the freedom front the Minister for the Environment has put his politics into practice and urged planners not to interfere with the delicate field of architectural aesthetics. He has also promoted the idea of more architectural competitions, offering as the beacon to light the way the splendid Government-owned site next to the National Gallery in Trafalgar Square for an architect/developer competition.

The Green Giant on the Thames at Vauxhall quietly died, and another competition was announced. The importance of the official change in attitudes to architecture has hit the profession by surprise. There is still a stunned disbelief amongst architects but it is a fact that good architecture is now official policy — quality will be encouraged and provoked by competition. This is good news.

It was a sad year for architecture in some ways with the deaths of so many of the old guard of the Modern Movement. The Movement, of course died as a strong force a long time ago but its innovators continued to work. Jack Cope, who had designed so many good churches in Scotland, particularly St. Bride's Church in East Kilbride, died. His career will

be remembered for his practice Gillespie, Kidd and Coia produced a string of good buildings culminating in Robinson College, Cambridge, where the more wayward aspects of the practice's work became apparent.

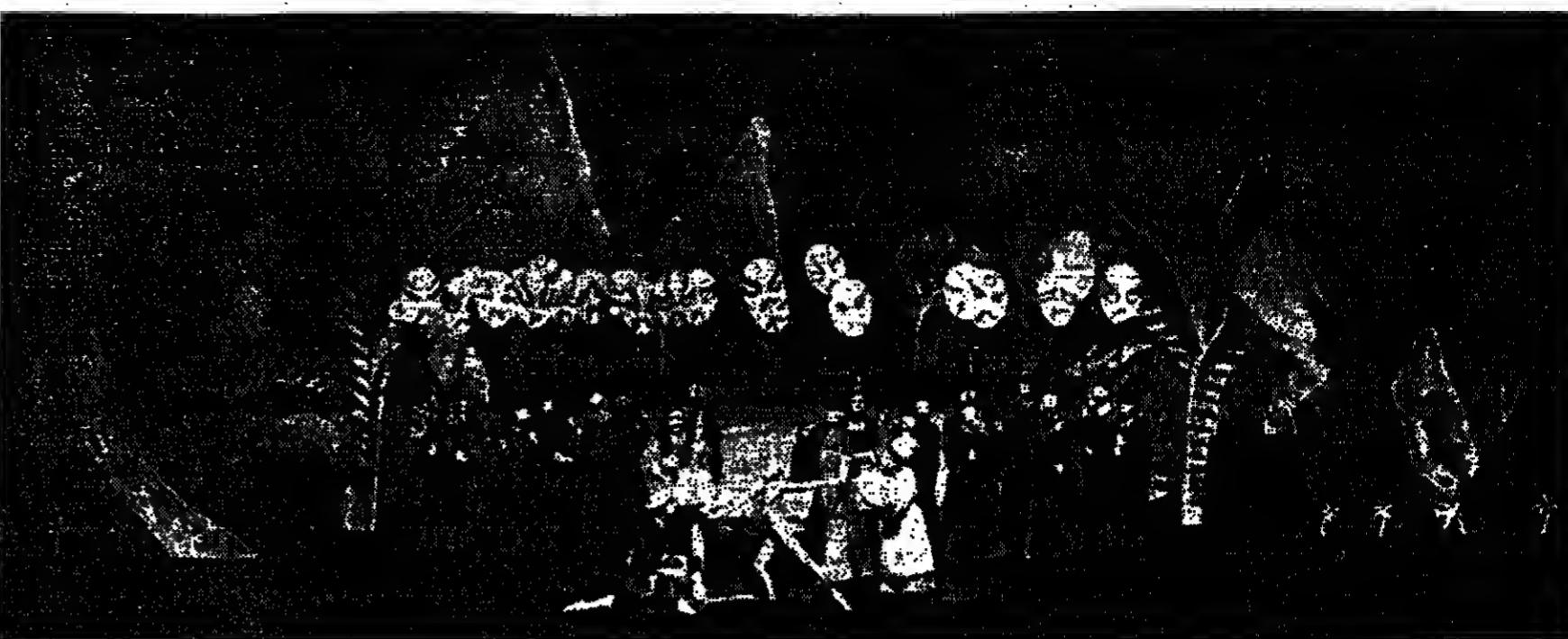
The death of Marcel Breuer ended the living links with the Bauhaus. He was born in Hungary in 1890 and is best remembered for his facility with materials, particularly timber. His furniture is still highly distinguished — a version of his long chair is still in production in England and he was one of the earliest tubular steel chairs. Like so many others from the Bauhaus he ended up in the US and his lovely Abbey of St John at Congerville in Minnesota showed that he was one of the least doctrinaire of the followers of the Modern Movement.

The works of the late Laurence King are probably well known to anyone who works in the City of London. He became prominent after the Second World War when he was called upon to rebuild the churches of St Magnus Martyr and St Mary-le-Bow and he was devoted to the repair and restoration of at least 100 churches. He had a curious taste when it came to church fittings that may in their time be regarded more favourably than they are now.

I doubt that his name will live as long as some church architects and it is a constant sadness to see the terrible screen he designed for All Saints, the Butterfield church in London's Margaret Street, which is so out of sympathy with the building and the later work by Cooper.

Lord Llewelyn-Davies's elegant figure is a loss to the town planning world although I doubt whether the residents of Milton Keynes will remember in their prayers to thank him for the grad-like horrors of his master plan for that much advertised city. He was an influential committee man, handsome and effective but his architecture lacked real originality — although his hospital planning justly earned him his honours.

At the end of 1981 Sir Siriat Johnson-Marshall died. Here had achieved most of his influence in Scotland, particularly St. Bride's Church in East Kilbride. His career will



A scene from "The Nightingale"

Metropolitan, New York

Stravinsky triple bill

by ANDREW PORTER

The Met's centenary tribute to Stravinsky is a triple bill — Spring Rite, The Nightingale and Oedipus Rex — designed by David Hockney, produced by John Dexter, and conducted by James Levine. It's largely a dance evening — Rite is choreographed by Jean-Pierre Bonnefous, and The Nightingale by Frederick Ashton — but the stars of the show are Levine and his orchestra. The pit has been brought up high and the wall that usually divides it from the stalls is replaced by a clear plastic screen; it's no less a pit than a shallow depression. The soprano and tenor of The Nightingale, standing up in it, are clearly visible; so is Anthony Dowell, enthroned in it as the Narrator of Oedipus.

While Schinkel and Lutyns were the favourite dead architects of the year it is significant that classicism and a more orderly post-modernism is also the growing concern of practising architects. The names for 1982 and the buildings are largely American but one leader of new thinking is undoubtedly James Stirling — British and one of the most interesting architects in the world.

Michael Graves and Richard Meier are the serious exponents of the new style of architecture in America and this will be seen to exactly what post modernism will produce. There is a lot to look forward to, the interest in architecture at all levels, past, present and future, is intense — there will be a lot to write about.

All three pieces are staged within a semicircle of black

cyclorama studded with graffiti of faces — eyes, nose, and mouth indicated in an oval, chalked up as if by a child. For Rite, there is a large roundel at the back depicting two triangular peaks and some tree trunks, lit in various intense, glowing colours; for the second scene, a tangle of brightly coloured foliage descends to cap the trunks. Hockney's costumes pay tribute to Roerich's for the original production — with some pop touches added to the men's. Bonnefous's choreography pays tribute to surviving imagery of Nijinsky's original and is otherwise fluent, eclectic, and commanding, but Cassilly's sustained notes became unsteady.

Franz Mazura's Creon and Tatiana Troyanos's Jocasta were less precise, though Troyanos had powerful moments. Dowell, in ringing voice, convincingly assumed the tones and classy accent of a British theatrical knight — except when he slipped over the word "deities" and a classical name or two ("Crayon," "Lie-ooze").

It was a serious, carefully planned, long, strenuous, sombre evening. The impression one carried away is of the huge stage bung with black, as for pompos, funébres, and three

powerful, deliberated "statements" set against it. It was not at all an "entertainment," as was (by all accounts; I've not seen it) the same team's Satie-Poulenc-Ravel triple bill last season. It was even, perhaps, a little untheatrical. I've never encountered a *Nightingale* less touching or an *Oedipus* less on the concert platform (less dramatically gripping). But in its grandiose, uncompromising way it was certainly impressive.

The Met, the largest opera house in the world and an ugly one, was built to brusque big stage-pictures behind a proscenium frame. In several productions, Levine and Dexter

have tried to fight the house, to bridge the "mystic gulf" that Wagner created and put performers and audience into the same room, as once they were, and in some modern theatres are once again. Their *Lulu* was played well forward, and their *Entführung* and *Mohagony* on stages that jutted out through the frame and overhung the pit. The Stravinsky evening is their boldest effort so far in bringing some modern staging ideas into a traditional house, before their traditionally-minded audience.

*

The next night, a "gala" evening celebrated Carlo Bergonzi's Met jubilee. (He made his Met debut, as Radames, in 1956, three years after his London debut at the Stoll.) He sang in Act 2 of *La traviata* (with Catherine Malfitano as Violetta) and in Act 3 of *Tosca* (with Galina Savova as Tosca). Between, there was Act 2 of *Enrico*, with Luciano Pavarotti and Teresa Zylis-Cara, and the tenor's Act 3 aria tacked to it as pendant.

Bergonzi's "acting" is pretty well confined to raising his left arm on high, but he may be the last tenor left who knows how to be liquid, melting. It was all a little overdone — the melting phrases, the spun high notes, long-caressed. But rather too much than none at all. There was no caress, no tenderness in Pavarotti's tones for the *Bollo* love duet or aria; he left the syllables of "Mami" and even those of Amelia's name unjoined. Levine was a loud, domineering, insensitive accompanist. Next season, Bergonzi is due to return in *Bollo* and *Forza*.

Drill Hall

The Beggar's Opera

by ARTHUR JACOBS

The Opera Factory has followed its production of *Bart's Punch and Judy* with a version of *The Beggar's Opera* which will not be forgotten. It is a milestone of some sort to have brought John Gay's sequence and witty word-play into the theatrical era of *Oh, Calcutta*. An episode of simulated sex, with two women gossiping cheerfully to each other on their knees as the men baste them, followed by a dance which reaches almost total nudity, certainly fulfills this company's declared function of reaching where other companies do not. But the result leaves us in the realm of shock, disturbance, nervous laughter. The piece is well and truly split open but never welded into one.

Although played in modern dress throughout, the production starts by delivering the music in almost a straight 18th-century vocal and instrumental style. But when Macbeth has forsaken his newly wedded Polli for the more familiar pleasures of the brothel, rock music takes over. A rather weak, minor-key arrangement of "Youth's a season made for joys" is belted out with electric organ, electric guitar, and drums. Microphones boost the singing and shrieking voices. Later the original style is resumed — but in the second act another shift occurs when Macbeth's attempted escape from jail is shown first as a

kind of rock dance for the whole company and then turns into a parody of a cinematic gangster murder (with water pistols and slow motion). Here David Freeman — who plays Macbeth as well as directing the production — leads his company splendidly.

A brilliant company it is, its members encompassing a multiplicity of roles with sharp differentiation. Most of the performers, moreover, were those who had shone in *Punch and Judy*. Omar Ebrahim (*Punch* in that production) was here allotted only the minor role of Filch, but every tone, word and gesture emphasised what a marvellous bundle of assets he offers to opera, and maybe to other kinds of theatre. Save for a tendency to rush the dialogue (the director's fault?) the others must also garner unrewarded praise — Lesley Stephen-Son and Marie Angel (*Polly and Lucy*), Roger Bryson, Hilary Western, Nigel Robson.

Ultimately their feats failed because the production itself remains a mere box of tricks. (One even wonders whether a better solution would have been a *Beggar's Rocky Horror*) But as a demonstration of potentialities of performance it was heartening. Mr Freeman must be encouraged to try his strength again, and the occasion should not slip by without an appreciation of Paul Daniel's work (with the Endymion Ensemble) as musical arranger and musical director.

Glyndebourne awards

The final two awards made annually by Glyndebourne to young artists have been announced. The Esso/Glyndebourne Award for 1981 has been given to Glenn Winslade, a 26-year-old Australian tenor who will join the Glyndebourne chorus in 1982 and sing Don Ottavio in the Glyndebourne Touring Opera's performances of *Don Giovanni* next autumn.

The Glyndebourne Touring Opera Singers' Award has been given to Catherine Benson, a member of the Chorus and Zerlina in the same *Don Giovanni* on tour.

Riverside Studios:

Nuova Compagnia di Canto Popolare

by ROSALIND CARNE

They perform regularly in village squares and at country fairs throughout Southern Italy, singing and playing the popular music of five centuries. The Riverside, with its fixed seats and bare wood stage, is a wholly unsuitable venue for a company whose first melodic utterance evokes the vine-clad terraces of the Mediterranean. No matter, we are privileged to welcome them to London as messengers of joy and warmth.

The group of six instrumentalists and singers was formed in 1967 by Roberto Di Simone in order to rescue the folk tradition of the Campania. Pains-taking aural and historical research has unearthed and preserved a glorious repertoire which hints both at eastern Arab roots and at an unmistakable influence on our own madrigals and the Elizabethan lute.

There is the "villanella," a 16th century country song, often

a gentle love lyric like the sorrowful "Madonna Tu Mi Fai" the lament of a young man who has been rejected, or "Li Friggle," advising girls to enjoy youth's pleasures while they can. The "tammuratti" is more violent, a traditional form marked by the complex rhythms of a big hand drum. The player thrusts the stick inside the drum itself, twirling it around as he links his body's movements to the pounding, swelling dynamics. Some songs are ballads, like the tale of the "guaravino" fish and his love for the beautiful sardine, or the story of the bakers' strike of 1570. Dotted throughout the widely varied programme are brilliant instrumentalists with intense, fluid, recorder and percussion.

To ignorant English ears and eyes the most recognisably Neapolitan member of the ensemble is Giovanni Mauriello with his bouncing "macchisimo,"

a stock of black hair, and faintly nasal timbre, buried across a startling vocal range. Fausta Vetera, the only woman, combines an exquisite purity of voice with proud and gay insouciance among these males. Her castanet dance with Giovanni suggests a whirl of playful antagonism. Nunzio Areni is less physically flamboyant except for his flying fingerwork over a collection of flutes and recorders.

Words mesh with words in fine close harmony and, with at times, delirious excitement. Even native-born Italians find it hard to pick up the meaning of the dialect, but the lilt and passion of the musical expression is deliciously self-explanatory.

"Napolitana" is the company's own composition based on a popular 17th century dance, the "Canarios." Franco Faraldo's tapping fingers on two tiny drums produces a bravura

cascade of rhythmic syncopations. String player Corrado Stigli joins him with sweetened virtuosity on a Spanish (or perhaps Italian) guitar. The remaining member of this talented sextet is Patrizio Tramperi, binding all together with guitar and voice and a smattering of wobbly unnecessary, but beguiling, English interpretation.

"Skirmishes" at Hampstead

The new play at the Hampstead Theatre, opening February 1, is *Skirmishes* by Catherine Hayes, directed by Tim Fywell and designed by Sue Plummer. This marks the London debut of the Liverpool-based playwright (the play originated at the Liverpool Playhouse) and the cast comprises Frances de la Tour, Gwen Taylor and Anna Wing.

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Monday January 11 1982

EEC steel plan in jeopardy

THE ATTEMPT to find a negotiated solution to the problem of European steel exports to the U.S. appears to have failed. American steelmakers are expected this week to launch a series of suits against European and other producers which are accused of competing unfairly in the U.S. market. The U.S. administration's trigger price system, which is supposed to fix minimum prices for imported steel, will be suspended.

Benefit

The American companies are probably well pleased with this outcome. Even though the industry's fundamental problem is low productivity rather than import competition, there is little doubt that some European steel is being dumped in the U.S. Anti-dumping suits, whether or not they are ultimately successful, will have an immediate effect in curtailing shipments from Europe. The domestic producers should benefit in the short term at least, both in profit margins and in sales volumes.

For European producers the consequences could be grave. The Brussels Commission, working with governments and companies, is engaged in a delicate operation to raise the profitability of the steel industry and to bring capacity into line with demand. One element is a co-ordinated increase in prices—a highly artificial process at a time of sluggish demand and serious over-capacity. If steel destined for the U.S. now has to be sold within Europe, the ability of producers to maintain the agreed pricing disciplines and production controls will put under great strain.

A breakdown of the Davignon plan and a return to the survival of the fittest might be

Friction

In the principle the EEC cannot object to anti-dumping action as long as the U.S. follows the rules for such action laid down by GATT. (There appears to be some doubt on this score, particularly over the definition of "material injury.") But the practical consequence may well be an escalation of subsidies to protect EEC steel makers from the effects of the U.S. move, postponing still further the restoration of a normal market in steel. At a time of international tension, when there are already too many sources of friction between the U.S. and the EEC, a trade war is the last thing the western alliance needs. A combination of greater self-discipline in Europe and renewed negotiations with the U.S. may be the only means of preventing it.

The squeeze on local councils

THERE IS a depressing inevitability about the way councils always spend more than the Government would like on their current accounts, mainly eaten up by wages, and much less than the Government would like on capital projects—houses, schools and roads.

During the past two years a new system of trying to coax current spending down has failed to achieve the Government's targets. The targets themselves have been unrealistic and the new control system for current spending appears technically unsound. In the same period, on the other hand, the Government has introduced a new system of sensible capital expenditure controls, allowing councils to switch their permitted borrowing between spending categories.

Problems

By a kind of Gresham's Law of spending control, a bad system can drive a good one out of currency. Spending authorities have been driven to depress their capital spending through fear of exceeding their current spending targets. The figures indicate yet another large capital underspend for the year ending in March. They are the more dismaying because the size of the underspend—23 per cent—is already low allocations come at a time when the construction industry is struggling through its worst recession since the war, with output expected to be down another 12 per cent this year after an 11 per cent fall last year.

This underspending, and particularly the unused £45m from a £1.4bn housing allocation

which councils themselves described as "pathetic" when it was announced, is building up some major problems of potholed roads and unbuilt and unoccupied homes which are going to need expensive and difficult solutions before this decade is much older.

Prohibitive

There appear to be several lessons for ministers out of this persistent under-investment in the bricks and mortar side of our future. One is that the short-term political gain from initiatives such as council housing moratoriums (last imposed from October 1980 to April 1981) are counterproductive, disruptive and cause knock-on effects long after they end.

The second lesson is that capital is not free and its costs under present conditions are prohibitive. Debt servicing represents between a fifth and sixth of the total project cost these days and it has to be paid for by ratepayers through the current account. The harder the Government pushes and punishes councils for their current expenditure for their current spending targets. The figures indicate yet another large capital underspend for the year ending in March. They are the more dismaying because the size of the underspend—23 per cent—is already low allocations come at a time when the construction industry is struggling through its worst recession since the war, with output expected to be down another 12 per cent this year after an 11 per cent fall last year.

This underspending, and particularly the unused £45m from a £1.4bn housing allocation

Private empires

THE DISPLAY of collective rancour by the investing institutions in the case of Associated Communications is very much to be welcomed. Whether or not they succeed in blocking or reducing the proposed compensation payment to Mr Jack Gill, they have issued a clear warning to those who seek to run public companies as private fiefdoms. While their preferred method of influencing events is by discussions behind the scenes and through non-executive directors, the institutions have shown that, where the circumstances justify it and no other option is available, they are prepared to take more drastic action.

In going to law over Mr Gill's proposed payment, the institutions are, in effect, making a protest about the way the company is being managed. They are also taking a stand on a clear issue of principle, concerning the rewards paid to executive directors and the

method by which those rewards are fixed.

These are matters of legitimate interest to the owners of a business; there are far too many companies in which executives are determining their own remuneration and fringe benefits without effective control by shareholders or non-executive directors. But the institutions' role in the Gill affair would be even more welcome if it encouraged them to use their influence in a wider sense to strengthen the management of badly run companies.

The passivity of owners in the face of corporate decline is one of the weaknesses of the British financial system. There are always good reasons for not disturbing the status quo; the issues are rarely as clear-cut as in a "golden handshake" row. But if the owners of a business do not intervene to stop the rot, no one else will; they have responsibilities which should be exercised.

The appliances for that coup was deservedly loud, but barely did it die down when Morton exited from BNOC in a situation

LANDMARK U.S. RULING Ma Bell's \$90bn sale

AT and T, the world's largest private company, agreed late last week to sell off two-thirds of its \$134bn assets in an historic U.S. anti-trust agreement with the Justice Department. Paul Betts reports from New York on the implications and (below) looks at the simultaneous ending of the anti-trust suit against IBM, the last of a series of major cases to be settled by the Reagan Administration.

for two-thirds of the company's \$134bn-worth of total assets and about half of its annual revenues of \$5.7bn, but only one-third of its \$6.9bn annual earnings.

The agreement still faces one last, major hurdle. It must be approved by the U.S. Congress and already there were signs this weekend that it would not be rubber stamped. Several Congressmen have attacked it on the grounds that it could threaten the quality of the basic U.S. telephone system.

The settlement also opens a new chapter in American telecommunications in which a relatively smaller but stronger AT and T will be competing against the likes of IBM and Xerox for leadership in the electronic transmission of information. IBM, for example, is already involved in advanced communications services through its interest in Satellite Business Systems. And AT and T last year announced plans to enter this market by setting up a separate subsidiary with assets of \$10bn.

At first sight the AT and T settlement may seem more satisfactory for the Government than for the telephone company. It meets the new criterion of the Reagan administration anti-trust busters whereby vertical business concentrations are acceptable but horizontal ones are not.

The new AT and T will have a vertical line of integration starting at the top with Bell Labs, the research subsidiary, moving down to Western Electric, the manufacturing subsidiary, and finally down to

long-distance telephone services, the marketing and services arm. Its 22 local telephone companies will be spun off to existing AT and T shareholders (of which there are a staggering 3m).

Ma Bell would have much preferred not to have to strip down. But it regards the settlement as a viable compromise. "I believe we have chosen the right course, although clearly it was not the solution that we sought," Mr Charles Brown, the telephone company's quiet and retiring chairman said last

AT and T will now have to directly face the already increasing challenge of competitors like GTE, the country's largest independent telephone

company, ITT, MCI and a host of other concerns in its once but already much less secure telephone service and equipment market.

On the other hand the settlement actually gives AT and T most of the freedom to operate in new and fast-expanding markets which it has been seeking for years. Under an earlier consent decree, AT and T agreed

in 1956 to stay out of the unregulated computer and information processing market in return for retaining its regulated monopoly in the telephone business.

"The earlier decree did not anticipate an evolution in modern electronic technology

that would in time erase the distinction between computers and communications. Yet its provisions have effectively prohibited the Bell system from applying the fruits of their own research and development to their own purposes. The new decree would entirely eliminate such restrictions," the AT and T chairman said after the settlement.

By settling its dispute with the Justice Department, Ma Bell is a giant step closer to entering the fast-growing new electronic communication market. The Federal Communications Commission which regulates inter-state telecommunications with its so-called "Computer 2" ruling had earlier prepared the way for Ma Bell's entry into unregulated fields by agreeing to let the telephone company enter the information processing market through a separate but wholly owned subsidiary. Both the House of Representatives and the U.S. Senate are already considering bills to enable AT and T to join the IBMs and the Xeroxes in the new telecommunications markets.

AT and T saw its chances of dismembering a lady as vast as Mother Bell, the settlement is bound to become one of the hottest political footballs in American in coming months. The changes that AT and T must now make are also a major test of the company's ability to adjust in a very different, and highly competitive, market place. Equally, IBM and the other information processing giants, will now have to learn to live with what may well be a utility into a high technology a formidable rival.

concern. "The old lady is becoming a go-go girl," one remarked. The local telephone companies, the company's bread and butter for a century, are highly capital intensive and modest money makers. Indeed, Bell's long distance services, which it will retain, have been subsidising local services for years. The company will now be able to concentrate its resources in the new high technology growth areas where it is likely to become a formidable competitor on a world scale after its management which has sheltered behind government regulation, learns how to run a smaller and drastically different type of concern.

But the landmark settlement has not won universal acclaim. For many consumers it will spell higher telephone rates once the divestiture is completed in the next 18 months. Mr Delbert Staley, president of New York Telephone, one of the Bell subsidiaries, has already warned: "After divestiture we will receive no subsidy. Local rates will have to double in the next five years to bear their share of the cost." The question is will the local state rate-fixing commissions grant these increases? And if they refuse, will telephone services, which are among the most efficient in the world, deteriorate?

The Federal Communications Commission is worried. Its chairman, Mr Mark Fowle, said on Friday: "The impact upon local and long-distance and indeed the ancillary services . . . will require considerable study." Many members of Congress are also concerned. Apart from the mechanics of dismembering a lady as vast as Mother Bell, the settlement is bound to become one of the hottest political footballs in American in coming months.

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Why bigness is no longer a 'crime'

MR WILLIAM BAXTER claimed on Friday night it was "sheer serendipity" that the Justice Department—where he is the leading anti-trust buster—should have dropped its case against IBM on the same day as settling the AT and T anti-trust suit.

The IBM case, which asserted that the giant computer company was unfairly dominating the computer market, is the last of a series of cases (including one to break up Eastman Kodak) which have been dropped since Mr Baxter, a California law professor, was appointed by President Reagan to head the anti-trust division of the Justice Department.

Mr Baxter claimed that the

ment last year.

The IBM suit was far less complex than the telephone case. It was based, as were the oil company and Eastman Kodak suits, on the premise that big is bad for competition. IBM always expected to win its case, had already won 16 private cases filed by competing companies after the Justice Department filed its suit on the last business day of the Johnson Administration on January 17, 1969, and had defended itself vigorously from the very start.

Mr Baxter, after a six-month review of the IBM case, said: "the only sensible thing to do" was to dismiss the case which was "without merit" and based on "flimsy evidence." But he went fur-

ther—spelling out in his most significant policy statement to date, the anti-trust philosophy of the Reagan administration.

For Mr Baxter, and President Reagan for that matter, bigness is no longer on its own a reasonable basis for anti-trust prosecution. Concentration in large units can improve business efficiency and enhance competition, the administration believes. The purpose of the anti-trust laws is to guarantee and protect the free market place, according to the Reagan creed, and to restrict government intervention and regulations to a minimum.

In any event, business conditions have changed since the days of indiscriminate trust-busting. Companies like IBM and even the oil majors are no longer perceived as stifling competition because of their dominant positions in their respective markets. Indeed, IBM has been losing a share of the market during the last ten years to new companies.

When the Justice Department first filed its suit 13 years ago, IBM controlled about 70 per cent of the world market for main-frame computers. Its share has since slipped to about 62 per cent. And in the U.S. market, IBM's share has dropped to 58 per cent.

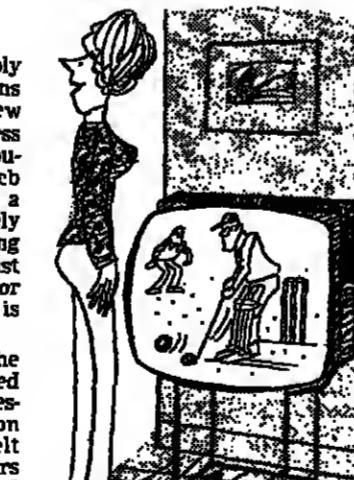
But the new approach by the Justice Department does not herald a new era of soft anti-trust enforcement. The

anti-trust authorities have shown every intention of "litigating to the eyeballs," to use a favourite Baxter phrase, cases which infringe their interpretation of the law. This interpretation may have been narrowed in recent months, but is nonetheless rigid.

The last few months have provided ample examples of how strictly the new breed of anti-trust enforcers intend to apply the law. Mobil has failed on two occasions to acquire another major oil company because of anti-trust objections. On Friday, as the two historic settlements were announced, the Federal Trade Commission (FTC), which together with the Justice department watches over anti-trust,

Men & Matters

Morton's move



"Glacial eyes," came the reply when I sought first impressions of Alastair Morton, today's new chief executive at Guinness Peat. Glacial eyes, and a reputation for tough talking which should serve him well in a boardroom which seems rarely to have been short of something to argue about over the last few months. "My tolerance for argy-bargy," warns Morton, "is pretty limited."

There may then, be a legitimate case to be made for moving some accounting columns between capital and current accounts, and finding a way of building the debt servicing implications of capital spending into capital allocations and taking it out of the current account. At the moment the Government appears to be willing the end-investment for the future—but cutting off the means.

The second lesson is that

but, challenging as those jobs might be, Morton has looked for the last year and a half like a Prince of Denmark in a Hamlet to act in. Timely, then, the drama with which Lord Kissin and Edmund Dall have enthralled the watching City.

Scotch mist

"Goodness me," exclaims Mr Hamilton Meikle from the distinctly non-Caledonian city of Cardiff, having read my report of the Aberdonian who took the wallpaper with him when he moved house. Such anecdotes, he says, have been the stuff of Aberdeen society gossip since his own Scottish school days.

But does Mr Hamilton Meikle demand an apology for this uncompromising picture of household economy in his former homeland? Not a bit of it. He goes on to tell me of the Aberdonian horse which refused to move despite severe personal harassment because of the 'fd piece'—which dates that one a bit—"beneath its hoof"; and a folk remedy which even I have heard before, namely, that the way to cure an Aberdonian sea-sickness is to place a 10s note between his teeth.

Mr Hamilton Meikle does, however, have a tale of his own to tell about an incident for which he makes the remarkable claim that it occurred only last week. A little mental effort is needed on your part, in that the alleged conversation takes place in a broad Irish accent.

Two geese were soaring through the winter skies over Belfast. The leader turned to its companion and said, as geese do, "quack quack." A look of irritation clouded the laggard's face. "I am being," he replied, "as quack as I can."

Finally, some more news from the Emerald Isle which may be of interest. The Irish Republic is, I gather, consider-

Buchanan's

The
Scotch
of a
lifetime



Observer

NATO AND POLAND

Inching towards a consensus

By Ian Davidson, Foreign Affairs Editor

CONSIDERING THE quarrels and recriminations which have led up to it, today's meeting of the Foreign Ministers of the Atlantic Alliance on Poland may well turn out to be a surprisingly harmonious affair. The normal reflex of alliance-watchers will be to say that the Ministers have papered over the cracks, splits, fissures, etc., in Nato. But if seems possible that at the level of government policy and practical administration genuine degrees of harmony may be attained.

This is not to suggest that any of the structural problems of the Alliance have been resolved. On the contrary, they remain as deep as ever, and in terms of popular feeling in a number of leading countries, such as the U.S., Germany and France, they have been made quite a lot more serious by the Polish crisis. The Germans clearly believe that the Americans have been excessively hawkish. In their responses to the Polish crisis and decidedly precipitate in announcing even limited trade sanctions against the Soviet Union without consulting their European partners. The Americans believe that the Germans have been "cravenly" self-interested in declining or delaying any explicit condemnation of the Soviet Union's role in the Polish crackdown. Indeed, the vituperation which Germany has received from the American media (and, more surprisingly, from that in France as well) is

The most that they expect is a collection of words

probably without parallel in the past quarter-century.

In terms of what to do now, however, the two governments seem to have moved much closer together than seemed likely even a fortnight ago. In his talks with President Reagan, Chancellor Helmut Schmidt duly endorsed the view that the Soviet Union has a responsibility for the crackdown now in progress, and the Americans admitted that they had not properly noticed the rather strong all-party resolution condemning the crackdown which had been passed by the Bundestag on December 16. The Americans



Mervyn Barnes

reflection of the uncertainty about what is happening in Poland itself and about the real intentions of General Jaruzelski and his military Council. He and his spokesmen have repeatedly said they intend to maintain the process of reform in Poland. In the West we cannot know whether he genuinely means it nor, if he does, whether he can carry it through against the views of hard-liners in the party Apparatus, to say nothing of those in Moscow.

There are two inferences which one can draw from these somewhat ambiguous expectations. The first is that the Americans have been forced to accept that the European allies have gone as far down the road toward economic sanctions as they are going to go for the time being, and that nothing will be served by trying to push for more just yet. Sanctions will have little or no effect unless they are widely supported and it is vital to ensure (after a false start) that the Alliance moves in step, even if the Americans have to adjust their pace.

The other inference is that the Americans, having started out with the reflex reaction of "shout now, talk later," are no longer quite so sure what to do next to influence events in Poland, even if they had a free hand. After all, it is now just a month since the crackdown started in Poland and a little less than that since President Reagan announced his first symbolic sanctions. The crackdown has continued, with results which censorship, at least until the latest relaxation, has made difficult to assess and the symbolic Reagan sanctions have apparently made no difference either to the Polish or the Russian leadership. In the circumstances, uncertainty has the "follow-on" is rather understandable.

Letters to the Editor

Re-think called for in public transport policy

From the Chairman and Chief Executive of London Transport

Sir — May I endorse the views set out by Dr John Whitelegg (December 30) on the need for a commonsense solution to the provision of, and the support for, an adequate level of public transport services for London — so vital to the nation's capital.

For those who as Mr E. Dixon (December 29) reasonably complain about out-of-date practices (such as lack of automation) may I point out that compared, say, with the equivalent of £1.8bn of capital which has been available to the smaller Paris RATP during the past 10 years, London Transport received less than one-third that amount. Hence the relative inability of the Paris Metro to modernise extensively.

London Transport does not, as Mr Dixon suggests, "choose not to attempt to run automatic trains" and it does not "choose to operate a ticket issuing system which is costly and inconvenient". We are, in fact, well ahead with the development of an advanced automatic fare collection system which (however desirable) will require very substantial capital investment to install. Moreover, as further new rolling stock is provided, increased train auto-

mation will be introduced — as shown already on the Victoria Line. But again, the rate of progress depends upon the availability of funds.

London Transport's cardinal task remains within the Act "to provide such public passenger transport services as best meet the needs of London" within the resources available and "so far as is practicable". The extent of those resources, and by whom they shall be provided, is at the kernel of the issues which follow the recent judgment of the Law Lords on the interpretation of the Transport (London) Act 1969. London Transport's total costs — at less than 1.8p a place-mile operated — bear comparison with those of any other major urban transport organisation but our rate of revenue-support is one of the lowest in the world.

My view is that a fundamental re-thinking of policy towards public transport in the United Kingdom is now required to be coupled with the obligation as stated in the Act, to provide services to meet the needs of London "with due regard for efficiency, economy and safety of operation."

To provide adequate public transport services in today's conditions, a compromise has to be struck between the prices charged to the traveller and costs borne by the community at large. Transport undertakings in major cities overseas receive — on average — revenue support in excess of 50 per cent of total costs. Hence fares are relatively low but total income relatively large.

A reasonable price for a reasonable service in London might well be achieved were a policy of revenue support to be based on a simple formula and incentive of £1 of subsidy for every £1 of commercial revenue earned. That would be less generous to the operator than the average of such subsidies overseas and it would demand efficiency to achieve satisfactory results. Moreover it would embrace a healthy incentive to keep costs down and to improve commercial income wherever possible.

In my view contracts, negotiated with a body representative of all those concerned (HMG, Greater London Council, boroughs and county councils) to provide agreed frequencies of services on London's buses and the Underground, at agreed prices, would be an effective and business-like approach, co-ordinated with British Rail and the National Bus Company.

Sir Peter G. Masefield,
55 Broadway, SW1.

Investing in vital skills

From the Director, Understanding British Industry

Sir — Your leader "Investing in Vital Skills" (December 16) identifies a major problem in developing skills for working life — the competence of our present teachers to work in this field.

The whole schools and working life area is bedevilled by being strong on analysis and ideas and weak on implementation. For this reason the CBI Education Foundation's Understanding British Industry Project (UBI) has concentrated on programmes to improve teachers' competence and confidence to teach about business and the realities of working life. Many local education authorities, businesses and teachers are working together, but the number needs to increase substantially if the Government's training initiative for young people is to be effective.

There must be a substantial increase in teacher secondments to industry and associated in-service training. Some companies already make their train-

ing facilities available to teachers, but this could be expanded.

The cry will go out about "resources," but many schemes of co-operation between education and industry require only a shift in priorities rather than an increase in expenditure.

If, as a first step, each local authority could look at the training needs of teachers it employs and the help that business might provide locally, then we would be on our way to a population of young people that not only understand, but can contribute to business effectively.

J. W. Nisbet,
Sun Alliance House,
New Inn Hall Street, Oxford.

Hidden subsidies

need control

From Natalie Hodgson

Sir — It is indeed welcome news that the recent "Gill golden handshake" is being brought to the attention of Parliament. If, indeed, a committee of inquiry is to be set up, then its scope should surely be extended to cover all the anomalies

that are to be invested profitably.

If we are to arrive at industrial harmony, hidden subsidies need to be controlled.

Natalie Hodgson,
Astley Abbotts,
Bridgnorth,
Shropshire.

A national audit office

From the Director, Chartered Institute of Public Finance and Accountancy

Sir — There seems to be a general acceptance (including yourselves — December 21) that the Public Accounts Committee proposals for the development of a national audit office (including local authority and health audits) is incompatible with the Government's proposal to establish an audit commission responsible for the audit of local authorities in England and Wales. Indeed, the early day motion signed by over 250 MPs of all parties could, if taken to its logical conclusion, pose a threat to the Government's audit commission proposal.

Yet the two ideas of a national audit office and an audit commission need not be incompatible.

Independence of the auditors would be ensured by the constitutional divide between legislature and executive; modern audit techniques could take place across the public sector and the experience gained in one part could be readily used elsewhere; disposition of audit resources (particularly in the different regions of the country) would mean better use of audit expertise including a consistent approach to the use of private-sector auditors across the whole of the public sector; strengthening of central support services such as data banks and research facilities for auditors would greatly improve their efficiency; and a better career structure for auditors could be developed which would attract more high-quality entrants.

Local government opposed the national audit office idea when it was originally proposed on the grounds that it would allow Parliament to interfere in the development of policy by local authorities. Yet the audit commission could be the very device that local authorities (and perhaps the health authorities, too) need to give them the confidence that Parliament would not be able to interfere in their day-to-day affairs, should a national audit office be established.

ANZ has produced an even more breath-taking idea. It is asking its shareholders to sanction company loans, not only to full-time executives, but also to their spouses and relatives. A company loan on preferential terms would of course be equivalent to a cash gift if the money were to be invested profitably.

If we are to arrive at industrial harmony, hidden subsidies need to be controlled.

Natalie Hodgson,
Astley Abbotts,
Bridgnorth,
Shropshire.

dialogue seeking control of nuclear armaments." So much for linkage.

Third, there is the question of Yalta, Helsinki and détente. Some people assume that Yalta was a carve-up which simply handed over Eastern Europe without conditions. Not so. The Russians promised democratic institutions and free elections in "liberated" Europe, and in the case of Poland specifically promised multi-party elections with universal suffrage and secret ballots. We all know what happened there, and in the rest of Eastern Europe. The Helsinki Final Act is much less specific than Yalta; but by now we do know that the Russians would not recognise the validity of any commitment to human rights if it was served up on a plate with blinis. We may believe that Helsinki helped precipitate the Solidarity

A significant shift in recent weeks in the U.S. position

revolution, but we know that, if the euphoria of détente in the early 1970s did wonders for East-West trade, it did nothing to shift East-West strategic relations.

In this context, it may be significant that the French Government is reconsidering the amount of Soviet oil it may be prepared to buy; not in order to punish the Russians, but because the reliability of Soviet sourcing looks much more questionable when the stability of the Soviet empire is itself in doubt.

The fact is that Western governments cannot determine events in Eastern Europe, and should not try. The best they can do is say what kinds of things they will do to help, and what they won't. In the immortal words of Fats Waller:

"I'll sing for you (yeah),

I'll tear the stars down from the sky for you;

What more can I say? You want me to rob a bank?

Well, I won't do it!

If this ain't love, it'll have to do.

Until the real thing comes along."

Lombard

Time Treasury answered back

By Samuel Brittan

Gordon Richardson has made up his mind. "There are many views on this subject in the Treasury," remarked the Chancellor at one meeting. "Do you mean to say that you are all agreed in the Bank?" The Governor's reported reply was: "My colleagues think the proposal bad. But I think it bad and mad."

The Bank's present cause célèbre is its attempt to ban the Hongkong and Shanghai's bid for The Royal Bank of Scotland. The fear is that a Hong Kong bank would be less amenable to the Governor's frown. For anyone who believes in a government of laws rather than of men, this would be highly undesirable—not to speak of the benefits of banking competition.

Public sniping between governments and central banks is a normal and reasonably healthy event in many countries.

It is unusual, however, in Britain where the sniping is normally conducted behind closed doors.

What would have happened if Treasury Ministers or officials had made similarly trenchant criticisms of the lack of cooperation they have received from the Bank?

I asked a colleague, "It would have been our main front-page story," was his instinctive reply. In other words, "Bank criticises Treasury" is like "Dog bites man," but "Treasury criticises Bank" is like "Man bites dog."

The Treasury has a good deal for which it could criticise the Bank: ranging from misleading intelligence about the effects of abolishing "corset" controls in 1980 to summit-level attempts to block a Medium Term Financial Strategy and opposition to indexed gifts, which really deserves the label "theological," especially when coupled with an advocacy of long-dated nominal stock at high double-digit yields with maturities stretching far into the 21st century.

This is quite apart from long-standing grievances about the way in which the Bank automatically expects to receive Treasury reports, but keeps much of its own analysis to itself. Nor are ministers helped by the Stalinist insistence on doctrinal unity, once Governor

It has preferred to lose battles rather than engage in unseemly public bickering. When the British ship of state finally sinks below the horizon, the last object to be seen will be a Treasury flag emblazoned with the motto: "At least the leaking did not come from us."

The Treasury's response to the Wall Street Journal incident should not be to flush the Bank into greater discretion but to allow its own Ministers and policy-minded officials to engage more directly in debate.

It is the end of the day, it is of the Treasury one feels most critical. For how can one respect an institution which takes all criticism—whether from the Bank, the spending Departments or the Cabinet—wets—lying on its back with its paws in the air? Even after the Wall Street Journal article, it had no public response other than to keep the same low profile which has done itself and the British economy so much harm from the time of Concorde onwards.

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Pension funds insight into Habitat plans

PENSION FUND investors in Habitat, the home furnishing group headed by Mr Terence Conran, have received amplification of the commercial logic of the ambitious £17m takeover of Mothercare. At a meeting with Habitat's merchant bankers, Morgan Grenfell, at the end of last week, a Case Committee of the National Association of Pension Funds asked for details of the future organisation of the enlarged group.

The committee was formed in view of the funds' concern that the specialist retail group to which they had subscribed in an offer for sale last October would be subsumed by a deal with the much larger Mothercare. Ahead of the meeting next Thursday at which Habitat shareholders vote on the proposed merger, the group's pension fund investors are "now satisfied" that the areas of organisation

Linfield places holding in Bishop's Stores

Linfield Holdings, the cash-and-carry food group, has placed its holding in Bishop's Stores with the Courtlaid Pension Fund. Its 12.2 per cent holding of the voting shares was worth about £360,000 at Friday's unchanged price of 170p, and its 38.3 per cent stake of A shares was worth around £1.2m at the price of 82p, down 4p on the day.

A statement by Mr Conran, covering the main points raised by the committee, said that "Habitat's strategy will be to re-establish Mothercare as experts and specialists and to recreate the middle class market".

Mr Conran outlined several examples of the benefits which would accrue to each side after the merger, with particular emphasis on natural fibre content, design and merchandising.

He expects to introduce "branded and imported items as a short-term measure to speed the process of change".

He felt that the deal would "speed the appointment of an experienced fashion merchandiser in Mothercare, U.S."

Clayton acquires Philson

Clayton Son and Co. (Bldgs.) acquired 90 per cent of the capital of Philson Engineering for £88,000 cash on December 31, 1981. The sale is deemed to take effect from September 1, 1981.

Clayton's has also agreed to acquire the remaining 10 per cent of the share capital of Philson for £32,000 cash payable on December 29, 1983. If the aggregate net profits before tax of Philson for the period September 1, 1981 to August 31, 1983 exceed £160,000, Clayton's will pay all the vending shareholders, pro rata, an amount equal to four times the difference between the aggregate net profits of Philson for that period and

the sum of £160,000 up to a maximum sum of £80,000 payable on December 29, 1983.

The last audited accounts of

Philson for the year ended August 31, 1981 showed net pre-tax profits of £53,709 and net assets of £203,973 after deducting deferred grants and deferred tax of £83,866.

On December 31, 1981 Philson entered into service agreements with the existing executive directors, Mr P. Phillips, Mr J. E. Harrison and Mr J. B. Davies in their present capacities at salaries aggregating £36,576 plus, in each case, a commission of 2 per cent on the pre-tax profits of Philson.

The earliest date of termination of each agreement is December 31, 1985.

CHURCHBURY EST./LAW LAND

The directors of Churchbury Estates and the Law Land Company state that Law Land has sold by tender its long leasehold shop investment in 124 Queen's Parade, Hastings, for £4.0m in cash against a book value of £1.55m (valued in 1979).

The annual net loss after related borrowing costs attributable to this property was £23,035. The funds are to be used to repay short-term debt. As a result of this transaction, pre-tax profits in 1982/83 should improve by approximately £400,000.

LOVABLE SALE

At the request of Berlei (UK) and Lovable Spa of Italy, the joint receivers of the Lovable Company have reached an advanced stage of negotiations whereby the business is expected to be sold to Lovable Spa by the end of this month.

Lovable Spa will establish a wholly-owned subsidiary in the UK, to be known as Lovable.

It is understood that Lovable Spa will enter into an association with Berlei (UK) in order to facilitate and benefit from the development of both businesses in the UK.

Prior to completion of the contract with the receivers, both Lovable Spa and Berlei (UK) are carrying out a study of all Lovable activities in the UK, including marketing, sales, distribution and production.

BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of confirming dividends. Official notifications are not available as to whether dividends are interim or final and the subdivisions shown below are based mainly on last year's timetable.

TODAY

Interiors—Courts (Furnishers), Ells,

H. Samuel, Wheway Watson, Finster, A. G. Barr, British Group, Claverhouse Investments Trust.

FUTURE DATES

Interims—... City of London Trust ... Jan 25

Dance Investment Trust ... Jan 25

Woolmark Investment Trust ... Jan 19

Finals—... Glaxo Glover ... Jan 26

Stakis (Reo) ... Jan 13

Higher bonus rates have been declared by the National Provident Institution for 1981. The rate for life policies issued since 1976 is lifted 10p to £46.50 per cent of the sum assured, and attaching bonuses. For pre-1976 policies, the rates are improved 10p to £5.50 per cent of the sum assured for whole life contracts, 25.30 per cent simple for endowments maturing at age 70, 25.80 per cent simple for endowments maturing at age 60 and 25.55 per cent simple for endowments maturing at age 50 or less.

The bonus rate for self-employed pension plans is lifted 20p to £6.65 per cent compound for current series contracts and 26.15 per cent for policies written before May 1, 1971.

On the Visible Growth Fund

and Capital Pension Plans, the bonus interest rate is lifted 1 per cent to 8.1 per cent making a total interest rate of 14.1 per cent.

NPI also reports a good year

for new life and pensions business in 1981 with new annual premiums rising over 5 per cent from £12.4m to £13.1m and single premiums increasing by two-thirds from £13.8m to £22.5m.

The growth in business came

from sales of self-employed per-

sions contracts, field in which the company is particularly strong. New annual premiums were nearly 30 per cent higher at £5.9m while single premiums

more than doubled to £16.1m.

New premiums on company pension business were 5 per cent higher at £11.6m, but ordinary life premiums fell 12 per cent to £2m.

* Non-quota loans A are 1 per cent bigger in each case than non-quota loans B. † Equal instalments of principal. ‡ Repayment by half-yearly annuity (fixed equal half-yearly payments to include principal and interest). § With half-yearly payments of interest only.

Public Works Loan Board rates

Effective January 9

Quota loans repaid

Non-quota loans A* repaid

at maturity

by EPT

INTERNATIONAL CAPITAL MARKETS

CREDITS

Tougher terms for Mexico

By PETER MONTAGNON

IT HAS NOT been a happy start to 1982 for Mexico. Apart from the \$1 billion credit to the price of the Polish debt rescheduling.

Among deals launched before the holidays Venezuela's \$500m was reported to have gone better than expected. A total of some \$140m was raised in syndication and speculation was growing on Friday that the final amount of the deal could be increased.

The deal is a \$50m five-year offer for Mitsubishi Chemical and it is reported to be doing very well. In a generally lacklustre market, the Mitsubishi issue was comfortably oversubscribed 48 hours after its launch.

Bankers are paying a margin of 1 per cent over London interbank offered rates (Libor) for Argentina's state oil concern YPF was making slow progress, due to what many bankers perceive as misguided marketing strategy. A complicated structure was devised for selling the credit to participants in the market which a number of bankers claim is hard to understand.

Elsewhere Italy's state investment bank IMI has completed a \$200m eight bank club loan led by National Westminster and Sanpa Bank. The five-year credit bears a margin of 1 per cent for the first two years and 1 per cent thereafter.

These margins are lower than is normal for Italian credits but the deal's attraction is enhanced by its exceptionally short average life of 2½ years.

Austria has again managed to raise funds at a margin of 1 per cent over 10 years. This time the borrower is the state industrial holding concern Österreichische Industriewertungen AG, which has raised DM 200m in a two-tranche credit led by the Viennese Girozentrale. Half the amount was syndicated among Austrian banks and the rest was offered internationally on a club basis.

For the coming week reschedulings remain high on the agenda with Western government creditors of Poland due to meet in Paris on Thursday and bank lenders to Costa Rica in Miami on Wednesday.

Little substantial progress is expected from either meeting, however. The Polish debt rescheduling has become bogged down by the aftermath of martial law, and both countries face problems keeping interest current on their outstanding debt.

The New Year's market was thus left with something of a Mexican hangover, despite new business was reported from other quarters. Many bankers expect a fairly sluggish start to 1982 given the volatile state of

INTERNATIONAL BONDS

Mitsubishi brightens lacklustre market

By Alan Friedman

JAPANESE borrowers are returning to the Eurobond market with last week seeing the appearance of a hitherto unknown animal—a Japanese bond offer with detachable warrants to purchase equity.

The deal is a \$50m five-year offer for Mitsubishi Chemical and it is reported to be doing very well. In a generally lacklustre market, the Mitsubishi issue was comfortably oversubscribed 48 hours after its launch.

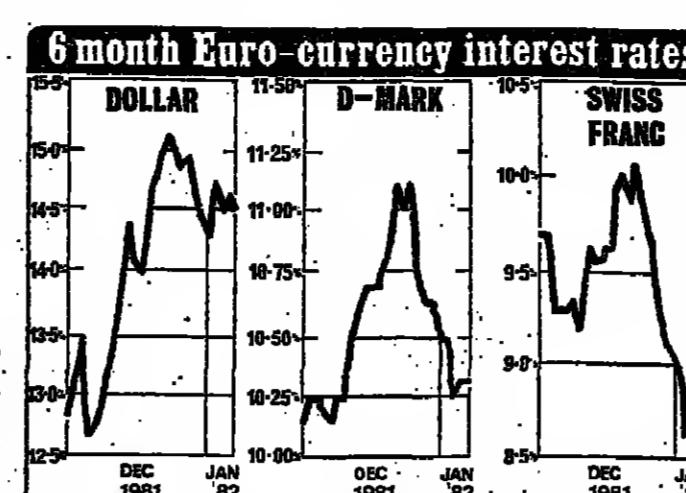
The Mitsubishi issue was one of four Japanese bond offers in Europe last week. The other three were directly convertible into equity.

But the Mitsubishi deal, which is set to be priced tomorrow, is the most innovative offer to come out of Japan for a long time. Each bond—which has a \$5,000 denomination—carries one warrant which can be detached upon delivery and exercised one month later.

The warrant is valid for the full five-year life of the bonds and the exercise price will be fixed tomorrow on the basis of a premium of around 2½ per cent above the average share price of the previous six days. The number of shares a warrant may be used to purchase will also be decided on a formula basis.

Considering that the warrant provides a five-year option, the expected premium seems quite reasonable. But what is the true value of the warrant?

When the deal was launched on Tuesday the warrants traded



at around 17 per cent in the grey market. By Friday the warrants were being quoted at 15 per cent to 16 per cent with the bond trading at around 83½ per cent.

The bonds, with an expected coupon of 11 per cent, would yield 16.04 per cent at 83½. This compares favourably with any Japanese convertible yields, which are basically equity investments in the long-term.

The warrants would prove profitable when buying shares only if the shares rise by at least Y30, assuming current exchange rates.

This Mitsubishi deal seems to offer something to both the borrower and the investor. The borrower gets \$50m at a coupon rate significantly lower than in the fixed-rate sector. There is also the prospect of up to another \$50m in equity investment in the long-term.

The investor gets a reasonable bond yield at current price levels. In addition, there is the speculative element of the warrant and the opportunity to exercise an option on Mitsubishi shares in the next five years.

Last week was fairly difficult elsewhere in the Euro-market. With the exception of

the Banque Francaise du Commerce Exterieur issue, which was increased from \$250m to \$400m, there was little primary market activity. The enthusiastic response to the BFCE issue is a major feather in the cap at the Republic of France and for French institutions following the market's post-Presidential election apprehension.

In the secondary market prices were adrift last week as dealers searched for a new level at which to start the New Year.

There was some swooping from Eurodollar, D-mark and Swiss franc bonds into U.S. Treasury bills and Yankee bonds, but European markets were relatively quiet.

In the D-mark bond sector there is some cautious optimism about short-term interest rates. The foreign bond calendar, to be set today, should be a hefty one.

Back in the Japanese convertible sector, the flow of issues will continue today with a \$40m 15-year offer for Hitachi Cable through Nomura Securities. The coupon will be around 5½ per cent, the same level as Friday's \$80m Nippon Electric convertible.

REDEFINING U.S. MONEY SUPPLY

Shifting monetary sands hamper Fed's control

By DAVID LASCELLES

MUCH CONFUSION has arisen on Wall Street in recent months over quite how "tight" a monetary policy the Federal Reserve has been pursuing. Largely because of the sharply differing behaviour of the various Ms, or money supply measures, the Fed tries to control any money supply definition that had any meaning—a prospect that would alarm any central bank.

Mr Anthony Solomon, president of the New York Fed, recently unburdened himself of his thoughts on the matter in a speech predicting that innovation and deregulation in the U.S. financial industry could make it difficult for the Fed to control any money supply definition that had any meaning—a prospect that would alarm any central bank.

The reason is that money has been fleeing M1-B (which includes bank current accounts, which yield little or nothing, and money in circulation) into high yielding havens like savings accounts and money market mutual funds which fall under M2. So ironically, the tighter the Fed squeezed last year, the higher interest rates went, and the faster M2 grew.

Given that the Fed still seems to be committed to a monetary policy that depends largely on targeting the growth of the money supply, these shifting monetary sands are making life increasingly difficult.

Add to that all the financial innovations that Wall Street is cooking up such as cash management accounts that automatically transfer money between bank accounts, money market funds and securities, and the whole question of defining money in its various forms becomes tremendously complex.

Although the Fed believes the problem is still manageable, its top officials are already giving serious thought to the changes that will have to be made in the years ahead as to how the money supply is defined and controlled.

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The point of his speech was not to ring the alarm bells but to set people thinking about possible remedies of which he suggested a few.

One would be to create a wholly new money supply definition which includes all transactions accounts, whether bank accounts, money market mutual funds offering cheque-writing privileges and so on, and subject them all to reserve requirements thus building what he called "a most" around them.

Currently only banks have to deposit reserves with the Fed. These vary according to the size and term of the funds deposited. The Fed recently failed to persuade Congress to legislate similar requirements for money market mutual funds, many of which it argued are just bank accounts in disguise.

This new aggregate could

CURRENT INTERNATIONAL BOND ISSUES

Borrowers	Amount m.	Maturity	Av. life years	Coupon %	Price	Lead manager	Offer yield %
U.S. DOLLARS							
BFCET [†]	400	1987	5	5½*	100	CSFB, Credit Lyonnais Morgan Stanley, Yamaichi	5.319*
Mitsubishi Chemical	50	1987	5	*	100		
Minerals	60	1997	15	*	100	Hambros	
Orient Finances	60	1997	15	*	100	Nomura Int'l.	
Nippon Electric [‡]	80	1997	15	*	100	Daiwa	
CANADIAN DOLLARS							
Natl. Bank of Canada [†]	50	1988	6	16½	100	Societe Generale	16.580
D-MARKS							
ECSC [†]	125	1987	5	9½	100	Deutsche Bank	9.750
ECSC [†]	60	1994	8½	9½	100	Deutsche Bank	9.750
SWISS FRANCS							
Ansett [†]	50	1991	—	7½	101	Handelsbank	7.355
Oest. Donaukraftwerke [†]	100	1991	—	7	100	SBC	6.929
Trans-Canada Pipelines [†]	100	1994	—	7	100	UBS	6.937
Nihon Radiator ^{**§}	40	1987	—	*	100	CS	
ENEL [‡]	100	1991	—	8	99½	Banque Gutwiler, Kurz Bungener, CCF (Suisse)	8.112
GULDERS							
BFCET [†]	100	1984	9½	12½	101	AmRo Bank	12.040

* Not yet priced. † Final terms. ** Placement. § Floating rate note. ¶ Minimum. § Convertible.
|| Registered with U.S. Securities and Exchange Commission. ¶ Purchase fund.
‡ Issue may also be sold on an FRN basis.
Note: Yields are calculated on A120 basis.

All of these Securities have been sold. This announcement appears as a matter of record only.



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Kuwait Foreign Trading Contracting & Investment Co. (SAK)
Lloyds Bank International Limited Morgan Guaranty Ltd Orion Royal Bank Limited
State Bank of India Tokyo Finance (Asia) Ltd.Arab Banking Corporation (ABC) Bank of America International Limited
Banque Nationale de Paris Bank Gutzwiller, Kurz, Bungener (Overseas) Limited
Crédit du Nord Daewoo Europe Limited Citicorp International Group
Gulf Riyad Bank E.C. Den norske Creditbank Grozendale und Bank der Österreichischen Sparkasse Aktiengesellschaft
Samuel Montagu & Co. Limited The Nikko Securities Co., (Europe) Ltd. Kidder Peabody International Limited
Norit Bank Limited Sanwa Bank (Underwriters) Limited SunEdison Finance International
Union Banques Arabes et Françaises - UBAE Bahrain Branch Swiss Bank Corporation International Limited
Williams & Glyn's Bank Limited United Commercial Bank

December 16, 1981



U.S. \$50,000,000

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KREDIETBANK INTERNATIONAL GROUP

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BANK OF HELSINKI LTD.

December 16, 1981

U.S. BONDS

Turn-of-the-year turbulence

BY DAVID LASCELLES

TURN-OF-THE-YEAR turbulence is what some people call the bumpy ride the U.S. credit markets have been through in the last fortnight. Bond prices were all weaker on balance last week, though there were lots of ups and downs.

Short-term rates showed less change, but no less volatility. Wall Street seems to hope that the markets will sail through calmer waters later this month, but the turbulence may not yet be over.

Much of it had to do with worries about the money supply. After the previous week's strong growth, M1-B fell by only \$1.4bn last Friday, less than the market had expected. So, on the chart at least, the bulge still looks big. This week's figures are expected to be specially bad for technical reasons (the timing of social security payments at the beginning of this month). But in the past, the market has always re-

sponded badly to big jumps in the money supply, however well advertised in advance.

The Government deficit has also returned to haunt the market. This is not a subject anyone approaches coolly, and economists' assertions that deficits do not matter during recessions were little comfort. All eyes are now on the prospects for the 1983 budget which President Ronald Reagan will announce in the coming weeks. Unless it contains sharp tax increases, including personal income tax, Wall Street's confidence is unlikely to be bolstered.

It was noticeable that when Mr Donald Regan, the Treasury Secretary, said last week that extra taxes were being considered he made no impact on the market at all. As one commentator said: "Wall Street wants not only big tax increases, but ones which it thinks will get through Con-

gress. That's asking a lot."

The market's greatest solace is that the economy appears to be going through a nasty recession, and the prospect of a rebound in loan demand from the private sector has receded. Last Friday's announcement of an 8.9 per cent unemployment rate for December, the second worst ever, was "good" news for bonds. Investors will be watching the statistics this week anxiously for further signs. On Friday, the Government will announce the producer price index, which is likely to be up about 0.5 per cent, and industrial production, which could be down 1 per cent.

Part of the problem with the strength of money supply growth is that it places the Federal Reserve in an increasing dilemma. Should the credit policy makers tighten the reins to bring M1-B back under control at the risk of stifling the economy? Or can they afford

to ignore the money bulge in the interests of fostering a recovery. Fed officials admit that the dilemma is looming, but only if money supply continues to rise.

The market's weakness last week pushed borrowers back on the sidelines — not surprisingly since the borrowing cost for corporations has gone up nearly 2 percentage points since the bond market peaked.

Whether they will be able to come back soon is a moot point. The Treasury is due to sell a record of nearly \$40bn of debt this quarter and it will take a robust market to handle much corporate debt on top of that.

U.S. INTEREST RATES (%)

	Week to Jan 8	Week to Dec 31
Fed funds wth. av.	12.54	12.20
3-month T-bills	11.00	10.99
CD 12.90	12.70	
30-year Treas. bonds	14.23	13.82
AAA util.	16.75	16.25
All Industrial	16.00	15.50

Source: Salomon Brothers

Montedison drug unit lifts sales

By Our Financial Staff

GROUP TURNOVER of Farmitalia-Carlo Erba, the largest Italian pharmaceutical concern, rose 30 per cent to Ls50bn (\$55.5m), last year while profit "should be widely higher than L16bn posted in 1980," Mr Ugo Nutria, the chairman said. The figures are provisional.

He said that group indebtedness was cut by Ls60bn last year but he did not give the total. Turnover is expected to grow by an average of 25 per cent a year until 1984.

Mr Nutria made his comments at a shareholders assembly which approved a capital increase to Ls70.86bn from Ls4.5bn. The company which is a Montedison unit, will make a nine-for-10 scrip issue and a one-for-five rights issue at Ls3,000 a share.

Following the issue, Montedison's stake will fall to 70 per cent from 89 per cent.

VW in talks with SEAT on production in Spain

By ROBERT GRAHAM, IN MADRID

SEAT, Spain's largest producer of cars, is discussing with Volkswagen the assembly of VW's Polo and Derby cars in Spain. The companies have been in contact since last April and matters are sufficiently advanced for VW to send a 12-man team to Spain. It is due

production to other plants, principally Barcelona.

SEAT is now concentrating on two main models, the Panda and the Ritmo, both with Fiat technology and it intends to produce these as long as they have market life.

The proposed deal has three attractions to VW. It would gain access to the Spanish market; it would be investing very little initially; and it would have the right to import 12,000 cars a year, probably Audis.

However, one important problem could be the attitude of VW's labour force in Germany.

SEAT is believed to have lost some \$200m in 1981. This coupled with the delay in finding a new international partner, is forcing it to think of developing its own technology for volume production in the mid-1980s.

First merchant bank formed in Sweden

By WILLIAM DULLFORCE, NORDIC EDITOR, IN STOCKHOLM

SWEDEN'S first merchant bank

was formed here yesterday by Samuel Montagu, the London merchant bank, the Carnegie Investment Company and the Skandia Insurance Company.

The agreement was signed yesterday afternoon and a formal announcement will be made today.

One change from the project, first reported in December, is the inclusion of Skandia who obtains a 10 per cent shareholding and a representative on the Board. Samuel Montagu and Carnegie will hold 45 per cent each. The initial capitalisation of the venture, to be known as Carnegie-Montagu, will be Skr 33m (\$6m) of which Skr 22m will be share capital.

Mr Staffan Gadd, the Swedish who became Chief Executive of Samuel Montagu in 1980, will be chairman of the board which will include Mr Carl Langenskiold, Carnegie's managing director.

The board is expected to announce today the appointment as managing director of Mr Krister Walfin, who was only recently

appointed finance director of ASEA, the Swedish heavy electrical industrial group. He worked previously for the Swedish Investment Bank.

Carnegie is a publicly owned company with a diversified stock portfolio containing about Skr 1bn in assets. Through its stockbroking subsidiary it is one of the most prominent security houses in Sweden. Skandia, the largest privately owned Swedish insurance company, has been actively expanding its international operations in recent years.

Norway's largest aluminium producer, the state-owned Norsk Hydro, made a loss in 1981 and expects an even heavier loss this year. Profit in 1980 reached Nkr 257m against Nkr 223m for 1979.

The Government is understood to be planning changes on the boards of several state-owned industrial concerns and there is speculation in Oslo that the management of ASV could soon be reshuffled.

FT INTERNATIONAL BOND SERVICE

U.S. DOLLAR STRAIGHTS		Issued	Bid	Offer	Change on day week Yield	Other STRAIGHTS	Issued	Bid	Offer	Change on day week Yield	Other STRAIGHTS	Issued	Bid	Offer	Change on day week Yield													
American Express	16.5%	88	100	102.5	+0.0 +0.0 16.00	American United	17.95	CS	50	190.0	190.0	0	+0.0	17.27	CS	50	190.0	190.0	0	+0.0	16.27							
APS Fin. Co.	17.4%	85	100	102.5	+0.0 +0.0 16.00	Federal Fin.	17.95	CS	50	190.0	190.0	0	+0.0	16.27	GMAC (Can.)	18.97	CS	50	190.0	190.0	0	+0.0	16.27					
Arco O/S Fin.	15.8%	86	50	100.0	+0.0 +0.0 16.00	PanCanadian	16.5	CS	65	190.0	190.0	0	+0.0	16.27	Quab. Urban	16.5	CS	20	101.0	102.2	+0.0 +1.0 16.88	Quab. Urban	16.5	CS	20	101.0	102.2	+0.0 +1.0 16.88
Bank Montral	16.5%	91	150	100.0	+0.0 +0.0 16.00	Roytan	17.95	CS	40	100.0	101.0	0	+0.0	16.42	Toronto Cpn.	15.85	CS	30	130.0	135.0	+0.0 +5.0 15.64	Toronto Cpn.	15.85	CS	30	130.0	135.0	+0.0 +5.0 15.64
Br. Colum. Hyd.	16.8%	88	100	101.0	+0.0 +0.0 16.00	Toronto Cpn.	15.85	CS	50	120.0	120.0	0	+0.0	16.27	USFTE Corp.	15.85	CS	50	120.0	120.0	0	+0.0	16.27					
Br. Colum. Mis.	17.9%	87	50	100.0	+0.0 +0.0 16.00	USFTE Corp.	15.85	CS	50	120.0	120.0	0	+0.0	16.27	USFTE Corp.	15.85	CS	50	120.0	120.0	0	+0.0	16.27					
Carter Fin.	16.5%	86	100	102.4	+0.0 +0.0 16.00	Algonquin	15.84	CS	100	100.0	100.0	0	+0.0	16.27	Amre. Bank	12.8	FI	75	102.0	102.0	-0.0 -0.0 11.29	Amre. Bank	12.8	FI	75	102.0	102.0	-0.0 -0.0 11.29
CFP Fin.	16.5%	86	100	102.5	+0.0 +0.0 16.00	Algonquin	15.84	CS	100	100.0	100.0	0	+0.0	16.27	Amre. Bank	12.8	FI	75	102.0	102.0	-0.0 -0.0 11.29	Amre. Bank	12.8	FI	75	102.0	102.0	-0.0 -0.0 11.29
Citrus Service	17.8%	85	150	103.0	+0.0 +0.0 16.00	Amre. Bank	12.8	FI	50	100.0	100.0	0	+0.0	16.27	Amre. Bank	12.8	FI	50	100.0	100.0	0	+0.0	16.27					
Coastal Fin.	14.8%	88	100	102.0	+0.0 +0.0 16.00	Le Redoute	14.8	FI	50	100.0	100.0	0	+0.0	16.27	OKB 14.8 Ffr	14.8	FI	50	100.0	100.0	0	+0.0	16.27					
Cans. Bahama	17.1%	88	100	102.0	+0.0 +0.0 16.00	Solvay	14.8	FI	50	100.0	100.0	0	+0.0	16.27	Solvay	14.8	FI	50	100.0	100.0	0	+0.0	16.27					
CPC Fin.	16.5%	86	50	104.0	+0.0 +0.0 15.07	Swed. E. Cr.	14.8	FI	50	100.0	100.0	0	+0.0	16.27	Swed. E. Cr.	14.8	FI	50	100.0	100.0	0	+0.0	16.27					
Dupont O/S	14.8%	88	400	97.5	+0.0 +0.0 15.05	Platzbank	12.88	FI	50	102.0	102.0	0	+0.0	16.27	Platzbank	12.88	FI	50	102.0	102.0	0	+0.0	16.27					
Ela 10%	88	100	101.0	102.0	-0.0 -0.0 15.05	Alpha	14.8	FI	200	95.0	95.0	0	+0.0	16.27	Alpha	14.8	FI	200	95.0	95.0	0	+0.0	16.27					
Ela 10%	88	100	102.0	102.0	+0.0 +0.0 16.19	Alpha	14.8	FI	200	95.0	95.0	0	+0.0	16.27	Alpha	14.8	FI	200	95.0	95.0	0	+0.0	16.27					
Ela 10%	88	100	102.0	102.0	+0.0 +0.0 16.19	Alpha	14.8	FI	200	95.0	95.0	0	+0.0	16.27	Alpha	14.8	FI	200	95.0	95.0	0	+0.0	16.27					
Ela 10%	88	100	102.0	102.0	+0.0 +0.0 16.19	Alpha	14.8	FI	200	95.0	95.0</																	

CONTRACTS AND TENDERS

London Borough of Newham Department of Planning and Architecture — Selective Tendering

The London Borough of Newham Department of Planning & Architecture is reviewing its lists of firms from which selections of restricted numbers of invitations to tender for work and supply of materials and goods will be made from 1st August 1982 onwards.

Index of Categories of Work for Selective Tendering

- 1 BUILDING WORKS
 - (a) For Contracts up to and in excess of £1,000,000
 - (b) For Contracts not exceeding £100,000
 - (c) For Contracts not exceeding £50,000
 - (d) For Contracts not exceeding £10,000
 - (e) For Contracts not exceeding £2,000
- 2 SYSTEM BUILDING
- 3 SOIL SURVEYS
- 4 DRIVEN AND BORED PILES
- 5 DESIGN, SUPPLY & ERECTION OF REINFORCE CONCRETE
- 6 DESIGN, SUPPLY & ERECTION OF REINFORCEMENT
- 7 STAINLESS STEELWORK
- 8 REINFORCED CONCRETE FLOORS & ROOFS
- 9 BRICKS-SUPPLIERS
- 10 ROOFING (a) Sub-Contractors (b) Suppliers
- 11 METAL ROOFS, FRAMES & TRUSSES
- 12 FLOORING (a) Sub-Contractors (b) Suppliers
- 13 WINOWS (a) Sub-Contractors (b) Suppliers
- 14 CLOTHES-SUPPLIERS (a) Sliding, Folding or "Up & Over"
- 15 ELECTRICAL SERVICES (a) Sub-Contractors
- 16 ELECTRICAL Heating Sub-Contractors (c) Suppliers
- 17 LOUD-SPEAKER CONTROLLED DOOR ENTRY SYSTEM
- 18 LIGHTNING CONDUCTOR INSTALLATION
- 19 INTRUDER ALARMS
- 20 MECHANICAL SERVICES
- 21 AIR-CONDITIONING (a) Sub-Contractors (b) Suppliers
- 22 SANITARY FITTINGS
- 23 BATHROOM & CLOAKROOM FITTINGS
- 24 DRAULIC CHUTES & FLUES
- 25 KITCHEN FITMENTS-SUPPLIERS
- 26 DOMESTIC-SUPPLY
- 27 FENCING & GATES (a) Supply only (b) Sub-Contractors (c) Suppliers
- 28 WC SCREENS & SIMILAR CUBICLES/METAL OR MELAMINE FACED PLY PRODUCTS
- 29 PLASTIC LAMINATE
- 30 SIGNS & LETTERING
- 31 INSULATION WORKS
- 32 SILENCING & ACOUSTIC CEILINGS
- 33 SLIMLINE
- 34 PAINT-SUPPLIERS
- 35 LANOSCAPE & HORTICULTURAL WORKS
- 36 ALL WEATHER PITCHES

Application forms, on which applications to be included on the lists must be made, may be obtained from the Director of Planning, Department of Planning and Architecture, Room 100, Elm Hall, London E5 2BP. The form must be returned by Monday, 15th February 1982 if the application is to be considered for the initial lists. Firms may however apply for consideration at any time thereafter but no firm which is not on the approved lists at the time of the issue of Tenders for a Contract are issued will be eligible on that occasion.

POPULAR REPUBLIC OF CONGO

MINISTRY OF PUBLIC WORKS AND CONSTRUCTION
NATIONAL OFFICE OF TRANSPORTATION
AND PUBLIC WORKS

CONSTRUCTION OF LOUDIMA — BIHOUA — INDO ROAD

NOTICE OF PRESELECTION
The Ministry of Public Works and Construction of the Popular Republic of Congo is planning to undertake the construction of the LOUDIMA-BIHOUA-INDO Road (77 km). The project is eligible for financing by the European Development Fund (E.D.F.). The project will consist of building a 2nd category road (11 m roadway, 7 m asphalt pavement) over a distance of about 77 km. The road consists of two sections:

Section I : LOUDIMA - BIHOUA: 57 km to be built entirely.

Section II : BIHOUA - INDO: 20 km of existing road to be rehabilitated.

The timing shall not exceed 24 months.

Participation in the preselection is open on equal terms to all individuals or legal entities and to associations of said entities, from member states of the European Community and the States of Africa, the Caribbean and the Pacific (A.C.P. States), which are signatories of the Lomé Agreement.

Interested enterprises may obtain the notice of preselection of contractors at the following addresses:

1. REGIE NATIONALE DES TRANSPORTS ET DES TRAVAUX PUBLICS
Boite Postale no. 2073
Brazzaville (République Populaire du Congo) - Tel: 81.35.58.
2. B.C.E.O.M. (M. THILLOUX)
15, square Max Hyman
75741 - Paris-Cedex 15 (France) - Tel: (1) 320.14.10.
3. COMMISSION COMMUNAUTAIRE-EUROPEENNES
Direction Générale du Développement
Direction des Projets
Rue de la Loi, 200
1049 - Bruxelles (Belgique).

The preselection application shall reach the Director General of the REGIE NATIONALE DES TRANSPORTS ET DES TRAVAUX PUBLICS at BRAZZAVILLE at the latest on 26th February, 1982, at noon, local time.

BOLTON METROPOLITAN BOROUGH

SITE FOR SUPERMARKET WESTHOUGHTON TOWN CENTRE

**Minimum Development — 30,000 square feet
Maximum Development — 50,000 square feet
Site Area — 6.78 acres approx.**

Westhoughton is a rapidly developing town in the North West whose potential has been regarded as second only in importance to a designated new town. The intention of Bolton Council is to secure the provision of a much needed supermarket development.

A lease of 125 years subject to a ground rent with 5-yearly reviews is being offered.

TENDERS OF PREMIUM AND GROUND RENT WILL BE INVITED.

Brief but sufficient details for developers to assess their interest will be sent on request followed by full details and tender documents to those intending to tender.

It is envisaged that development on site will commence in November, 1982.

The initial details can be obtained from the Chief Estates Surveyor, Arndale Chambers, Exchange Street, Bolton BL1 1RS, or by ringing Bolton (0204) 22311 Ext. 459.

**THIS DISPOSAL IS DIRECTED AT
ESTABLISHED SUPERMARKET OPERATORS**

THEATRES

VICTORIA PALACE THEATRE, Opened 1901. Located in Victoria Palace Hotel. Box office 01-334 6757. March S-12. ELIZABETH TAYLOR IN THE LITTLE FOXES by LILLIAN HELFANT. Advance Box Office Open R1-334 6694. Group sales tel R1-379 6061. **WHITEHALL BOX OFFICE** ANYTHING FOR MONEY by C. P. TAYLOR. Don't 7.30pm. Last perf HAMLET & GRETEL by David Hare. Directed by Peter Hall. Younger children 13-16. JAN WALTERS FESTIVAL. opens 16 Jan. WARIS HOUSE FESTIVAL. opens 16 Jan. WALTERS FESTIVAL. JUNIOR MARY. New play by Alan Ayckbourn. Directed by Paul Gemmill.

WESTMINSTER, CC 5. 01-334 0282. EVER AFTER. Open 10pm. Mat 8pm. Tues. Wed. Thurs. 8 Sat. 2.45pm. INNAN. INNAN. Open 8pm. MAT 10pm. RED CARDS ON THE TABLE. Sorry, but reduced prices from 2.45pm.

WESTMINSTER, CC 5. 01-334 0282. GAYIN AND THE MONSTER. A tentatively adventure musical. Until Jan 23. Mon-Fri. 2.15pm. Sat. 8pm. 24 hours.

WESTMINSTER, CC 5. 01-334 0282. GAYIN AND THE MONSTER. A tentatively adventure musical. Until Jan 23. Mon-Fri. 2.15pm. Sat. 8pm. 24 hours.

PORTUGAL OIL EXPLORATION ENGINEERING

1. DRILLING MUD AND SERVICES 2. MUD LOGGING SERVICE

Petroleos de Portugal, E.P. (PETROGAL), the state oil company of Portugal, is concessionaire of six on-shore petroleum exploration areas in Portugal and has received a loan from the World Bank to meet part of the cost of its exploration project, which includes three exploration wells.

PETROGAL is now inviting proposals from tenderers for furnishing:

1. Drilling mud, chemical special products and engineering services according to mud programme included in tender documents for this purpose;
2. Hydrocarbon well logging services, providing a land unit with a two-man crew performing the functions according to the tender documents.

The drilling activity is planned to begin on August 1, 1982. Documentation for both tenders are now available from PETROGAL and contractors or suppliers interested in obtaining them should write to the address below until

1. March 5, 1982

2. March 12, 1982

which are the closing dates for the receipt of tenders. Bids shall be opened in the presence of tenderers or their representatives at 10.00 am on the following dates:

1. March 8, 1982

2. March 15, 1982

at the following address:

PETROLEOS DE PORTUGAL, E.P.
Direcção de Pesquisa e Produção
Av. Fontes Pereira de Melo, 6-7th Dt.
100 Lisbon — Portugal
Telephone: 57 85 47 - 57 84 47
Telex: 12684 DPGALP P

COMPANY NOTICES

GADEK (Malaysia) BERHAD (Incorporated in Malaysia)

Notice of Extraordinary General Meeting

NOTICE IS HEREBY GIVEN that an Extraordinary General Meeting of the Members of the Company will be held at Suite 1804/5, 18th Floor, Campbell Complex, Jalan Campbell, Kuala Lumpur, Malaysia, on Saturday, 30th January, 1982, at 10.30 am, for the purpose of considering and, if thought fit, to pass the following Resolutions as Ordinary Resolutions:

RESOLUTION NO. 1

That the authorised Share Capital of the Company be increased from MS 3,500,000 divided into 3,500,000 Shares of MS 1 each to MS 10,000,000 divided into 10,000,000 Shares of MS 1 each.

RESOLUTION NO. 2

That subject to the passing of Resolution No. 1 a sum of MS 5,737,058 (being part of the amount standing to the credit of capital reserve) be capitalised and that the Directors be and are hereby authorised to apply such sum in paying up in full, at par, 5,737,058 shares of MS 1 each and to appropriate and distribute such shares allotted and credited as fully paid up to and amongst such shareholders registered on 22nd February, 1982, in the proportion of two (2) new shares for each issued share held and that such shares will rank pari passu in all respects with the existing shares of the company except that they shall not rank for dividend in respect of the financial year ended 31st December, 1981.

By Order of the Board

OH KIM SUN
MAK HING KWAI
Secretaries

Ladang Pinji
Lahat, Perak
Malaysia

Dated this 11th day of January, 1982.

NOTES

- (1) A Member of the Company entitled to attend and vote at the meeting is entitled to appoint a proxy or proxies to vote in his stead. A proxy need not be a member of the Company but unless he is, then by the provisions of Section 149 (1) (B) of the Companies Act 1965, he must be a qualified legal practitioner, an approved company auditor, or a person approved by the Registrar of Companies.
- (2) The instrument appointing a proxy must be deposited at the registered office of the Company not less than 48 hours before the time set for the meeting.

EUROPEAN COAL AND STEEL COMMUNITY — ECSC

5% 1966/1986 LOAN OF UA 20,000,000

Results for the amount of UA 1,000,000 have been drawn for redemption at the rate of 10% per annum, London, Luxembourg, in the presence of a Notary Public on December 10, 1981.

The numbers of the drawn Bonds are as follows:

16760 to 17031 Inc.	17033 to 17248 Inc.	17052 to 17088 Inc.
17074 to 17096 Inc.	17097 to 17125 Inc.	17192 to 17228 Inc.
17129 to 17150 Inc.	17240 to 17284 Inc.	17295 to 17320 Inc.
17226 to 17238 Inc.	17285 to 17301 Inc.	17321 to 17346 Inc.
17231 to 17251 Inc.	17302 to 17328 Inc.	17347 to 17372 Inc.
25847 to 25852 Inc.	17329 to 17359 Inc.	17348 to 17374 Inc.
25785 to 25879 Inc.	17360 to 17374 Inc.	17375 to 17379 Inc.

Bonds of UA 1000 drawn Bonds:

6075 to 6089 Inc.	6375 to 6378 Inc.
6092 to 6103 Inc.	6385 to 6395 Inc.
6101 to 6108 Inc.	6401 to 6408 Inc.
6112 to 6119 Inc.	6412 to 6419 Inc.
6121 to 6128 Inc.	6421 to 6428 Inc.
6139 to 6146 Inc.	6431 to 6438 Inc.
6150 to 6157 Inc.	6441 to 6448 Inc.
6162 to 6169 Inc.	6451 to 6458 Inc.
6173 to 6180 Inc.	6461 to 6468 Inc.
6184 to 6191 Inc.	6471 to 6478 Inc.
6195 to 6202 Inc.	6481 to 6488 Inc.
6203 to 6209 Inc.	6491 to 6498 Inc.
6214 to 6221 Inc.	6501 to 6508 Inc.
6225 to 6232 Inc.	6511 to 6518 Inc.
6236 to 6243 Inc.	6521 to 6528 Inc.
6247 to 6254 Inc.	6531 to 6538 Inc.
6258 to 6265 Inc.	6541 to 6548 Inc.
6269 to 6276 Inc.	6551 to 6558 Inc.
6280 to 6287 Inc.	6561 to 6568 Inc.
6291 to 6298 Inc.	6571 to 6578 Inc.
6302 to 6309 Inc.	6581 to 6588 Inc.
6313 to 6320 Inc.	6591 to 6598 Inc.
6324 to 6331 Inc.	6601 to 6608 Inc.
6335 to 6342 Inc.	6611 to 6618 Inc.
6346 to 6353 Inc.	6621 to 6628 Inc.
6357 to 6364 Inc.	6631 to 6638 Inc.
6368 to 6375 Inc.	6641 to 6648 Inc.
6379 to 6386 Inc.	6651 to 6658 Inc.
6390 to 6397 Inc.	6661 to 6668 Inc.
6401 to 6408 Inc.	6671 to 6678 Inc.
6412 to 6419 Inc.	6681 to 6688 Inc.
6423 to 6430 Inc.	6691 to 6698 Inc.
6434 to 6441 Inc.	6701 to 6708 Inc.
6445 to 6452 Inc.	6711 to 6718 Inc.
6456 to 6463 Inc.	6721 to 6728 Inc.
6467 to 6474 Inc.	6731 to 6738 Inc.
6478 to 6485 Inc.	6741 to 6748 Inc.
6489 to 6496 Inc.	6751 to 6758 Inc.
6500 to 6507 Inc.	6761 to 6768 Inc.
6511 to 6518 Inc.	6771 to 6778 Inc.
6522 to 6529 Inc.	6781 to 6788 Inc.
6533 to 6540 Inc.	6791 to 6798 Inc.
6544 to 6551 Inc.	6801 to 6808 Inc.
6555 to 6562 Inc.	6811 to 6818 Inc.
6566 to 6573 Inc.	6821 to 6828 Inc.
6577 to 6584 Inc.	6831 to 6838 Inc.
6588 to 6595 Inc.	6841 to 6848 Inc.
6599 to 6606 Inc.	6851 to 6858 Inc.
6610 to 6617 Inc.	6861 to 6868 Inc.
6621 to 6628 Inc.	6871 to 687

NEW YORK

CANADA												NORWAY											
1981/82						Jan. 2						1981/82						Jan. 2					
High	Low	Stock	8	High	Low	Stock	8	High	Low	Stock	8	High	Low	Stock	8	High	Low	Stock	8	High	Low	Stock	8
61%	34%	ACF Industries	354	32%	32%	Columbia Gas	42%	64	36%	Gt. Atl. Pac. Tel.	412	12%	56%	Schlitz Brew J.	103	7%	18%	AMCA Int'l.	96%	86.5	65.5	ACF Holdings	69
23%	10%	AMF	254	34%	34%	Combined Int'l.	22%	47	35%	Gt. Basin Pet.	47	90%	90%	Metromedia	163	7%	17%	Abitibi	195	79.5	55.5	Cheung Kong	38.76
15%	6%	AM Int'l.	404	33%	33%	Combustion Eng.	33%	19	12%	Gt. Nthn. Nekoosa	36	53%	53%	Milton Bradley	20%	1%	55%	Alhold	55.1	5.5	5.5	Cosmos Prop.	5.50
57%	24%	ARA	264	33%	33%	Commwth. Edison	20%	204	14	Greyhound	164	59	59	Minnesota MM	53	1%	27%	Alcoa	115	11.5	11.5	Gross Harbour	11.5
66%	42%	ASA	354	45%	45%	Comm Satellites	614	564	22%	Gruuman	157	108	108	Missouri Pac.	80	1%	20%	Amico	27	15.7	15.7	Hang Seng Bank	28.5
38%	18%	AVX Corp.	174	34%	34%	Comp. Sciences	14%	214	14%	Gulf & Western	155	16%	16%	Mobile	23	1%	27%	AICO	283	2.75	2.75	HBC Electric	2.75
30%	14%	Abbott Labs	204	34%	34%	Cone Mills	20%	65	31	Gulf Oil	55	37%	37%	Modem Merch.	154	1%	15%	Amoco	15.7	50.3	50.3	HK Electric	50.5
44%	27%	Akiba Oil & Gas	204	27%	27%	Conn Gen. Inv.	201	65	46	Halliburton	47	53%	53%	Moessor Duo V	121	1%	121	Abitibi	176	17.5	17.5	HK Harbours	17.5
26%	14%	Advanced Micro	204	34%	34%	Conn Edison	201	35%	24%	Hammermill Ppr.	27	10%	10%	Nestle	114	1%	114	Acme Alumin	161	2.5	2.5	Hong Kong Wp.	2.5
47%	24%	Airtel	154	35%	35%	Conn Freight	40	19%	18%	Henderson	154	14%	14%	Neosho	121	1%	121	Alcan	161	1.5	1.5	Grossetown	1.5
20%	14%	Air Prod. & Oper.	481	34%	34%	Conn Foods	50	37%	18%	Hirschman	151	14%	14%	Occidental	121	1%	121	Alcan Alumin	161	1.5	1.5	Hong Kong Wp.	1.5
15%	9%	Airline	104	35%	35%	Conn Nat Gas	40%	20%	10%	Hiscock Brace	151	12%	12%	Monarch M/T	151	1%	151	Alcan	174	1.5	1.5	Hong Kong Wp.	1.5
22%	20%	Alberto-Culver	124	44%	44%	Consumer Power	174	10%	10%	Harris Bancp.	155	6%	6%	Monsanto	121	1%	121	Bredero Cert	186	14.2	14.2	HK Land	14.2
39%	19%	Albertson's	154	15%	15%	Control Data	344	31%	24%	Harris Corp.	55	27	27	Moore McCormick	151	1%	151	Bsk. Kalsi	55.5	5.5	5.5	Buhmann-Tet.	55.5
21%	18%	Alcan Aluminum	52	4%	4%	Control Data	344	31%	24%	Hausey	55	45	45	Moore McCrank	151	1%	151	Caland Ridge	54	2.5	2.5	Bullringold	54
32%	25%	Alco Standard	104	30%	30%	Control Data	344	31%	24%	Hawco	55	38%	38%	Neosho	121	1%	121	Caland Ridge	54	2.5	2.5	Bullringold	54
54%	51%	Alcoa	354	30%	30%	Control Data	344	31%	24%	Hawco	55	38%	38%	Neosho	121	1%	121	Caland Ridge	54	2.5	2.5	Bullringold	54
30%	24%	Alcoa	354	30%	30%	Control Data	344	31%	24%	Hawco	55	38%	38%	Neosho	121	1%	121	Caland Ridge	54	2.5	2.5	Bullringold	54
26%	18%	Alcoa	354	30%	30%	Control Data	344	31%	24%	Hawco	55	38%	38%	Neosho	121	1%	121	Caland Ridge	54	2.5	2.5	Bullringold	54
15%	10%	Alcoa	354	30%	30%	Control Data	344	31%	24%	Hawco	55	38%	38%	Neosho	121	1%	121	Caland Ridge	54	2.5	2.5	Bullringold	54
31%	25%	Alcoa	354	30%	30%	Control Data	344	31%	24%	Hawco	55	38%	38%	Neosho	121	1%	121	Caland Ridge	54	2.5	2.5	Bullringold	54
50%	44%	Alcoa	354	30%	30%	Control Data	344	31%	24%	Hawco	55	38%	38%	Neosho	121	1%	121	Caland Ridge	54	2.5	2.5	Bullringold	54
21%	18%	Alcoa	354	30%	30%	Control Data	344	31%	24%	Hawco	55	38%	38%	Neosho	121	1%	121	Caland Ridge	54	2.5	2.5	Bullringold	54
32%	25%	Alcoa	354	30%	30%	Control Data	344	31%	24%	Hawco	55	38%	38%	Neosho	121	1%	121	Caland Ridge	54	2.5	2.5	Bullringold	54
15%	10%	Alcoa	354	30%	30%	Control Data	344	31%	24%	Hawco	55	38%	38%	Neosho	121	1%	121	Caland Ridge	54	2.5	2.5	Bullringold	54
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15%	10%	Alcoa	354	30%	30%	Control Data	344	31%	24%	Hawco	55	38%	38%	Neosho	121	1%	121	Caland Ridge	54	2.5	2.5	Bullringold	54
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31%	25%	Alcoa	354	30%	30%	Control Data	344	31%	24%	Hawco	55	38%	38%	Neosho	121	1%	121	Caland Ridge	54	2.5	2.5	Bullringold	54
15%	10%	Alcoa	354	30%	30%	Control Data	344	31%	24%	Hawco	55	38%	38%	Neosho	121	1%	121	Caland Ridge	54	2.5	2.5	Bullringold	54
26%	20%	Alcoa	354	30%	30%	Control Data	344	31%	24%	Hawco	55	38%	38%	Neosho	121	1%	121	Caland Ridge	54	2.5	2.5	Bullringold	54
15%	10%	Alcoa	354	30%	30%	Control Data	344	31%	24%	Hawco	55	38%	38%	Neosho	121	1%	121	Caland Ridge	54	2.5	2.5	Bullringold	54
21%	18%	Alcoa	354	30%	30%	Control Data																	

— 1 —

Report 368.87 369.

Ind. chv. yield %

Composite 718.55 738.3

• 100 •

• 100% 3D

— 1 —

MONEY MARKETS

Rates follow New York down

INTEREST RATES declined in major financial centres last week, influenced by the easier trend in U.S. rates. The Federal funds overnight rate began at around 13% per cent, but soon fell to the 12 per cent level, which appears to be a fairly critical point as far as world interest rates are concerned. The fall to 11% per cent on Tuesday encouraged the downward drift in London rates to continue. London three-month interbank money finished the week at 15% per cent compared with 15% per cent before the New Year holiday. Seven-day funds were unchanged at 14% per cent, while call money fell to 13% per cent from 15% per cent, and period rates fell by about 1% per cent.

The Belgian National Bank steadily reduced the rates on short-term Treasury certificates until very recently. Market nerves were not helped

however by the bad news that Smith St Aubyn, one of the London discount houses, had made a shattering loss on its gilt-edged trading.

In Continental Europe rates also declined, with Frankfurt call money falling more than 1% per cent to under 10 per cent on Friday, largely in reaction to an abundant supply of liquidity as a result of securities repurchase agreements with the Bundesbank, totalling DM 15.5bn.

In Paris the Bank of France offered some FF 17bn of funds to the money market during the week, through official purchases of first category paper, at an unchanged 14% per cent, while call money eased to 13% per cent from 15% per cent, and period rates fell by about 1% per cent.

The Belgian National Bank steadily reduced the rates on short-term Treasury certificates until very recently. Market nerves were not helped

and cut its discount rate by 1 per cent to 14 per cent, and the Lombard rate by 2 per cent to 15%.

In Amsterdam call money

firmed slightly to 10% per cent from 10% per cent, but the money market was kept sufficiently liquid by a special advance of Fl 2.84bn at 10% per cent from the Dutch central bank.

WEEKLY CHANGE IN WORLD INTEREST RATES

	Jan. 9	change	Jan. 8	change
LONDON			NEW YORK	
Basis rates	14%	-	Unch'd	15%
7 day Interbank	14%-14%	-	Federal funds	12-13%
3 month Bills	14%-14%	-	1 mth Treasury Bills	12-13%
Treasury Bill Tandor	14.6701	+0.001	2 mth Treasury Bills	12-13%
1 Mth. Bill	14.6291	+0.001	3 mth Treasury Bills	12-13%
2 Mth. Bills	14.6291	+0.001	6 mth Treasury Bills	12-13%
3 Mth. Bills	14.6291	+0.001	Frankfurt	10.5%
5 Mth. Treasury Bills	14.6291	+0.001	Special Lombard	10.5%
1 Yr. Treasury Bills	14.6291	+0.001	One Mth. Interbank	10.6%
3 Mth. Bank Bills	14.6291	+0.001	Three month	10.67%
5 Mth. Bank Bills	14.6291	+0.001		
TOKYO			PARIS	
One month bills	5.53125	-	Intervention Rate	14%
Three month Bills	5.53125	-	Interbank	15%
BRUSSELS			MILAN	
One month	15	-	One month	20%
Three month	15	-	Three month	20%
AMSTERDAM			DUBLIN	
One month	10%	-	One month	17%
Three months	10%	-	Three month	19%

London 1 bill matures in up to 14 days; band 2 bills 15 to 23 days, and band 3 bills 34 to 63 days. Rates quoted represent Bank of England buying or selling rates with the money market during the week. In other centres rates are generally deposit rates in the domestic money market, and their respective changes during the week.

BANK OF ENGLAND TREASURY BILL TENDER

	Jan. 8 Dec. 31	Jan. 8 Dec. 31
Bills on offer*	£100m	£100m
Total of applications	£295.25m	£163.56m
Total allocated	£100m	£100m
Min. amount accepted bid	£96.305	£95.305
Average yield	15.35%	15.36%
Amount on offer at next tender	£100m	£100m
Allotment at minimum level	17%	45%
* 91 days 92 day bills allocated in full at £95.27		

FT LONDON
INTERBANK FIXING

	3 months U.S. dollars
bids 13 5/8	offer 13 3/4
8 months U.S. dollars	
bids 14 9/16	offer 14 11/16

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